

TOWN OF HUACHUCA CITY

The Sunset City

HUACHUCA CITY TOWN COUNCIL
PUBLIC MEETING NOTICE
THURSDAY, SEPTEMBER 23, 2021, at 6:00 PM

COUNCIL CHAMBERS 500 N. GONZALES BLVD. HUACHUCA CITY, AZ 85616

AGENDA

A. Call to Order - Mayor

- a. Pledge of Allegiance
- b. Roll Call and Ascertain Quorum
- c. Invocation

Any prayer/invocation that may be offered before the start of regular Council business shall be the voluntary offering of a private citizen, for the benefit of the Council and the citizens present. The views or beliefs expressed by the prayer/invocation speaker have not been previously reviewed or approved by the Council, and the Council does not endorse the religious beliefs or views of this, or any other speaker. A list of volunteers is maintained by the Town Clerk's Office and interested persons should contact the Town Clerk's Office for further information.

B. Call to the Public - Mayor

A.R.S. 38-431.01 states the Public Body may make an open call to the public during a public meeting, subject to reasonable time, place and manner restrictions, to allow individuals to address the public body on any issue within the jurisdiction of the Public Body. At the conclusion of an open call to the public, individual members of the Public Body may respond to criticism made by those who have addressed the Public Body, may ask staff to review a matter or may ask that a matter be put on a future agenda. However, members of the Public Body shall not discuss or take legal action on matters raised during an open call to the public unless the matters are properly noticed for discussion and legal action.

C. Consent Agenda - Mayor

All items listed in the Consent Agenda are considered routine matters and will be enacted by one motion of the Council. There will be no separate discussion of these items unless a Member of the Town Council requests that an item or items be removed for discussion. Council Members may ask questions without removal of the item from the Consent Agenda. Items removed from the Consent Agenda are considered in their normal sequence as listed on the agenda, unless called out of sequence.

500 N. Gonzales Blvd, Huachuca City, AZ 85616 | Office: 520-456-1354 | Fax: 520-456-2230 | TTY: 520-456-1353

- C.1 Consider approval of the Minutes of the Regular Council Meeting and the Executive Session held on September 9, 2021.
- C.2 Consider approval of the Payment Approval Report.

D. <u>Unfinished Business</u> before the Council – Mayor

Public comment will be taken at the beginning of each agenda item, after the subject has been announced by the Mayor and explained by staff. Any citizen, who wishes, may speak one time for five minutes on each agenda item before or after Council discussion. Questions from Council Members, however, may be directed to staff or a member of the public through the Mayor at any time.

D.1 Discussion and/or Action [Chief Thies]: Approval of a Memorandum of Understanding between the Town of Huachuca City and the Sierra Vista Company of the Arizona Rangers for assistance and support of the Town's police department.

E. New Business Before Council - Mayor

Public comment will be taken at the beginning of each agenda item, after the subject has been announced by the Mayor and explained by staff. Any citizen, who wishes, may speak one time for five minutes on each agenda item before or after Council discussion. Questions from Council Members, however, may be directed to staff or a member of the public through the Mayor at any time.

- E.1 Discussion and/or Action [Spencer Forsberg]: Mr. Forsberg will review the Town's finances for the months of July and August.
- E.2 Discussion and/or Action [Mayor Wallace]: Direction to staff regarding the Town's departmental top ten priorities. Council may determine different priorities or set additional ones after review of provided lists. Council may decide on timelines for completion of specified priorities.
- E.3 Discussion and/or Action [Mayor Wallace]: Direction to staff regarding the routine and preventative maintenance and documentation requirements for Town-owned vehicles and equipment.
- E.4 Discussion and/or Action [Suzanne Harvey]: Approval of a Consent Order from the Arizona Department of Environmental Quality (ADEQ) regarding regulatory compliance issues at the Town's Landfill.
- E.5 Discussion and/or Action [Mayor Wallace]: A PROCLAMATION OF THE MAYOR OF THE TOWN OF HUACHUCA CITY DECLARING THE MONTH OF SEPTEMBER, 2021, AS "HISPANIC HERITAGE MONTH."
- E.6 Discussion and/or Action [Mayor Wallace]: A PROCLAMATION OF THE MAYOR OF THE TOWN OF HUACHUCA CITY DECLARING THE MONTH OF SEPTEMBER, 2021, AS "LIBRARY CARD SIGN UP MONTH."

- E.7 Discussion and/or Action [Town Attorney]: Approval of the Multi-Agency "ONE ARIZONA DISTRIBUTION OF OPIOID SETTLEMENT FUNDS AGREEMENT" for sharing of any opioid litigation proceeds recovered by the State Attorney General from certain manufacturers and distributors of opioid prescription drugs. This agreement is merely to establish how any proceeds will be apportioned between the various levels of government. It is anticipated that there will be two settlement agreements presented for approval in the next few months which will establish the actual amount of the settlement proceeds.
- F. Department Director reports
- G. Items to be placed on future agendas
- H. Reports of Current Events by Council
- I. Adjournment

Posted at 5:00 PM on September 22, 2021, at the following locations:

Town Hall Bulletin Board	Town Hall Lobby Windows	Town Website
500 N. Gonzales Blvd.	500 N. Gonzales Blvd.	https://huachucacityaz.gov
Huachuca City, AZ 85616	Huachuca City, AZ 85616	
Huachuca City U.S. Post	Huachuca City Library	Huachuca City Police
Office	Windows	Department
690 N. Gonzales Blvd.	506 N. Gonzales Blvd.	500 N. Gonzales Blvd.
Huachuca City, AZ 85616	Huachuca City, AZ 85616	Huachuca City, AZ 85616

Ms. Brandye Thorpe Town Clerk

Note: This meeting is open to the public. All interested people are welcome to attend. A copy of agenda background material provided to the Councilmembers, with the exception of confidential material relating to possible executive sessions, is available for public inspection at the Town Clerk's Office, 500 N. Gonzales Blvd., Huachuca City, AZ 85616, Monday through Friday from 8:00 a.m. to 5:00 p.m. or online at www.huachucacityaz.gov

Individuals with disabilities who need a reasonable accommodation to attend or communicate at a town meeting, or who require this information in alternate format, may contact the Town at 456-1354 (TTY 456-1353) to make their needs known. Requests should be made as early as possible so there is sufficient time to respond.

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TOWN OF HUACHUCA CITY

The Sunset City

MEETING MINUTES OF THE HUACHUCA CITY TOWN COUNCIL September 9, 2021 AT 6:00 PM **COUNCIL CHAMBERS 500 N. GONZALES BLVD. HUACHUCA CITY, AZ 85616**

AGENDA

A. Call to Order - Mayor 6:00pm

a. Pledge of Allegiance Led by Mayor Pro Tem Hirshberg.

b. Roll Call and Ascertain Quorum

Roll Call.

Present: Keith Settlemeyer, Cynthia Butterworth, Christy Hirshberg, Debbie Trate, Jean Smelt, Jeffrey Ferro, Suzanne Harvey (Not voting), Brandye Thorpe (Not voting), Thomas Benavidez, Attorney (Not voting).

Absent: Johann Wallace.

c. Invocation Led by Elder Thomas.

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matter or may ask that a matter be put on a future agenda. However, members of the Public Body shall not discuss or take legal action on matters raised during an open call to the public unless the matters are properly noticed for discussion and legal action.

C. Consent Agenda - Mayor

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- Approval of the Minutes of the Regular Council Meeting and Executive Session held on C.1 September 9, 2021.
- C.2 Approval of the Payment Approval Report.

Motion: Items C.1 and C.2, Action: Open for Discussion and/or Action, Moved by Christy Hirshberg, Seconded by Debbie Trate.

Motion: Items on the Consent Agenda, Action: Approve, Moved by Christy Hirshberg, **Seconded by** Debbie Trate. Motion passed unanimously.

D. Unfinished Business before the Council – Mayor

Public comment will be taken at the beginning of each agenda item, after the subject has been announced by the Mayor and explained by staff. Any citizen, who wishes, may speak one time for five minutes on each agenda item before or after Council discussion. Questions from Council Members, however, may be directed to staff or a member of the public through the Mayor at any time.

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Discussion and/or Action [Karen Lamberton]: Approval of the final draft of the Roadway Inventory Assessment. There will be a presentation from the Sierra Vista Metropolitan Planning Organization [SVMPO] and possibly the project consultant, Rick Engineering, on the final Assessment of the greater Huachuca City area. Traffic counts, pavement conditions, need for transit stops, bicycle lanes and sidewalks may be discussed.

Motion: Item E.1, Action: Open for Discussion and/or Action, Moved by Christy Hirshberg, Seconded by Debbie Trate.

Karen Lamberton gives a presentation about the findings of the Roadway Assessment. She advises there should be a Work Session on September 15, 2021 to go over the recommendations and for Council to decide which projects to prioritize. There are just a few minor changes to be made to the final report, however these changes do not affect the content that is presented to Council tonight. There will also be some additional surveys of a couple of streets due to Council recommendations at the prior Work Session.

It is recommended that the Town Code be updated to include a Road Design Standard. Improvements that should be made by Cochise County to the roads in the portion of lower Huachuca City that is not currently a part of the Town limits are discussed. It is recommended that they be required to make these improvements before the Town should consider annexation.

Motion: The final draft of the Roadway Inventory Assessment, Action: Approve, Moved by Christy Hirshberg, Seconded by Debbie Trate. Motion passed unanimously.

Discussion and/or Action [Mayor Wallace]: A PROCLAMATION OF THE MAYOR OF THE E.2 TOWN OF HUACHUCA CITY ACKNOWLEDGING SEPTEMBER 11, 2021, AS "PATRIOT DAY" AND "NATIONAL DAY OF SERVICE."

Motion: Item E.2, Action: Open for Discussion and/or Action, Moved by Christy Hirshberg, Seconded by Debbie Trate.

E.3 Discussion and/or Action [Mayor Wallace]: A PROCLAMATION OF THE MAYOR OF THE TOWN OF HUACHUCA CITY DECLARING THE MONTH OF SEPTEMBER, 2021, AS "CHILDHOOD CANCER AWARENESS MONTH."

Motion: Item E.3, Action: Open for Discussion and/or Action, Moved by Christy Hirshberg, Seconded by Debbie Trate.

E.4 Executive [closed] session [Town Attorney], pursuant to A.R.S. 38-431.03(A)(3), (4) and (7), for the Council to discuss with its attorney a proposal received from Amera Re, a Washington Corporation, for the lease and possible purchase of the Town's property located at 830 Arizona Street. The Council might take action to instruct the attorney to draft appropriate documents for the transaction.

Motion: Item E.4, Action: Open for Discussion and/or Action, Moved by Christy Hirshberg, Seconded by Debbie Trate.

Motion:6:44pm , Action: Enter Closed Session, Moved by Christy Hirshberg, Seconded by Debbie Trate.

Motion passed unanimously.

Motion:7:16pm , Action: Enter Open Session, Moved by Christy Hirshberg, Seconded by Jean Smelt.

Motion passed unanimously.

Motion: Draft a formal document and negotiate terms for the lease and possible purchase of the Town's property located at 830 Arizona Street, Action: Direct Staff, Moved by Christy Hirshberg, Seconded by Debbie Trate.

Motion passed unanimously.

F. Department Director Reports

Stephanie Fulton advises of the ribbon cutting ceremony at the book box at the Community Center yesterday.

Sam Foster advises of an increase in calls. Both of the Fire Department roofs are in need of repairs. Several staff members have been out due to Covid 19. Fire School had to be cancelled due to the staff shortage. Chief Robert Jarvis Jr. will be starting on September 13th. Dr. Jim Johnson asks that everyone mow their lawns and alleys.

G. Items to be placed on future agendas

H. Reports of Current Events by Council

Councilmember Jean Smelt got to attend the Arizona League of Cities for a short time. On September 11th the Warrior Healing Center is hosting festivities in Sierra Vista.

Councilmember Trate also attended the League Conference.

Councilmember Settlemeyer also attended the Conference.

Councilmember Butterworth reminds everyone to read their water bill and the included newsletter.

Mayor Pro Tem also attended the Conference and got a lot of good information.

I. Adjournment

Motion: 7:23pm, **Action:** Adjourn, **Moved by** Christy Hirshberg, **Seconded by** Cynthia Butterworth.

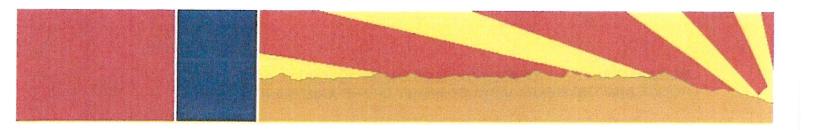
Motion passed unanimously.

Approved by Mayor Johann R. Wallace on September 23, 2021.

Mr. Johann R. Wallace Mayor

Attest:	
Ms. Brandye Thorpe,	
Town Clerk	
Seal:	
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0 110 11	
<u>Certification</u>	
hereby certify that the foregoing is a true and corrective Huachuca City Town Council held on September was duly called and a quorum was present.	
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	Ms. Brandye Thorpe,
	Town Clerk

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Memorandum Of Understanding Between Huachuca City Police and The Sierra Vista Company Of The Arizona Rangers

Date: July 2021





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INTRODUCTION

The Huachuca City Police, the primary law enforcement agency of Huachuca City, Arizona, desires a Law Enforcement Assist (LEA) relationship with the Arizona Rangers, Sierra Vista Company (Rangers). The Huachuca City Police seeks assistance from the Rangers in conducting security patrols within Huachuca City designated areas in and around the city and providing support to on-duty Officers with observations and reporting of unusual or suspect activity. The Rangers being purposed, in part, on assisting the law enforcement community have duly considered a LEA relationship with Huachuca City Police for this purpose and agree to provide LEA to the Huachuca City Police.

Herewith, the Huachuca City Police and Rangers have devised this MOU to promote cooperation, develop trust, build functionality and operability, and help ensure success of a LEA program between the parties. The LEA program serves to promote public safety and provide for the general welfare of the community of Huachuca City.

PURPOSE

The purpose of this Memorandum of Understanding (MOU) is to establish the terms and conditions under which the Rangers may provide LEA to the Chief of Police and Officers within the jurisdiction of the Huachuca City. The general geographical boundaries of the jurisdiction are Huachuca City, Arizona (jurisdiction limits may extend beyond the specific boundary limits of the city as recognized by Huachuca City).

SCOPE

The scope of the Law Enforcement Assistance program extends to and includes the parties of the Huachuca City Police Department and the Arizona Rangers, Sierra Vista Company. LEA activities by the Rangers will generally consist of security patrols by the Rangers conducted under the direction, control and supervision of the Huachuca City Police Department or on-duty Officer. Such security patrols may include, but are not necessarily limited to the following areas: public buildings; private businesses (after hours); public/private grounds checks (i.e. public works, cemetery, schools, etc.); and un-occupied residences. Active random and/or systematic patrols by the Rangers of the Huachuca City streets, may be authorized by the Chief of Police.

LEA activities under this MOU may be conducted on an as-needed basis; routine basis; or on the basis of a specific engagement.

Arizona Rangers

A statewide law enforcement auxiliary purposed, in part, on rendering assistance to the law enforcement community throughout the State of Arizona. The Arizona Revised Statutes (A.R.S 41-4201), provides recognition of the Arizona Rangers. The present-day Arizona Rangers represent a unique organization that is tied to the original Territorial Arizona Rangers of 1901-1909. Present Arizona Rangers assist our law enforcement community statewide; provide youth support and community service and work to preserve the tradition, honor and history of the original Territorial Arizona Rangers.

Arizona Rangers, Sierra Vista Company

Referred to herein as "Rangers," is a Unit of the Arizona Rangers, specifically chartered by the Arizona Ranger Corporation to do business in an Arizona Community or Locality.

Company

Refers to a Unit of the Arizona Rangers specifically chartered by the Arizona Ranger Corporation. For the purpose of this MOU, it specifically refers to the Arizona Rangers, Sierra Vista Company.

Company Commander

The Captain of the Arizona Rangers, Sierra Vista Company. Duly



elected annually by vote of the company membership annually at

its monthly Business Meeting in April.

Law Enforcement Assistance [or Assist]. Law Enforcement

Assistance as conducted by the Arizona Rangers is that which is within the capabilities of the Arizona Rangers, but only under the

direction, control and supervision of such authority.

"MOU" Means Memo of Understanding

"Officer" A commissioned law enforcement officer of the Huachuca City

Police.

"Parties" to this MOU Huachuca City, on behalf of the Huachuca City Police, as

represented by the Police Chief and his/her supporting law enforcement officials or officers; and the Arizona Rangers, Sierra Vista Company as represented by its Company Commander and

its Company membership.

"Rangers" Refers to the Arizona Rangers, Sierra Vista Company

"SOP" Refers to a Standard Operating Procedure.

POLICY

"LEA"

The spirit and intent of the LEA relationship as outlined in this MOU is to establish and foster an effective and trusted relationship that operates harmoniously, helps ensure the integrity of LEA operations and promotes the best image of both parties among the citizens of Huachuca City. In promotion of these ideals the HCPD and Rangers recognize the following policies and/or general principles as follows:

- Participating Rangers of this MOU and LEA program must be in good standing in terms of the Arizona Ranger organization and the Law of any legal subdivision (Community, County, State, Federal Government) of the United States of America.
- The Rangers shall exercise law enforcement support when specifically directed or authorized to do so by the Chief of Police or an Officer of the HCPD while under such authority's direction, control and supervision.
- 3. Ranger candidates for basic appointment to LEA with HCPD must annually meet the requirements/qualifications for firearms training as outlined/prescribed by AZPOST. Additionally, candidates shall have received basic training as prescribed under the Arizona Rangers Training Academy (ARTA) and receive routine monthly training in areas such as firearms, weapons, self defense, hand cuffing, criminal law, or other training that can be recognized as promoting an individual's knowledge and capabilities in law enforcement assistance activities.
- Ranger candidates for LEA with HCPD shall be in good standing with the Arizona Ranger organization and pass a background check as conducted by the Arizona Rangers. The background check shall include an updated NCIC check.



- The Rangers may assist the HCPD through marked vehicle and or foot patrols of any areas in and around Huachuca City, State of Arizona as directed and when called upon by the Chief of Police or an Officer of the HCPD.
- 6. The Rangers may provide/conduct external, or extracurricular community service activities within Huachuca City and outside of the LEA program consistent with its statutorily recognized purpose. Such activities typically involve the Rangers providing a uniformed presence at particular Huachuca City events/functions, upon request of the establishment or operator of the event/function without an Officer present. Such activities recognize the Rangers as a 501(c) (3) organization, which relies on voluntary donations for its existence. Such community service duties shall be brought to the attention of the Chief of Police for his/her awareness.
- 7. The Rangers when authorized or requested by the Chief of Police and when properly registered pursuant to A.R.S. 28-776 may do funeral escorts with HCPD marked vehicles within the jurisdictional limits of the Chief of Police with or without an Officer in the area.
- 8. The Rangers may do Traffic Control (direction at intersections and main thoroughfares) upon the request of the Chief of Police, with or without a Huachuca City Officer in the area.
- 9. The Rangers may be used at parades in all areas of the Huachuca City for Crowd Control and Safety of citizens involved in Parade or spectators of Parade.
- 10. The Rangers may be used within the jurisdictional limits of Huachuca City during emergencies: such as flooding, fires, evacuations, security, traffic, road closures, accidents, search and rescue operations, or any other requirement the Chief of Police may deem necessary to assist the Department under emergency situations.
- 11. Rangers who have been properly trained may be used for Crime Scene Preservation if and when the Chief of Police requires assistance.
- 12. Under the direction, control and supervision of the Chief of Police, specific HCPD marked vehicle(s) may be used by the Rangers. Such vehicles are additionally recognized by outfit with red and blue emergency lights and a HCPD radio, which equipment may only be used when authorized by the Chief of Police.
- 13. The Rangers shall provide Law Enforcement Assist while wearing prescribed uniforms and Personal Protective Equipment including authorized weapons as outlined in the Arizona Rangers Rules and Regulations. Alternate uniform dress may be permitted, when authorized by the Chief of Police and approved by the Sierra Vista Company Commander.
- 14. Rangers' use of personal vehicles with Code 3 lights (reds and blues) and sirens while conducting LEA assignments for the HCPD is generally prohibited. This restriction also includes their application while en route to an LEA assignment or duty with the HCPD. Any use of code 3 lights and sirens for LEA assignments with the HCPD shall require a separate authorization from the Chief of Police. The HCPD shall, however, authorize and grant special permission for their use by Rangers of rear-window red and blue flashing lights to protect an accident scene, or when backing up a HCPD Officer during a traffic stop.
- 15. Anyone performing under this MOU shall endeavor to support the civil rights of all citizens. It shall be the duty and responsibility of all LEA participants to act and advise others consistent with and in respect of these civil rights.



Neither party shall discriminate against any employee or any other individual in any way because of that person's age, race, creed, color, religion, sex, sexual orientation, family status, disability or national origin while carrying out the duties pursuant to this Agreement. Both parties shall comply with applicable provisions of Executive Order 75-5, as amended by Executive Order 2009-09 of the Governor of Arizona, which are incorporated into this Agreement by reference as if set forth in full herein, and of the Americans with disabilities Act (Public Law 101-336, 42 U.S.C. 12101-12213) and all applicable federal regulations under the Act, including 28 CFR Parts 35 and 36 as well as the Genetic Information Nondiscrimination Act of 2008.

- 16. Rangers shall always work in a minimum of two-Ranger "pairs," while providing LEA, unless serving as a backup officer to a Huachuca City (or other) law enforcement officer. Rangers shall never work alone.
- 17. Ranger assignments for LEA duty shall be coordinated through the Company Duty Sergeant (See MOU item "Contacting Rangers for LEA Duty" under section OBLIGATIONS/PROCEDURE). Rangers shall report for LEA Duty through the Company Duty Sergeant and duly report all hours spent on LEA assignments.

OBLIGATIONS/PROCEDURE

AZ Rangers, Sierra Vista Company Mailing Address/General Contact

The mailing address and general contact for the Sierra Vista Company of the Arizona Rangers is as follows:

Mailing Address:

Arizona Rangers, Sierra Vista Company

P.O. Box 1801

Sierra Vista, AZ 85636

General Contact:

Company Commander Major David M. Smith

Contacting Rangers for LEA Duty

Contacting/deploying Arizona Rangers for LEA duty with the HCPD will be coordinated/conducted through its Sierra Vista Company Officers or Officials along the following channels:

Primary/First Contact:

<u>Duty Sergeant</u> MSG Alfred Hirsch 113 Lena Way

Huachuca City, AZ 85616 Phone: (Home): (520) 609-4098

Mobile: (520) 609-4098

Email: ahirsch@azrangers.gov

Alternate/Second Contact;

Company Commander
Major David Smith
1635 Loma Plaza
Sierra Vista, AZ 85650

Phone: (Home): (520) 378-4885

Mobile: (520) 227-6512

Email: davidsmith@rangers.gov



Alternate/Third Contact:

Law Enforcement Liaison Officer

Lt Matthew Harris 1411 Casa Buena Ct. Sierra Vista, AZ 85635

Phone: (Home): (520) 458-4772

Mobile: (520) 227-1196

Email: mharris563@gmail.com

The Rangers will provide the HCPD a roster of its company membership, which includes individuals contact information. Updates of the roster will be routinely provided to the HCPD.

Contacting Huachuca City Police Department

Contact with the Huachuca City Police Department (HCPD) shall be made through its Chief of police, Officer(s), or designee as follows:

Primary/First Contact:

Huachuca City Chief of Police

James Thies

Phone: 520-678-9604

Email: jthies@huachucacityaz.gov

Alternate/Second Contact:

HCPD Dispatch (520) 678-9604

Training

Rangers shall be fully trained in the use of any/all personal protective equipment, or weapons carried on their person. Each Ranger for LEA assignment shall be trained and certified in the use of firearms consistent with the Arizona Peace Officer Standards and Training Board (AZPOST). Acceptable training for Rangers personal protective equipment/weapons is the Arizona Rangers Training Academy (ARTA) program.

Rangers shall be further disciplined under a routine internal training program of the Arizona Ranger Organization. The Rangers may be subject to additional training as required and provided by the HCPD.

When different standards for training levels surface, Rangers shall comply with the more stringent.

HCPD representatives are invited to observe Ranger's training, with or without notice.

Liability/Insurance

The Parties acknowledge that each assumes liability for its actions and those actions of its own employees, membership, or representatives.

The Rangers shall maintain for its own purpose, Commercial General Liability Insurance in reasonable levels, but no less than \$2,000,000.00 per occurrence. Huachuca City shall provide for the Rangers as "additionally insured" under its automobile liability insurance for the purpose of operating City/Police vehicles. A copy of a Certificate of Insurance naming the Arizona Rangers, Sierra Vista Company as an additional insured under Automobile Liability shall be provided to the Sierra Vista Company Commander.

Financial

There are no financial or compensation obligations of either party to this MOU. It is understood that the Rangers will provide LEA on a Voluntary basis without compensation or benefits of any kind. Further, each of the Parties is individually responsible for their respective expenses and funding costs.



Internal Affairs

HCPD access to internal affairs and individual training records of the Arizona Rangers shall be made by written request to the Internal Affairs Officer of the Arizona Rangers, Sierra Vista Company with copy to the Company Commander.

Internal Affairs Contact: 2nd Lt. David Miller, Internal Affairs Officer

Arizona Rangers, Sierra Vista Company 4425 Territorial Loop Sierra Vista, AZ 85650

Phone (Home): (520) 678-3278

Mobile: (520) 678-3278 Email: dmiller@azrangers.gov

[cc: Major. David Smith

1635 Loma Plaza Sierra Vista, AZ 85650

Phone: (Home): (520) 378-4885

Mobile: (520) 227-6512

Email: davidsmith@azrangers.gov

EQUIPMENT

The Parties will each be individually responsible for equipping their respective personnel. To meet the needs of a specific assignment(s), the HCPD may loan or temporarily assign use of property and/or equipment belonging to the Huachuca City to the Rangers (i.e., police vehicle, radio, or other). Such equipment shall be effectively used and cared for and returned at the end of each specific assignment.

For equipment and/or property loaned or assigned on a long-term basis, as may be needed to practically and reasonably fulfill/support LEA efforts, such equipment use shall be documented to identify the receiving and responsible party. Proper documentation, as necessary, shall be maintained on the equipment/property (condition report at time of issue, O&M records, and condition report at time of return, etc.) for the term/period it is loaned. Equipment will be returned to the lending party when requested or it is no longer needed. No loaned or assigned equipment and/or property shall be considered to have permanently passed in terms of ownership to the receiving party.

HCPD vehicle units under all circumstances shall be maintained by the HCPD. The Rangers shall have no obligation/responsibility to maintain HCPD vehicle units as may be assigned for use by the Rangers. The HCPD shall maintain HCPD vehicle units for use by the Rangers in a safe operating condition.

OVERSIGHT

Oversight of the Rangers is principally governed by the Arizona Ranger Corporation, its Board of Governors and the Corporations By-Laws; General Policies and Procedures; and Rules and Regulations.

Oversight of the LEA program is principally administered by the HCPD and the Ranger Company Commander. Any issues affecting policy, recommendation, and/or subsequent change that alter the purpose of the LEA program will be implemented only after a consensus is reached by the Parties to this MOU.

Issues affecting policy, recommendation, and/or other matters of relevance to this MOU shall be implemented on an ongoing change basis. Such changes shall be memorialized in a Joint Policy Letter, approved by the Chief of Police and the Rangers. Within 60 days, the changes shall be incorporated into this MOU, and the MOU shall be reissued under a new Version Number, with a specific date of revision noted.

The HCPD and Rangers will deploy the LEA capability by sequentially acting through the three principal channels of contacts as outlined in the Contacting Parties subsection of the OBLIGATIONS AND PROCEDURES.



RESPONSIBILITY FOR SOP COMPLIANCE

The Chief of Police and the Rangers Company Commander shall be responsible for ensuring Standard Operating Procedures are followed or carried out. Individuals from both parties are responsible for reading, understanding, and properly exercising the responsibilities, authority, terms and compliance issues of this MOU.

EFFECTIVE DATE: TERM: TERMINATION

This MOU shall become effective upon the latest signature date below, after it is signed by all representative parties. The term of this MOU shall be two years from the effective date. Participation in this Agreement may be terminated by either Party delivering, including delivery by fax, 30 days prior written notice of termination to the other Party. The Parties hereby acknowledge that this Agreement may be canceled for conflict of interest pursuant to the provisions of A.R.S. 38-511 as may be amended from time to time.

NO JOINT VENTURE

Employees of HCPD shall not become employees of Rangers by virtue of this MOU; and the employees, members and volunteers of Rangers shall not become employees of HCPD by virtue of this MOU. Nothing in this MOU shall construed to create any partnership or joint agency relationship between the parties.

NO THIRD-PARTY BENEFICIARIES

There are no third-party beneficiaries to this MOU; and this MOU shall not affect the legal liability of either Party to the Agreement by imposing any standard of care different from the standard of care imposed by Arizona law.

GOVERNING LAW

This MOU and all documents and instruments executed in furtherance hereof, and the rights and obligations of the Parties hereunder, shall be construed and enforced in accordance with, and shall be governed by, the laws of the State of Arizona, statutory and decisional, in effect from time to time. The Parties consent to personal jurisdiction in Arizona, and venue for any action to enforce this MOU or resolve disputes hereunder shall be in Cochise County, Arizona.

UPDATES TO MOU

The components and general principles of the LEA relationship, including commitments of personnel and resources, shall be reviewed and refined annually (or, as necessary) by the Chief of Police and Sierra Vista Company Commander. Critical factors to be considered in this process are the following:

- 1. Review and revise information for Contacting Parties, as necessary.
- 2. Negotiate and develop common goals.
- 3. Identify and develop common tasks for both HCPD Officers and Rangers.
- 4. Develop knowledge of the capabilities and goals of HCPD and Rangers.
- Articulate well-defined projected outcomes.
- 6. Establish a reasonable timetable for implementation of commitments.
- 7. Provide training on the concepts, purpose, and tasks for all involved.
- 8. Clearly identify the tangible purposes of the LEA relationship.
- 9. Clearly identify leaders and those responsible for tasks and goals.
- 10. Update an operational guide on how the partnership will function.
- 11. Affirm an agreement about how the partnership will proceed, including resources and responsibilities.



- 12. Articulate a mutual commitment to providing necessary resources.
- 13. Establish an assessment and reporting process.
- 14. Provide knowledgeable, committed people who can carry forth the partnership's objectives.
- 15. Conduct measurement and evaluation of the LEA relationship.
- 16. Identify and include key stakeholders.
- 17. Define/refine purpose, scope, and policy.
- 18. Address sufficiency of resources (funding, space, staff, etc.).
- 19. Provide clear assignment of responsibilities.
- 20. Demonstrated commitment from the executives of each party.
- Strong leadership from both parties.
- 22. Track and identify tangible products and visible outcomes.
- 23. How is goodwill, trust, and respect promoted/guarded among both parties?
- 24. Market early successes
- 25. Regularly scheduled businesslike meetings with agendas and sharing of useful information



SIGNATURES

The parties to this MOU through their duly authorized representatives have executed this MOU on the dates set out below and certify that they have read, understood and agreed to the terms and conditions of this MOU as set forth herein.

HUACHUCA CITY, an Arizona municipal corporation	n:		
Johann R. Wallace, Mayor,		Date	
Huachuca City Police Department:			
James Thies, Chief Of Police	16.	Date	
ARIZONA RANGERS, STATE HEADQUARTERS:			
COL Mike Droll, State Commander		Date	
ARIZONA RANGERS, SIERRA VISTA COMPANY:			
Major David M. Smith, Company Commander		Date	



APPENDICES

Appendix A

Letter from Huachuca City School Superintendent

[Letter from Huachuca City School Superintendent acknowledging Arizona Rangers LEA efforts with Huachuca City Police Department and granting permission to the Arizona Rangers to access school grounds wearing duty and personal protection equipment (i.e. firearms) while conducting LEA efforts under the purview of the Huachuca City Police Department.]

Appendix B

Arizona Rangers Certificate of Liability Insurance

[Copy of Arizona Rangers Certificate of Liability Insurance (Commercial General Liability).]

Appendix C

Huachuca City Certificate of Liability Insurance

[Copy of Huachuca City Certificate of Liability Insurance (Automobile Liability) showing the Arizona Rangers as Additionally Insured.]

Appendix D

Roster - Arizona Rangers, Sierra Vista Company

[Copy of Arizona Rangers, Sierra Vista Company Roster.]

Appendix E

Copies of Drivers License and CCW Permits of Participating Rangers

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEARNED	PCNT
	TAXES					
		4 7 4 7 00	4 747 00	105 000 00	100 353 30	4 5
10-31-100		4,747.80	4,747.80	105,000.00 103,000.00	100,252.20 103,000.00	4.5 .0
10-31-200	REAL PROPERTY TAXES	.00 3,949.45	.00 3,949.45	12,000.00	8,050.55	.0 32.9
10-31-240	FRANCHISE TAXES CITY SALES TAXES	28,155.60	28,155.60	329,000.00	300,844.40	8.6
10-31-250 10-31-260	STATE SALES TAXES	21,139.52	21,139.52	180,000.00	158,860.48	11.7
10-31-200	STATE SALES TAKES	21,100.02	21,100.02			
	TOTAL TAXES	57,992.37	57,992.37	729,000.00	671,007.63	8.0
	LICENSES AND PERMITS					
10-32-100	BUILDING PERMITS	778.75	778.75	11,000.00	10,221.25	7.1
10-32-100	BUSINESS LICENSES	150.00	150.00	11,000.00	10,850.00	1.4
10-32-120	P&Z FEES	.00	.00	2,260.00	2,260.00	.0
	TOTAL LICENSES AND PERMITS	928.75	928.75	24,260.00	23,331.25	3.8
	INTERGOVERNMENTAL REVENUE					
10-33-100	STATE REVENUE SHARING	18,875.53	18,875.53	226,500.00	207,624.47	8.3
	TOTAL INTERGOVERNMENTAL REVENUE	18,875.53	18,875.53	226,500.00	207,624.47	8.3
	CHARGES FOR SERVICE					
10-34-140	AUCTION PROCEEDS	.00	.00	30,000.00	30,000.00	.0
10-34-160	ANIMAL CONTROL FEES/FINES	.00	.00	800.00	800.00	.0
10-34-170	ADMIN GARBAGE FEES	163.73	163.73	10,000.00	9,836.27	1.6
10-34-530	CITY BUS FEES/DONATIONS	157.00	157.00	2,000.00	1,843.00	7.9
	TOTAL CHARGES FOR SERVICE	320.73	320.73	42,800.00	42,479.27	.8
	FINES					
10-35-100	POLICE FINES	10,437.53	10,437.53	125,000.00	114,562.47	8.4
10-35-100	IMPOUND FEES	945.00	945.00	10,800.00	9,855.00	8.8
	TOWING FEES	289.00	289.00	4,600.00	4,311.00	6.3
10-35-112	LIBRARY FEES & FINES	104.70	104.70	3,200.00	3,095.30	3.3
10-35-125	IMPUND ADMIN FEES	.00	.00	5,000.00	5,000.00	.0
	TOTAL FINES	11,776.23	11,776.23	148,600.00	136,823.77	7.9

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEARNED	PCNT
	MISCELLANEOUS REVENUE					
10-36-100	INTEREST	.00	.00.	35,000.00	35,000.00	.0
10-36-200	UNREALIZED GAIN	.00	.00	10,000.00	10,000.00	.0
10-36-400	SALE OF FIXED ASSETS	.00	.00	50,000.00	50,000.00	.0
10-36-500	PARKS & REC FACILITY RENTAL	664.00	664.00	1,000.00	336.00	66.4
10-36-515	SUMMER SPLASH REVENUE	.00.	.00	3,000.00	3,000.00	.0
10-36-900	MISCELLANEOUS	218.50	218.50	7,751.00	7,532.50	2.8
10-36-902	WORKERS' COMP REIMBURSEMENTS	.00	.00	1,000.00	1,000.00	.0
10-36-903	DIESEL SALES (FIRE, SCHOOL)	8,305.66	8,305.66	10,000.00	1,694.34	83.1
10-36-904	WILDLAND REVENUE	.00	.00	3,000.00	3,000.00	.0
10-36-907	INSURANCE CLAIMS	.00	.00	100.00	100.00	.0
10-36-908	EMPLOYEE INSURANCE CONTRIBUTIO	.00	.00	15,000.00	15,000.00	.0
10-36-910	LANDFILL LAND LEASE	52,000.00	52,000.00	624,000.00	572,000.00	8.3
10-36-950	RICO REVENUE(ASSET FORFEITURE)	.00.	.00	20,000.00	20,000.00	.0
10-36-966	BUILDING LEASE RENT	.00.	.00	15,000.00	15,000.00	.0
10-36-970	WF SAVINGS TRANSFER IN	.00.	.00	67,000.00	67,000.00	.0
10-36-971	TOWER LEASE	.00.	.00	1.00	1.00	.0
10-36-981	DUMP TRUCK RENTAL REVENUE	(60.00)	(60.00)	690.00	750.00	(8.7)
10-36-990	MUFFIN MONSTER REPAYMENT	.00	.00	3,500.00	3,500.00	.0
10-36-999	DAILY CASH REC OVER/SHORT ACCT	.00.	.00.	100.00	100.00	.0
	TOTAL MISCELLANEOUS REVENUE	61,128.16	61,128.16	866,142.00	805,013.84	7.1

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEARNED	PCNT
	TOWN GRANTS	į.				
10-37-165	DONATIONS - ANIMAL CONTROL	.00	.00	1,000.00	1,000.00	.0
10-37-456	DONATIONS - LIBRARY	5,456.00	5,456.00	3,000.00	(2,456.00)	181.9
10-37-457	LIBRARY GRANT	.00	.00	50,000.00	50,000.00	.0
10-37-458	SENIOR CENTER GRANT	.00	.00	25,000.00	25,000.00	.0
10-37-459	SUMMER SPLASH DONATION	500.00	500.00	5,000.00	4,500.00	10.0
10-37-467	POLICE DONATIONS	500.00	500.00	5,000.00	4,500.00	10.0
10-37-480	SUMMER SPLASH GRANT	.00	.00.	5,000.00	5,000.00	.0
10-37-906	GRANTS - POLICE AZDOHS	.00	.00.	13,000.00	13,000.00	.0
10-37-908	GRANTS - IT	.00	.00.	15,000.00	15,000.00	.0
10-37-909	BUILDING REGULATION GRANT	.00	.00	10,000.00	10,000.00	.0
10-37-911	GRANTS - POLICE AZGOHS	.00	.00.	50,000.00	50,000.00	.0
10-37-913	USDA EQUIPMENT GRANT	.00	.00	60,000.00	60,000.00	.0
10-37-919	CITY BUS GRANT	.00	.00	100,000.00	100,000.00	.0
10-37-920	GENERAL ADMIN GRANT	.00	.00	50,000.00	50,000.00	.0
10-37-921	POLICE GRANT	.00	.00.	20,000.00	20,000.00	.0
10-37-925	MISC GRANTS	.00	.00.	150,000.00	150,000.00	.0
10-37-963	E-RATE	.00	.00	25,000.00	25,000.00	.0
10-37-965	SCBA GRANT	.00	.00	200,000.00	200,000.00	.0
10-37-966	SEWER POND PROJECT	.00	.00	2,000,000.00	2,000,000.00	.0
10-37-967	LANDFILL GRANT	.00	.00	25,000.00	25,000.00	.0
10-37-968	PUBLIC WORKS GRANT	.00	.00	20,000.00	20,000.00	.0
10-37-969	COURT GRANT	.00	.00	10,000.00	10,000.00	.0
10-37-970	BACK TO SCHOOL DONATIONS	.00	.00.	2,000.00	2,000.00	.0
	TOTAL TOWN GRANTS	6,456.00	6,456.00	2,844,000.00	2,837,544.00	.2
	TOTAL FUND REVENUE	157,477.77	157,477.77	4,881,302.00	4,723,824.23	3.2

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	COUNCIL					
10 10 100	DEDCONNEL CEDITOES	000.00	000.00	10.000.00	2 222 22	
10-42-100	PERSONNEL SERVICES	900.00	900.00	10,800.00	9,900.00	8.3
10-42-130	EMPLOYEE BENEFITS	71.03	71.03	930.00	858.97	7.6
10-42-220 10-42-250	ATTORNEY FEES ADVERTISING	10,012.50	10,012.50	45,000.00	34,987.50	22.3
		.00	.00	500.00	500.00	.0
10-42-290	OFFICE SUPPLIES	.00	.00	200.00	200.00	.0
10-42-530	COMMUNITY RELATIONS	.00	.00	500.00	500.00	.0
10-42-640	MEMBERSHIP LEAGUE	.00.	.00	6,000.00	6,000.00	.0
10-42-660	TRAVEL AND TRAINING	600.00	600.00	1,300.00	700.00	46.2
	TOTAL COUNCIL	11,583.53	11,583.53	65,230.00	53,646.47	17.8
	GENERAL ADMINISTRATION					
10-43-100	PERSONNEL SERVICES	10,853.19	10,853.19	146,740.00	135,886.81	7.4
10-43-102	NEW HIRE	207.00	207.00	1,000.00	793.00	20.7
10-43-105	OVERTIME	.00	.00	250.00	250.00	.0
10-43-130	EMPLOYEE BENEFITS	1,471.15	1,471.15	49,315.00	47,843.85	3.0
10-43-220	ATTORNEY FEES	14,028.00	14,028.00	.00	(14,028.00)	.0
10-43-250	ADVERTISING	.00	.00	3,000.00	3,000.00	.0
10-43-271	TELEPHONE	1,012.91	1,012.91	5,000.00	3,987.09	20.3
10-43-280	INSURANCE	.00	.00	55,000.00	55,000.00	.0
10-43-290	OFFICE SUPPLIES	75.04	75.04	6,000.00	5,924.96	1.3
10-43-300	PRINTING	.00	.00	1,000.00	1,000.00	.0
10-43-340	UTILITIES	945.28	945.28	8,500.00	7,554.72	11.1
10-43-360	CONTRACT LABOR	.00	.00	1,800.00	1,800.00	.0
10-43-440	POSTAGE	.00	.00	2,000.00	2,000.00	.0
	VEHICLE EXPENSE	270,35	270.35	600.00	329.65	45.1
	FUEL EXPENSE	49.62	49.62	600.00	550.38	8.3
10-43-480	COMPUTER EXPENSE	780.00	780.00	12,000.00	11,220.00	6.5
	EQUIPMENT MAINTENANCE	.00	.00	250.00	250.00	.0
	MEMBERSHIP	1,275.00	1,275.00	1,000.00	(275.00)	127.5
10-43-650	AUDIT	1,625.00	1,625.00	37,000.00	35,375.00	4.4
	TRAVEL AND TRAINING	500,95	500,95	4,000.00	3,499.05	12.5
	ELECTION SUPPLIES	.00	.00	100.00	100.00	.0
	CODIFYING/DIGITIZING	350,00	350.00	2,100.00	1,750.00	16.7
	HUNT PROJECT	.00	.00	50,000.00	50,000.00	.0
	DEBT:CAP LEASE EXP (830 AZ ST)	.00	.00	34,000.00	34,000.00	.0
	CAPITAL OUTLAY - EQUIPMENT	422.91	422.91	1,200.00	777.09	35.2
	CAPITAL OUTLAY - PROJECTS	.00	.00	17,000.00	17,000.00	.0
	DEBT: HURF REPAYMENT	.00	.00	3,000.00	3,000.00	.0
	TOTAL GENERAL ADMINISTRATION	33,866.40	33,866.40	442,455.00	408,588.60	7.7

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	MAGISTRATE					
10-45-100	PERSONNEL SERVICES	1,616.00	1,616.00	22,048.00	20,432.00	7.3
10-45-105	OVERTIME	.00	.00	250.00	250.00	.0
10-45-120	PROSECUTION FEES	2,222.00	2,222.00	6,300.00	4,078.00	35.3
10-45-130	EMPLOYEE BENEFITS	642.09	642.09	9,000.00	8,357.91	7.1
10-45-221	COURT APPT ATTORNEYS	625.00	625.00	5,000.00	4,375.00	12.5
10-45-250	CONTRACT LABOR-PRO TEM	.00	.00	1,000.00	1,000.00	.0
10-45-290	OFFICE SUPPLIES	.00	.00	400.00	400,00	.0
10-45-360	CONTRACT LABOR-JUDGE	1,200.00	1,200.00	14,400.00	13,200.00	8.3
10-45-361	CONTRACT LABOR - SECURITY	127,50	127.50	5,000.00	4,872.50	2.6
10-45-480	COMPUTER EXPENSE	.00	.00	2,750.00	2,750.00	.0
10-45-650	AUDIT	.00	.00	1.00	1.00	.0
10-45-660	TRAVEL/TRAINING	.00	.00	2,000.00	2,000.00	.0
10-45-810	JAIL FEES	636.12	636.12	2,000.00	1,363.88	31.8
	TOTAL MAGISTRATE	7,068.71	7,068.71	70,149.00	63,080.29	10.1
	<u>IT</u>					
10-48-210	SUBSCRIPTIONS	1,377.26	1,377.26	36,765.00	35,387.74	3.8
10-48-275	CELL PHONE	1,604.15	1,604.15	19,680.00	18,075.85	8.2
10-48-804	SOFTWARE LICENSING	.00	.00	100.00	100.00	.0
10-48-840	CAPITAL OUTLAY	5,433.62	5,433.62	7,750.00	2,316.38	70.1
	TOTAL IT	8,415.03	8,415.03	64,295.00	55,879.97	13.1

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	POLICE					
	POLICE					
10-51-100	PERSONNEL SERVICES	24,259.97	24,259.97	313,000.00	288,740.03	7.8
10-51-105	OVERTIME	28.04	28.04	13,000.00	12,971.96	.2
	STAND BY	.00	.00	5,980.00	5,980.00	.0
10-51-107	UNIFORM EXPENSE	250.00	250.00	4,000.00	3,750.00	6.3
10-51-110	EMPLOYEE BENEFITS	6,922.46	6,922,46	80,000.00	73,077.54	8.7
	PUBLIC SAFETY RETIREMENT	4,538.41	4,538.41	64,800.00	60,261.59	7.0
	SEACOWCCSO CONTRACT	20,487.50	20,487.50	81,950.00	61,462.50	25.0
10-51-222	PROFESSIONAL SERVICES	.00	.00	1,500.00	1,500.00	.0
10-51-230	TELEPHONE	545.83	545.83	4,000.00	3,454.17	13.7
10-51-271	OFFICE SUPPLIES	.00	.00	1,000.00	1,000.00	.0
10-51-295	PRINTING EXPENSE	.00	.00	1,000.00	1,000.00	.0
10-51-295	UTILITIES	.00	.00	4,000.00	4,000.00	.0
10-51-460	MAINTENANCE AND SUPPLIES	.00	.00	3,000.00	3,000.00	.0
10-51-460	PEST CONTROL	.00	.00	500.00	500.00	.0
	MEDICINE/VACCINE	.00	.00	2.000.00	2,000.00	.0
10-51-463	WEAPONS AND AMMUNITION	.00	.00	2,000.00	2,000.00	.0
10-51-466	SV CONTRACT PAYMENT	.00	.00	4,000.00	4,000.00	.0
10-51-467	VEHICLE EXPENSE	.00	.00	6,000.00	6,000.00	.0
10-51-470	POLICE FUEL EXPENSE	1,250.66	1,250.66	13,400.00	12,149.34	9.3
10-51-475	COMPUTER EXPENSE	.00	.00	300.00	300.00	.0
10-51-480	VEHICLE IMPOUND FEE	.00	.00	5,000,00	5,000.00	.0
10-51-505	IMPOUND ADMIN	(450.00)	(450.00)	.00	450.00	.0
10-51-510	EQUIP REPAIR AND MAINTENANCE	.00	.00	2,000.00	2,000.00	.0
10-51-620		.00	.00	400.00	400.00	.0
10-51-640	MEMBERSHIP	859.68	859.68	5,000.00	4,140.32	17.2
10-51-660	TRAVEL AND TRAINING	.00	.00	1,300.00	1,300.00	.0
10-51-665	COMMUNITY RELATIONS	128.42	128,42	100.00	(28.42)	128.4
10-51-705	CAPITAL LEASE	.00	.00	100.00	100.00	.0
10-51-840	POLICE CAPITAL OUTLAY	.00.	.00	26,994.00	26,994.00	.0
10-51-841	VEHICLE LEASE	.00.	.00	1,000.00	1,000.00	.0
10-51-850	NEW EQUIPMENT	3,403.57	3,403.57	4,000.00	596.43	85.1
10-51-856	BODY WORN CAMERA PROGRAM	3,403.57	.00	2,372.00	2,372.00	.0
10-51-857	ASSET FORFEITURE EXPENSES	.00.		2,372.00	2,072.00	
	TOTAL POLICE	62,224.54	62,224.54	653,696.00	591,471.46	9.5
	CIDE					
	FIRE					
10-53-340	UTILITIES	749.94	749.94	6,000.00	5,250.06	12.5
	CONTRACTED PERSONNEL SERVICES	102,500.00	102,500.00	410,000.00	307,500.00	25.0
	INSURANCE	.00	.00	1,000.00	1,000.00	.0
	VEHICLE EXPENSE	.00	.00	1,000.00	1,000.00	.0
	TOTAL FIRE	103,249.94	103,249.94	418,000.00	314,750.06	24.7

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	BUILDING REGULATION					
10 54 360	CONTRACT LABOR	.00	.00	55,000.00	55,000.00	.0
10-54-360 10-54-472	MEMBERSHIP	.00	.00	400.00	400.00	.0
10-54-760	BLDG REGULATION SUPPLIES	.00.	.00	600,00	600.00	.0
10-54-801	ABATEMENT	2,989.13	2,989.13	8,000.00	5,010.87	37.4
	TOTAL BUILDING REGULATION	2,989.13	2,989.13	64,000.00	61,010.87	4.7
	PUBLIC WORKS					
10-57-100	PERSONNEL SERVICES	1,732.85	1,732.85	16,149.00	14,416.15	10.7
10-57-105	OVERTIME	78.59	78.59	600.00	521.41	13.1
10-57-110	UNIFORM EXPENSE	.00	.00	200.00	200.00	.0
10-57-130	EMPLOYEE BENEFITS	486.13	486.13	8,500.00	8,013.87	5.7
10-57-340	UTILITIES	2,442.90	2,442.90	35,000.00	32,557.10	7.0
10-57-360	CONTRACT LABOR	.00	.00	1,000.00	1,000.00	.0
10-57-460	MAINTENANCE AND SUPPLIES	49.15	49.15	500.00	450.85	9.8
10-57-470	VEHICLE REPAIR/MAINT	111.82	111.82	3,000.00	2,888.18	3.7
10-57-475	FUEL EXPENSE	1,527.62	1,527.62	2,000.00	472.38	76.4
10-57-500	BUILDING MAINTENANCE	1,377.19	1,377.19	10,000.00	8,622.81	13.8
10-57-540	SMALL TOOLS	.00	.00	2,000.00	2,000.00	.0
10-57-610	EQUIPMENT MAINTENANCE	458.60	458.60	5,000.00	4,541.40	9.2
	TOTAL PUBLIC WORKS	8,264.85	8,264.85	83,949.00	75,684.15	9.9
	CITY POOL					
10-58-100	PERSONNEL SERVICES	3,568.81	3,568.81	12,000.00	8,431.19	29.7
10-58-130	EMPLOYEE BENEFITS	324.78	324.78	1,200.00	875.22	27.1
10-58-340	UTILITIES	538.83	538.83	5,000.00	4,461.17	10.8
10-58-460	MAINTENANCE AND SUPPLIES	142.50	142.50	1,500.00	1,357.50	9.5
10-58-660	CERTIFYING	.00	.00	500.00	500.00	.0
	TOTAL CITY POOL	4,574.92	4,574.92	20,200.00	15,625.08	22.7
	SUMMER SPLASH					
10-59-100	PERSONNEL SERVICES	2,402.67	2,402.67	5,000.00	2,597.33	48.1
10-59-130	EMPLOYEE BENEFITS	239.77	239.77	300.00	60.23	79.9
	SUPPLIES	856.33	856.33	300.00	(556.33)	285.4
	TOTAL SUMMER SPLASH	3,498.77	3,498.77	5,600.00	2,101.23	62.5

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	PARKS & RECREATION					
10-60-460	MAINTENANCE AND SUPPLIES	289,36	289.36	1,460.00	1,170.64	19.8
10-60-480	COMMUNITY RELATIONS/JULY 4TH	153.09	153.09	9,000.00	8,846.91	1.7
10-60-704	SPECIAL ACTIVITIES	00,	.00	800.00	800.00	.0
10-60-706	COMMUNITY CENTER	273.22	273.22	800.00	526.78	34.2
	TOTAL PARKS & RECREATION	715.67	715.67	12,060.00	11,344.33	5.9
	LIBRARY AND COMMUNITY SERVICES					
10-62-100	PERSONNEL SERVICES	7,590.09	7,590,09	81,133.00	73,542.91	9.4
10-62-105	OVERTIME	.00	.00	100.00	100.00	.0
10-62-130	EMPLOYEE BENEFITS	2,210.03	2,210.03	14,810.00	12,599.97	14.9
10-62-271		283.40	283.40	1,575.00	1,291.60	18.0
10-62-290	OFFICE SUPPLIES	.00.	.00	2,500.00	2,500.00	.0
10-62-340	UTILITIES	1,677.17	1,677.17	7,420.00	5,742.83	22.6
10-62-366	INMATE/JANITORIAL	.00	.00	1,300.00	1,300.00	.0
10-62-460	MAINTENANCE AND SUPPLIES	.00	.00	100.00	100.00	.0
10-62-462	PEST CONTROL	.00	.00	600.00	600.00	.0
10-62-476	FUEL	.00.	.00	80.00	80.00	.0
10-62-480	COMPUTER EXPENSE	.00	.00	1,500.00	1,500.00	.0
10-62-481	INTERNET	.00	.00	3,800.00	3,800.00	.0
10-62-620	VEHICLE REPAIR & MAINT	.00	.00	300.00	300.00	.0
10-62-640	MEMBERSHIP	.00.	.00	100.00	100.00	.0
10-62-660	TRAVEL AND TRAINING	.00	.00	500.00	500.00	.0
10-62-701	E-RATE	.00	.00	9,000.00	9,000.00	.0
10-62-703	COMMUNITY RELATIONS	.00	.00	200.00	200.00	.0
10-62-705	CAPITAL OUTLAY	122.05	122.05	3,700.00	3,577.95	3.3
	TOTAL LIBRARY AND COMMUNITY SERVICES	11,882.74	11,882.74	128,718.00	116,835.26	9.2
	CITY BUS					
10-65-280	INSURANCE	.00	.00	700.00	700.00	.0
	FUEL EXPENSE	73.79	73.79	.00	(73.79)	.0
	BUS LINE EXP	954.93	954.93	2,000.00	1,045.07	47.8
	TOTAL CITY BUS	1,028.72	1,028.72	2,700.00	1,671.28	38.1
	SENIOR CENTER					
40.00.000	CURRUES	70.44	70 11	1 650 00	1 570 90	ΛΩ
	SUPPLIES	79.11 294.57	79.11 294.57	1,650.00 3,000.00	1,570.89 2,705.43	4.8 9.8
	UTILITIES PEST CONTROL	.00	294.57 .00	600.00	600.00	.0
	EQUIPMENT REPAIR	.00	.00	1,000.00	1,000.00	.0
	TOTAL SENIOR CENTER	373.68	373.68	6,250.00	5,876.32	6.0

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	TOWN GRANTS					
10-69-800	DONATIONS - ANIMAL CONTROL	.00	.00	1,000.00	1,000.00	.0
10-69-802	LIBRARY DONATIONS EXP	200.00	200.00	3,000.00	2,800.00	6.7
10-69-803	IT GRANT EXP	.00	.00	15,000.00	15,000.00	.0
10-69-804	MISC GRANT EXP	.00	.00	150,000.00	150,000.00	.0
10-69-805	BUILDING REGULATION EXP	.00	.00	10,000.00	10,000.00	.0
10-69-806	LIBRARY GRANTS EXP	51.83	51.83	50,000.00	49,948.17	.1
10-69-807	SENIOR CENTER GRANT EXP	.00	.00	25,000.00	25,000.00	.0
10-69-808	SUMMER SPLASH GRANT EXP	.00	.00	5,000.00	5,000.00	.0
10-69-810	E-RATE GRANT EXP	.00	.00	25,000.00	25,000.00	.0
10-69-813	CITY BUS GRANT EXP	.00	.00	100,000.00	100,000.00	.0
10-69-814	LANDFILL GRANT EXP	.00	.00	25,000.00	25,000.00	.0
10-69-815	PUBLIC WORKS GRANT EXP	.00	.00.	20,000.00	20,000.00	.0
10-69-816	COURT GRANT EXP	.00	.00	10,000.00	10,000.00	.0
10-69-817	SUMMER SPLASH DONATION EXP	.00	.00	5,000.00	5,000.00	.0
10-69-818	POLICE DONATION EXP	.00	.00	5,000.00	5,000.00	.0
10-69-819	GENERAL ADMIN GRANT EXP	.00	.00	50,000.00	50,000.00	.0
10-69-820	SEWER POND PROJECT EXP	.00	.00.	2,000,000.00	2,000,000.00	.0
10-69-845	POLICE GRANT EXP	.00	.00	20,000.00	20,000.00	.0
10-69-846	AZDOHS GRANT EXPENDITURES	.00	.00	13,000.00	13,000.00	.0
10-69-847	AZGOHS GRANT EXPENDITURES	.00	.00	50,000.00	50,000.00	.0
10-69-850	SCBA GRANT EXP	.00	.00	200,000.00	200,000.00	.0
10-69-851	USDA EQUIPMENT GRANT	.00	.00	60,000.00	60,000.00	.0
10-69-857	BACK TO SCHOOL DONATIONS EXPEN	.00.	.00.	2,000.00	2,000.00	.0
	TOTAL TOWN GRANTS	251.83	251.83	2,844,000.00	2,843,748.17	.0
	TOTAL FUND EXPENDITURES	259,988.46	259,988.46	4,881,302.00	4,621,313.54	5.3
	NET REVENUE OVER EXPENDITURES	(102,510.69)	(102,510.69)	.00.	102,510.69	.0

POLICE - DHS GRANT - BP OT

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
12-30-800	DHS GRANT BP O/T	.00	.00	185,000.00	185,000.00	.0
	TOTAL REVENUE	.00	.00	185,000.00	185,000.00	.0
	TOTAL FUND REVENUE	.00	.00	185,000.00	185,000.00	.0

POLICE - DHS GRANT - BP OT

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	EXPENDITURES					
12-40-130	EMPLOYEE BENEFITS	56.94	56.94	185,000.00	184,943.06	.0
12-40-135		138.52	138.52	.00	(138.52)	.0
12-40-840	AUTHORIZED EXPENDITURES	535.35	535.35	.00.	(535.35)	.0
	TOTAL EXPENDITURES	730.81	730.81	185,000.00	184,269.19	.4
	TOTAL FUND EXPENDITURES	730.81	730.81	185,000.00	184,269.19	.4
	NET REVENUE OVER EXPENDITURES	(730.81)	(730.81)	.00	730.81	.0

TRUST FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
20-30-200	FINES AND BAILS	14,135.01	14,135.01	174,000.00	159,864.99	8.1
20-30-300	BONDS	.00	.00	100.00	100.00	.0
20-30-400	RESTITUTION	.00	.00	100.00	100.00	.0
20-30-500	JCEF	.00	.00	100.00	100.00	.0
	TOTAL REVENUE	14,135.01	14,135.01	174,300.00	160,164.99	8.1
	TOTAL FUND REVENUE	14,135.01	14,135.01	174,300.00	160,164.99	8.1

TRUST FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	EXPENDITURES					
20-40-200	FINES AND BAILS	16,742.24	16,742.24	174,000.00	157,257.76	9.6
20-40-400	RESTITUTION	.00	.00	100.00	100.00	.0
20-40-401	BOND	.00	.00	100.00	100.00	.0
20-40-500	JCEF	.00	.00.	100.00	100.00	.0
	TOTAL EXPENDITURES	16,742.24	16,742.24	174,300.00	157,557.76	9.6
	TOTAL FUND EXPENDITURES	16,742.24	16,742.24	174,300.00	157,557.76	9.6
	NET REVENUE OVER EXPENDITURES	(2,607.23)	(2,607.23)	.00.	2,607.23	.0

VOL FIREFIGHTER PENSION FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
	<u></u>					
22-30-100	INTEREST REVENUE	.00	.00	600.00	600.00	.0
	TOTAL REVENUE	.00	.00	600.00	600.00	.0
	TOTAL FUND REVENUE	.00	.00	600.00	600.00	.0

VOL FIREFIGHTER PENSION FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	EXPENDITURES					
22-40-800	MISCELLANEOUS EXPENSE	.00	.00.	600.00	600.00	.0
	TOTAL EXPENDITURES	.00	.00	600.00	600.00	.0
	TOTAL FUND EXPENDITURES	.00	.00.	600.00	600.00	
	NET REVENUE OVER EXPENDITURES	.00.	.00.	.00.	.00	.0

ROAD USER FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
23-30-300	GAS TAX REVENUES - HURF	14,620.29	14,620.29	150,677.00	136,056.71	9.7
23-30-320	HURF REPAYMENT	.00	.00	17,000.00	17,000.00	.0
23-30-800	MISCELLANOUS REVENUE	.00	.00	100.00	100.00	.0
23-30-801	HURF REPAYMENT	.00.	.00	17,000.00	17,000.00	.0
	TOTAL REVENUE	14,620.29	14,620.29	184,777.00	170,156.71	7.9
	TOTAL FUND REVENUE	14,620.29	14,620.29	184,777.00	170,156.71	7.9

ROAD USER FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	ROAD USERS ADMIN					
23-40-460	MAINTENANCE AND SUPPLIES	551.27	551.27	4,050.00	3,498.73	13.6
23-40-475	FUEL	.00	.00	1,080.00	1,080.00	.0
23-40-490	ROAD REPAIR	.00	.00	71,422.00	71,422.00	.0
23-40-610	EQUIPMENT REPAIR	.00	.00	7,500.00	7,500.00	.0
23-40-831	CAPITAL OUTLAY	.00	.00.	83,725.00	83,725.00	.0
	TOTAL ROAD USERS ADMIN	551.27	551.27	167,777.00	167,225.73	.3
	TOTAL FUND EXPENDITURES	551.27	551.27	167,777.00	167,225.73	.3
	NET REVENUE OVER EXPENDITURES	14,069.02	14,069.02	17,000.00	2,930.98	82.8

STATE HURF

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
28-30-300	STATE HURF	.00	.00	161,448.00	161,448.00	.0
	TOTAL REVENUE	.00	.00.	161,448.00	161,448.00	.0
	TOTAL FUND REVENUE	.00	.00	161,448.00	161,448.00	.0

STATE HURF

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	STATE HURF EXPENDITURES					
28-40-122	MISC. EXPENSE	.00	.00,	161,448.00	161,448.00	.0
	TOTAL STATE HURF EXPENDITURES	.00	.00	161,448.00	161,448.00	
	TOTAL FUND EXPENDITURES	.00	.00	161,448.00	161,448.00	.0
	NET REVENUE OVER EXPENDITURES	.00	.00.	.00.	.00	.0

GRANT OPPORTUNITY

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	GRANT REVENUE					
29-30-800	GRANT REVENUE CDBG	.00	.00	498,736.00	498,736.00	.0
	TOTAL GRANT REVENUE	.00.	.00.	498,736.00	498,736.00	.0
	TOTAL FUND REVENUE	.00	.00.	498,736.00	498,736.00	.0

GRANT OPPORTUNITY

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	GRANT EXPENDITURES					
29-40-840	AUTHORIZED EXPENDITURES	.00	.00	498,736.00	498,736.00	.0
	TOTAL GRANT EXPENDITURES	.00.	.00	498,736.00	498,736.00	.0
	TOTAL FUND EXPENDITURES	.00	.00	498,736.00	498,736.00	.0
	NET REVENUE OVER EXPENDITURES	.00.	.00	.00	.00	.0

EFFLUENT RECHARGE PROJ

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	GRANT REVENUE					
31-30-851	WIFA DISBURSEMENT	.00	.00	1,770,000.00	1,770,000.00	.0
	TOTAL GRANT REVENUE	.00	.00	1,770,000.00	1,770,000.00	.0
	TOTAL FUND REVENUE	.00	.00	1,770,000.00	1,770,000.00	.0

EFFLUENT RECHARGE PROJ

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	GRANT EXPENDITURES					
31-40-850	SEWER CLOSURE CONSTRUCTION	.00.	.00	1,770,000.00	1,770,000.00	.0
	TOTAL GRANT EXPENDITURES	.00	.00	1,770,000.00	1,770,000.00	.0
	TOTAL FUND EXPENDITURES	.00	.00	1,770,000.00	1,770,000.00	.0
	NET REVENUE OVER EXPENDITURES	.00.	.00	.00.	.00	.0

WATER FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
51-30-200	WATER SALES	38,953.62	38,953.62	388,000.00	349,046.38	10.0
51-30-202	RC: RECONNECT FEE	.00	.00	1,000.00	1,000.00	.0
51-30-300	CONNECTION FEES	165.00	165.00	1,300.00	1,135.00	12.7
51-30-400	PENALTIES & FORFEITURES	(8.33)	(8.33)	6,000.00	6,008.33	(.1)
51-30-950	WF SAVINGS TRANSFERS IN	.00.	.00.	5,000.00	5,000.00	.0
	TOTAL REVENUE	39,110.29	39,110.29	401,300.00	362,189.71	9.8
	TOTAL FUND REVENUE	39,110.29	39,110.29	401,300.00	362,189.71	9.8

WATER FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	WATER EXPENDITURES					
51-40-100	PERSONNEL SERVICES	7,420.51	7,420.51	102,813.00	95,392.49	7.2
51-40-105	OVERTIME	353.68	353.68	4,000.00	3,646.32	8.8
51-40-107	STAND BY TIME	.00	.00	3,510.00	3,510.00	.0
51-40-110	UNIFORM EXPENSE	107.40	107.40	2,400.00	2,292.60	4.5
51-40-130	EMPLOYEE BENEFITS	2,294.76	2,294.76	30,000.00	27,705.24	7.7
51-40-280	INSURANCE	.00	.00	2,000.00	2,000.00	.0
51-40-290	OFFICE SUPPLIES	.00	.00	2,000.00	2,000.00	.0
51-40-340	UTILITIES	4,539.85	4,539.85	47,000.00	42,460.15	9.7
51-40-360	CONTRACT LABOR	500.00	500.00	10,000.00	9,500.00	5.0
51-40-370	SALES TAX	.00	.00	30,000.00	30,000.00	.0
51-40-440	POSTAGE	.00	.00	3,000.00	3,000.00	.0
51-40-460	MAINTENANCE & SUPPLIES	(262.76)	(262.76)	20,000.00	20,262.76	(1.3)
51-40-470	VEHICLE EXPENSE	5,060.22	5,060.22	11,000.00	5,939.78	46.0
51-40-472		.00	.00.	14,477.00	14,477.00	.0
51-40-475	FUEL EXPENSE	.00	.00.	10,000.00	10,000.00	.0
51-40-476	DIESEL FUEL	.00	.00	4,000.00	4,000.00	.0
51-40-480	COMPUTER EXPENSE	.00	.00	100.00	100.00	.0
51-40-510	WATER TESTS	.00	.00	7,500.00	7,500.00	.0
51-40-610	EQUIPMENT MAINTENANCE	29.02	29.02	21,000.00	20,970.98	.1
51-40-650	PROFESSIONAL SERVICES	9,235.08	9,235.08	40,000.00	30,764.92	23.1
51-40-660	TRAVEL	.00.	.00	1,000.00	1,000.00	.0
51-40-840	WATER CAPITAL OUTLAY	.00	.00,	35,000.00	35,000.00	.0
51-40-900	BAD DEBT EXPENSE	.00.	.00	500.00	500.00	.0
	TOTAL WATER EXPENDITURES	29,277.76	29,277.76	401,300.00	372,022.24	7.3
	TOTAL FUND EXPENDITURES	29,277.76	29,277.76	401,300.00	372,022.24	7.3
	NET REVENUE OVER EXPENDITURES	9,832.53	9,832.53	.00.	(9,832.53)	.0

SEWER FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
52-30-100	INTEREST EARNINGS	.00	.00	200.00	200.00	.0
52-30-200	SEWER SERVICES	23,178.63	23,178.63	254,000.00	230,821.37	9.1
52-30-300	CONNECTION FEES	.00.	.00	1,000.00	1,000.00	.0
52-30-950	WF SAVINGS TRANSFERS IN	.00.	.00	11,077.00	11,077.00	.0
	TOTAL REVENUE	23,178.63	23,178.63	266,277.00	243,098.37	8.7
	TOTAL FUND REVENUE	23,178.63	23,178.63	266,277.00	243,098.37	8.7

SEWER FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	OF MED EXPENDITURES					
	SEWER EXPENDITURES					
52-40-100	PERSONNEL SERVICES	6,402.88	6,402.88	85,115.00	78,712.12	7.5
52-40-105	OVERTIME	353.67	353.67	800.00	446.33	44.2
52-40-107	STAND BY TIME	.00.	.00	3,510.00	3,510.00	.0
52-40-110	UNIFORM EXPENSE	107.43	107.43	1,000.00	892.57	10.7
52-40-130	EMPLOYEE BENEFITS	2,025.48	2,025.48	32,000.00	29,974.52	6.3
52-40-280	INSURANCE	.00	.00	2,000.00	2,000.00	.0
52-40-340	UTILITIES	940.12	940.12	7,500.00	6,559.88	12.5
52-40-360	CONTRACT LABOR	400.00	400.00	7,500.00	7,100.00	5.3
52-40-440	POSTAGE	.00	.00	1,500.00	1,500.00	.0
52-40-460	MAINTENANCE AND SUPPLIES	.00	.00	11,000.00	11,000.00	.0
52-40-470	VEHICLE EXPENSE	.00	.00	3,000.00	3,000.00	.0
52-40-475	FUEL	.00	.00	10,000.00	10,000.00	.0
52-40-480	COMPUTER EXPENSE	.00	.00	100.00	100.00	.0
52-40-516	ADEQ FEES	.00	.00	4,000.00	4,000.00	.0
52-40-610	EQUIPMENT MAINTENANCE	91.32	91.32	7,500.00	7,408.68	1.2
52-40-630	SEWER CHEMICALS	.00	.00	1,100.00	1,100.00	.0
52-40-650	PROFESSIONAL SERVICES	406,25	406.25	12,000.00	11,593.75	3.4
52-40-702	SEWAGE POND COMPLIANCE	372.50	372.50	4,000.00	3,627.50	9.3
52-40-750	DEBT SERVICE	.00	.00	10,952.00	10,952.00	.0
52-40-900	BAD DEBT EXPENSE	.00	.00	500.00	500.00	.0
52-40-925	MUFFIN MONSTER PAYMENT	.00	.00.	3,500.00	3,500.00	.0
52-40-950	PAYMENT ON WIFA LOAN	.00	.00	57,700.00	57,700.00	.0
	TOTAL SEWER EXPENDITURES	11,099.65	11,099.65	266,277.00	255,177.35	4.2
	TOTAL FUND EXPENDITURES	11,099.65	11,099.65	266,277.00	255,177.35	4.2
	NET REVENUE OVER EXPENDITURES	12,078.98	12,078.98	.00	(12,078.98)	.0

GARBAGE FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
54-30-100 54-30-200		.00 12.177.84	.00 12,177.84	200.00 147,175.00	200.00 134,997.16	.0 8.3
54-30-200	TOTAL REVENUE	12,177.84	12,177.84	147,375.00	135,197,16	8.3
	TOTALNEVERGE	12,177.04	12,177.04			
	TOTAL FUND REVENUE	12,177.84	12,177.84	147,375.00	135,197.16	8.3

GARBAGE FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	GARBAGE EXPENDITURES					
54-40-360	CONTRACT LABOR	12,014.11	12,014.11	132,000.00	119,985.89	9.1
54-40-450	EQUIPMENT/SUPPLIES	.00	.00	500.00	500.00	.0
54-40-821	TOWN TRASH SERVICE	.00	.00	500.00	500.00	.0
54-40-850	ADMIN FEES TRANSFER TO GF	163.73	163.73	14,375.00	14,211.27	1.1
	TOTAL GARBAGE EXPENDITURES	12,177.84	12,177.84	147,375.00	135,197.16	8.3
	TOTAL FUND EXPENDITURES	12,177.84	12,177.84	147,375.00	135,197.16	8.3
	NET REVENUE OVER EXPENDITURES	.00	.00	.00	.00	.0

LANDFILL FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
55-30-100	INTEREST EARNINGS	.00	.00	500.00	500.00	.0
55-30-100	SALES - LANDFILL	112,885.98	112,885.98	1,318,271.00	1,205,385.02	8.6
55-30-200	LATE PENALTIES	.00	.00	500.00	500.00	.0
55-30-201	MISC.REVENUE	.00	.00	800.00	800.00	.0
55-30-210	TIPPING FEES	13,069.78	13,069.78	142,500.00	129,430.22	9.2
55-30-930	CONTINGENCY	.00	.00	50,000.00	50,000.00	.0
	TOTAL REVENUE	125,955.76	125,955.76	1,512,571.00	1,386,615.24	8.3
	SOURCE 36					
55-36-400	SALE OF FIXED ASSETS	.00	.00	50,000.00	50,000.00	.0
	TOTAL SOURCE 36	.00	.00	50,000.00	50,000.00	.0
	TOTAL FUND REVENUE	125,955.76	125,955.76	1,562,571.00	1,436,615.24	8.1

LANDFILL FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	LANDFILL EXPENDITURES					
55-40-100	PERSONNEL SERVICES	16,197.55	16,197.55	220,000.00	203,802.45	7.4
55-40-105	OVERTIME	1,063.69	1,063.69	16,000.00	14,936.31	6.7
55-40-110	UNIFORM EXPENSE	323.71	323.71	6,000.00	5,676.29	5.4
55-40-130	EMPLOYEE BENEFITS	3,610.08	3,610.08	80,000.00	76,389.92	4.5
55-40-265	BANK COSTS/FEES	.00	.00	38,000.00	38,000.00	.0
55-40-280	INSURANCE	.00	.00	6,000.00	6,000.00	.0
55-40-290	OFFICE SUPPLIES	43.21	43.21	600.00	556.79	7.2
55-40-337	PROPERTY LEASE	52,000.00	52,000.00	624,000.00	572,000.00	8.3
55-40-338	LF FINANCIAL ASSURANCE	.00	.00	40,000.00	40,000.00	.0
55-40-340	UTILITIES	1,065.24	1,065.24	10,000.00	8,934.76	10.7
55-40-350	SAFETY EQUIPMENT	.00	.00	1,500.00	1,500.00	.0
55-40-360	CONTRACT LABOR	762.09	762.09	25,000.00	24,237.91	3.1
55-40-440	POSTAGE	.00.	.00	500.00	500.00	.0
55-40-460	MAINTENANCE & SUPPLIES	4,848.35	4,848.35	50,000.00	45,151.65	9.7
55-40-470	VEHICLE EXPENSE	1,048.47	1,048.47	5,000.00	3,951.53	21.0
55-40-475	FUEL EXPENSE	7,841.07	7,841.07	72,500.00	64,658.93	10.8
55-40-480	COMPUTER EXPENSE	.00	.00	1,500.00	1,500.00	.0
55-40-515	ENGINEERING SERVICES	.00	.00	1,000.00	1,000.00	.0
55-40-516	ADEQ FEES	.00	.00	15,000.00	15,000.00	.0
55-40-610	EQUIPMENT MAINTENANCE	9,660.09	9,660.09	54,000.00	44,339.91	17.9
55-40-650	PROFESSIONAL SERVICES/AUDIT	812.50	812.50	22,000.00	21,187.50	3.7
55-40-660	TRAVEL - TRAVEL/TRAINING	.00	.00	2,900.00	2,900.00	.0
55-40-705	CAPITAL LEASE	.00	.00	81,180.00	81,180.00	.0
55-40-710	CAPITAL EQUIPMENT	.00	.00	70,000.00	70,000.00	.0
55-40-840	LANDFILL CAPITAL OUTLAY	.00	.00	63,891.00	63,891.00	.0
55-40-846	CONTINGENCY EXP	.00	.00	50,000.00	50,000.00	.0
55-40-855	METHANE MONITORING	2,332.00	2,332.00	6,000.00	3,668.00	38.9
	TOTAL LANDFILL EXPENDITURES	101,608.05	101,608.05	1,562,571.00	1,460,962.95	6.5
	TOTAL FUND EXPENDITURES	101,608.05	101,608.05	1,562,571.00	1,460,962.95	6.5
	NET REVENUE OVER EXPENDITURES	24,347.71	24,347.71	.00.	(24,347.71)	.0

HOLIDAY FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
	NEVEROLE					
86-30-200	HOLIDAY FUND DONATION	.00	.00	4,000.00	4,000.00	.0
	TOTAL REVENUE	.00	.00	4,000.00	4,000.00	.0
	TOTAL FUND REVENUE	.00	.00	4,000.00	4,000.00	.0

HOLIDAY FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	HOLIDAY FUND EXPENDITURES					
86-40-100	CHILDREN'S FUND GIFTS/FOOD	.00.	.00	4,000.00	4,000.00	.0
f	TOTAL HOLIDAY FUND EXPENDITURES	.00	.00	4,000.00	4,000.00	.0
	TOTAL FUND EXPENDITURES	.00	.00	4,000.00	4,000.00	.0
	NET REVENUE OVER EXPENDITURES	.00	.00.	.00	.00	.0

AMERICAN RELIEF PROGRAM ACT

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	SOURCE 30					
88-30-200	ARPA FUNDS	289,894.76	289,894.76	289,894.76	.00	100.0
	TOTAL SOURCE 30	289,894.76	289,894.76	289,894.76	.00	100.0
	TOTAL FUND REVENUE	289,894.76	289,894.76	289,894.76	.00	100.0

AMERICAN RELIEF PROGRAM ACT

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
88-40-100	AUTHORIZED EXPENDITURES	.00	.00	289,894.76	289,894.76	.0
	TOTAL DEPARTMENT 40	.00	.00	289,894.76	289,894.76	.0
	TOTAL FUND EXPENDITURES	.00	.00.	289,894.76	289,894.76	.0
	NET REVENUE OVER EXPENDITURES	289,894.76	289,894.76	.00	(289,894.76)	.0

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEARNED	PCNT
	TAXES					
40.04.400		2 252 24	40 407 04	405.000.00	04 500 00	40.0
10-31-100		8,659.81	13,407.61	105,000.00	91,592.39	12.8
10-31-200	REAL PROPERTY TAXES	447.23	447.23	103,000.00	102,552.77	.4
10-31-240 10-31-250		1,042.48	4,991.93	12,000.00	7,008.07 266,807.95	41.6 18.9
10-31-250		34,036.45	62,192.05	329,000.00 180,000.00	139,682.28	22.4
10-31-260	STATE SALES TAXES	19,178.20	40,317.72		139,002.20	
	TOTAL TAXES	63,364.17	121,356.54	729,000.00	607,643.46	16.7
	LICENSES AND PERMITS					
10-32-100	BUILDING PERMITS	123.00	901.75	11,000.00	10,098.25	8.2
10-32-110	BUSINESS LICENSES	.00	150.00	11,000.00	10,850.00	1.4
10-32-120	P&Z FEES	.00.	.00	2,260.00	2,260.00	.0
	TOTAL LICENSES AND PERMITS	123.00	1,051.75	24,260.00	23,208.25	4.3
	INTERGOVERNMENTAL REVENUE					
10-33-100	STATE REVENUE SHARING	18,875.53	37,751.06	226,500.00	188,748.94	16.7
	TOTAL INTERGOVERNMENTAL REVENUE	18,875.53	37,751.06	226,500.00	188,748.94	16.7
	CHARGES FOR SERVICE					
10-34-140	AUCTION PROCEEDS	.00	.00	30,000.00	30,000.00	.0
10-34-160	ANIMAL CONTROL FEES/FINES	17.00	17.00	800.00	783.00	2.1
10-34-170	ADMIN GARBAGE FEES	387.40	551.13	10,000.00	9,448.87	5.5
10-34-530	CITY BUS FEES/DONATIONS	73.00	230.00	2,000.00	1,770.00	11.5
	TOTAL CHARGES FOR SERVICE	477.40	798.13	42,800.00	42,001.87	1.9
	FINES					
10-35-100	POLICE FINES	8,464.55	18,902.08	125,000.00	106,097.92	15.1
	IMPOUND FEES	.00	945.00	10,800.00	9,855.00	8.8
	TOWING FEES	.00	289.00	4,600.00	4,311.00	6.3
	LIBRARY FEES & FINES	345.50	450.20	3,200.00	2,749.80	14.1
	IMPUND ADMIN FEES	.00.	.00.	5,000.00	5,000.00	.0
	TOTAL FINES	8,810.05	20,586.28	148,600.00	128,013.72	13.9

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEARNED	PCNT
	MISCELLANEOUS REVENUE					
10-36-100	INTEREST	.00	.00	35,000.00	35,000.00	.0
10-36-200	UNREALIZED GAIN	.00	.00	10,000.00	10,000.00	.0
10-36-400	SALE OF FIXED ASSETS	.00	.00	50,000.00	50,000.00	.0
10-36-500	PARKS & REC FACILITY RENTAL	182.00	846.00	1,000.00	154.00	84.6
10-36-515	SUMMER SPLASH REVENUE	.00.	.00.	3,000.00	3,000.00	.0
10-36-900	MISCELLANEOUS	135.50	354.00	7,751.00	7,397.00	4.6
10-36-902	WORKERS' COMP REIMBURSEMENTS	.00	.00	1,000.00	1,000.00	.0
10-36-903	DIESEL SALES (FIRE, SCHOOL)	.00	8,305.66	10,000.00	1,694.34	83.1
10-36-904	WILDLAND REVENUE	.00	.00	3,000.00	3,000.00	.0
10-36-907	INSURANCE CLAIMS	.00.	.00	100.00	100.00	.0
10-36-908	EMPLOYEE INSURANCE CONTRIBUTIO	.00	.00	15,000.00	15,000.00	.0
10-36-910	LANDFILL LAND LEASE	52,000.00	104,000.00	624,000.00	520,000.00	16.7
10-36-950	RICO REVENUE(ASSET FORFEITURE)	.00	.00	20,000.00	20,000.00	.0
10-36-966	BUILDING LEASE RENT	.00.	.00	15,000.00	15,000.00	.0
10-36-970	WF SAVINGS TRANSFER IN	.00.	.00	67,000.00	67,000.00	.0
10-36-971	TOWER LEASE	.00	.00	1.00	1.00	.0
10-36-981	DUMP TRUCK RENTAL REVENUE	.00	(60.00)	690.00	750.00	(8.7)
10-36-990	MUFFIN MONSTER REPAYMENT	.00	.00	3,500.00	3,500.00	.0
10-36-999	DAILY CASH REC OVER/SHORT ACCT	.00.	.00	100.00	100.00	.0
	TOTAL MISCELLANEOUS REVENUE	52,317.50	113,445.66	866,142.00	752,696.34	13.1

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEARNED	PCNT
	TOWN GRANTS					
10-37-165	DONATIONS - ANIMAL CONTROL	.00.	.00	1,000.00	1,000.00	.0
10-37-456	DONATIONS - LIBRARY	250.00	5,706.00	3,000.00	(2,706.00)	190.2
10-37-457	LIBRARY GRANT	.00	.00	50,000.00	50,000.00	.0
10-37-458	SENIOR CENTER GRANT	.00	.00	25,000.00	25,000.00	.0
10-37-459	SUMMER SPLASH DONATION	.00	500.00	5,000.00	4,500.00	10.0
10-37-467	POLICE DONATIONS	.00	500.00	5,000.00	4,500.00	10.0
10-37-480	SUMMER SPLASH GRANT	.00	.00	5,000.00	5,000.00	.0
10-37-906	GRANTS - POLICE AZDOHS	.00	.00	13,000.00	13,000.00	.0
10-37-908	GRANTS - IT	.00	.00	15,000.00	15,000.00	.0
10-37-909	BUILDING REGULATION GRANT	.00	.00	10,000.00	10,000.00	.0
10-37-911	GRANTS - POLICE AZGOHS	.00	.00	50,000.00	50,000.00	.0
10-37-913	USDA EQUIPMENT GRANT	.00	.00	60,000.00	60,000.00	.0
10-37-919	CITY BUS GRANT	.00	.00	100,000.00	100,000.00	.0
10-37-920	GENERAL ADMIN GRANT	.00	.00	50,000.00	50,000.00	.0
10-37-921	POLICE GRANT	.00	.00	20,000.00	20,000.00	.0
10-37-925	MISC GRANTS	.00	.00	150,000.00	150,000.00	.0
10-37-963	E-RATE	.00	.00	25,000.00	25,000.00	.0
10-37-965	SCBA GRANT	.00	.00	200,000.00	200,000.00	.0
10-37-966	SEWER POND PROJECT	.00	.00	2,000,000.00	2,000,000.00	.0
10-37-967	LANDFILL GRANT	.00	.00.	25,000.00	25,000.00	.0
10-37-968	PUBLIC WORKS GRANT	.00	.00	20,000.00	20,000.00	.0
10-37-969	COURT GRANT	.00	.00	10,000.00	10,000.00	.0
10-37-970	BACK TO SCHOOL DONATIONS	.00	.00	2,000.00	2,000.00	.0
	TOTAL TOWN GRANTS	250.00	6,706.00	2,844,000.00	2,837,294.00	.2
	TOTAL FUND REVENUE	144,217.65	301,695.42	4,881,302.00	4,579,606.58	6.2

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	COUNCIL					
10-42-100		900.00	1,800.00	10,800.00	9,000.00	16.7
10-42-130	EMPLOYEE BENEFITS	71.03	142.06	930.00	787.94	15.3
10-42-220	ATTORNEY FEES	.00	10,012.50	45,000.00	34,987.50	22.3
10-42-250	· · · · · · · · · · · · · · · · · · ·	.00	.00	500.00	500.00	.0
10-42-290	OFFICE SUPPLIES	.00	.00	200.00	200.00	.0
10-42-530	COMMUNITY RELATIONS	.00	.00	500.00	500.00	.0
10-42-640	MEMBERSHIP LEAGUE	750.00	750.00	6,000.00	5,250.00	12.5
10-42-660	TRAVEL AND TRAINING	.00	600.00	1,300.00	700.00	46.2
	TOTAL COUNCIL	1,721.03	13,304.56	65,230.00	51,925.44	20.4
	GENERAL ADMINISTRATION					
10-43-100	PERSONNEL SERVICES	10,830.50	21,683.69	146,740.00	125,056.31	14.8
10-43-102	NEW HIRE	34.50	241.50	1,000.00	758.50	24.2
	OVERTIME	78.90	78,90	250.00	171.10	31.6
10-43-122	MISCELLANEOUS	65.00	65.00	.00	(65.00)	.0
10-43-130	EMPLOYEE BENEFITS	1,470,27	2,941.42	49,315.00	46,373.58	6.0
10-43-220	ATTORNEY FEES	.00	14,028.00	.00	(14,028.00)	.0
10-43-250	ADVERTISING	534.63	534.63	3,000.00	2,465.37	17.8
10-43-271		1,007.36	2,020.27	5,000.00	2,979.73	40.4
10-43-271	INSURANCE	.00	.00	55,000.00	55,000.00	.0
10-43-290	OFFICE SUPPLIES	.00 59.44	134.48	6,000.00	5,865.52	2.2
10-43-300	PRINTING	18.36	18.36	1,000.00	981.64	1.8
10-43-340		864.66	1,809.94	8,500.00	6,690.06	21.3
10-43-360	CONTRACT LABOR	.00	.00	1,800.00	1,800.00	.0
10-43-440	POSTAGE	.00	.00	2,000.00	2,000.00	.0
	VEHICLE EXPENSE	.00	270.35	600.00	329.65	.0 45.1
			49.62	600.00	550.38	8.3
	FUEL EXPENSE COMPUTER EXPENSE	.00 780.00	1.560.00		10,440.00	13.0
10-43-480			•	12,000.00	·	
	EQUIPMENT MAINTENANCE	.00	.00	250.00	250.00	.0
10-43-640	MEMBERSHIP	5,315.00	6,590.00	1,000.00	(5,590.00)	659.0
	AUDIT	.00	1,625.00	37,000.00	35,375.00	4.4
10-43-660	TRAVEL AND TRAINING	.00	500.95	4,000.00	3,499.05	12.5
10-43-690	ELECTION SUPPLIES	.00	.00	100.00	100.00	.0
	CODIFYING/DIGITIZING	.00	350.00	2,100.00	1,750.00	16.7
10-43-704	HUNT PROJECT	.00	.00	50,000.00	50,000.00	.0
10-43-705	DEBT:CAP LEASE EXP (830 AZ ST)	.00.	.00.	34,000.00	34,000.00	.0
	CAPITAL OUTLAY - EQUIPMENT	401.34	824.25	1,200.00	375.75	68.7
10-43-841	CAPITAL OUTLAY - PROJECTS	.00	.00	17,000.00	17,000.00	.0
10-43-850	DEBT: HURF REPAYMENT	.00.	.00	3,000.00	3,000.00	.0
	TOTAL GENERAL ADMINISTRATION	21,459.96	55,326.36	442,455.00	387,128.64	12.5

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	MAGISTRATE					
10-45-100	PERSONNEL SERVICES	1,616.00	3,232.00	22,048.00	18,816.00	14.7
10-45-105	OVERTIME	.00	.00	250.00	250.00	.0
10-45-120	PROSECUTION FEES	.00	2,222.00	6,300.00	4,078.00	35.3
10-45-130	EMPLOYEE BENEFITS	647.43	1,289.52	9,000.00	7,710.48	14.3
10-45-221	COURT APPT ATTORNEYS	130.00	755.00	5,000.00	4,245.00	15.1
10-45-250	CONTRACT LABOR-PRO TEM	200.00	200.00	1,000.00	800.00	20.0
10-45-290	OFFICE SUPPLIES	.00	.00	400.00	400.00	.0
10-45-360	CONTRACT LABOR-JUDGE	1,200.00	2,400.00	14,400.00	12,000.00	16.7
10-45-361	CONTRACT LABOR - SECURITY	195.00	322.50	5,000.00	4,677.50	6.5
10-45-480	COMPUTER EXPENSE	.00	.00	2,750.00	2,750.00	.0
10-45-650	AUDIT	.00	.00	1.00	1.00	.0
10-45-660	TRAVEL/TRAINING	.00	.00	2,000.00	2,000.00	.0
10-45-810	JAIL FEES	636.12	1,272.24	2,000.00	727.76	63.6
	TOTAL MAGISTRATE	4,624.55	11,693.26	70,149.00	58,455.74	16.7
	<u>π</u>					
10-48-210	SUBSCRIPTIONS	1,427.74	2,805.00	36,765.00	33,960.00	7.6
10-48-275	CELL PHONE	1,596.48	3,200.63	19,680.00	16,479.37	16.3
10-48-804	SOFTWARE LICENSING	.00	.00	100.00	100.00	.0
10-48-840	CAPITAL OUTLAY	618.22	6,051.84	7,750.00	1,698.16	78.1
	TOTAL IT	3,642.44	12,057.47	64,295.00	52,237.53	18.8

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	POLICE					
10-51-100	PERSONNEL SERVICES	24,241,85	48,501.82	313,000.00	264,498.18	15.5
10-51-105	OVERTIME	310.51	338.55	13,000.00	12,661.45	2.6
10-51-107		.00	.00	5,980.00	5,980.00	.0
10-51-110		250.00	500.00	4,000.00	3,500.00	12.5
10-51-130	EMPLOYEE BENEFITS	6,620.51	13,542.97	80,000.00	66,457.03	16.9
		4,580.47	9,118.88	64,800.00	55,681.12	14.1
10-51-222	SEACOM/CCSO CONTRACT	.00	20,487.50	81,950.00	61,462.50	25.0
10-51-230	PROFESSIONAL SERVICES	.00	.00	1,500.00	1,500.00	.0
10-51-271		507.58	1,053.41	4,000.00	2,946.59	26.3
10-51-290	OFFICE SUPPLIES	.00	.00	1,000.00	1,000.00	.0
10-51-295	PRINTING EXPENSE	.00,	.00	1,000.00	1,000.00	.0
10-51-295	UTILITIES	.00.	.00	4,000.00	4,000.00	.0
10-51-460	MAINTENANCE AND SUPPLIES	.00.	.00	3,000.00	3,000.00	.0
10-51-462		.00.	.00	500.00	500.00	.0
10-51-462	MEDICINE/VACCINE	64.52	64.52	2.000.00	1,935.48	3,2
		.00	.00	2,000.00	2,000.00	.0
10-51-466	WEAPONS AND AMMUNITION	.00	.00	4,000.00	4,000.00	.0
	SV CONTRACT PAYMENT		.00 72.00	•	5,928.00	1.2
10-51-470		72.00 1.209.27	2,459.93	6,000.00 13,400.00	10,940.07	18.4
	POLICE FUEL EXPENSE	•	•	300.00	300.00	.0
10-51-480	COMPUTER EXPENSE	.00	.00			.0 4.6
10-51-505	VEHICLE IMPOUND FEE	232.00	232.00	5,000.00	4,768.00	
10-51-510	IMPOUND ADMIN	450.00	.00	.00.	.00.	.0
10-51-620	EQUIP REPAIR AND MAINTENANCE	.00	.00	2,000.00	2,000.00	.0
10-51-640	MEMBERSHIP	25.00	25.00	400.00	375.00	6.3
10-51-660	TRAVEL AND TRAINING	318.92	1,178.60	5,000.00	3,821.40	23.6
10-51-665	COMMUNITY RELATIONS	.00	.00	1,300.00	1,300.00	0.
10-51-705	CAPITAL LEASE	178.31	306.73	100.00	(206.73)	306.7
10-51-840	POLICE CAPITAL OUTLAY	.00	.00	100.00	100.00	.0
10-51-841		.00	.00	26,994.00	26,994.00	.0
10-51-850	NEW EQUIPMENT	.00	.00	1,000.00	1,000.00	.0
10-51-856	BODY WORN CAMERA PROGRAM	.00	3,403.57	4,000.00	596.43	85.1
10-51-857	ASSET FORFEITURE EXPENSES	.00	.00	2,372.00	2,372.00	.0
	TOTAL POLICE	39,060.94	101,285.48	653,696.00	552,410.52	15.5
	FIRE					
10-53-340	UTILITIES	645.53	1,395.47	6,000.00	4,604.53	23.3
10-53-360	CONTRACTED PERSONNEL SERVICES	.00	102,500.00	410,000.00	307,500.00	25.0
10-53-366	INSURANCE	.00	.00	1,000.00	1,000.00	.0
10-53-470	VEHICLE EXPENSE	.00	.00	1,000.00	1,000.00	.0
	TOTAL FIRE	645.53	103,895.47	418,000.00	314,104.53	24.9

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	BUILDING REGULATION					
10-54-360	CONTRACT LABOR	4,200,00	4,200.00	55,000.00	50,800.00	7.6
10-54-360	MEMBERSHIP	4,200.00	4,200.00	400.00	400.00	.0
10-54-472	BLDG REGULATION SUPPLIES	.00.	.00	600.00	600.00	.0
10-54-801	ABATEMENT	.00	2,989.13	8,000.00	5,010.87	37.4
10-04-001	ADATEMENT					
	TOTAL BUILDING REGULATION	4,200.00	7,189.13	64,000.00	56,810.87	11.2
	PUBLIC WORKS					
10-57-100	PERSONNEL SERVICES	1,713.82	3,446.67	16,149.00	12,702.33	21.3
10-57-105	OVERTIME	19.09	97.68	600.00	502.32	16.3
10-57-110	UNIFORM EXPENSE	28.92	28.92	200.00	171.08	14.5
10-57-130	EMPLOYEE BENEFITS	477.33	963.46	8,500.00	7,536.54	11.3
10-57-340	UTILITIES	2,753.19	5,196.09	35,000.00	29,803.91	14.9
10-57-360	CONTRACT LABOR	.00	.00	1,000.00	1,000.00	.0
10-57-460	MAINTENANCE AND SUPPLIES	105.46	154,61	500.00	345.39	30.9
10-57-470	VEHICLE REPAIR/MAINT	.00	111,82	3,000.00	2,888.18	3.7
10-57-475	FUEL EXPENSE	1,125.05	2,652.67	2,000.00	(652.67)	132.6
10-57-500	BUILDING MAINTENANCE	8,225.98	9,603.17	10,000.00	396.83	96.0
10-57-540	SMALL TOOLS	.00	.00	2,000.00	2,000.00	.0
10-57-610	EQUIPMENT MAINTENANCE	171.79	630.39	5,000.00	4,369.61	12.6
	TOTAL PUBLIC WORKS	14,620.63	22,885.48	83,949.00	61,063.52	27.3
	CITY POOL					
10-58-100	PERSONNEL SERVICES	2,266.90	5,835.71	12,000.00	6,164.29	48.6
10-58-130	EMPLOYEE BENEFITS	206.27	531.05	1,200.00	668,95	44.3
10-58-340	UTILITIES	472.55	1,011.38	5,000.00	3,988.62	20,2
10-58-460	MAINTENANCE AND SUPPLIES	276.27	418.77	1,500.00	1,081.23	27.9
10-58-660	CERTIFYING	200.00	200.00	500.00	300.00	40.0
	TOTAL CITY POOL	3,421.99	7,996.91	20,200.00	12,203.09	39.6
	SUMMER SPLASH					
10-59-100	PERSONNEL SERVICES	.00	2,402.67	5,000.00	2,597.33	48.1
	EMPLOYEE BENEFITS	.00	239.77	300.00	60.23	79.9
10-59-460		.00	856.33	300.00	(556.33)	285.4
	TOTAL SUMMER SPLASH	.00.	3,498.77	5,600.00	2,101.23	62.5

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	PARKS & RECREATION					
10 60 460	MAINTENAMOE AND CURRUIS	4 000 05	4 000 74	4 400 00	407.00	00.5
10-60-460 10-60-530	MAINTENANCE AND SUPPLIES COMMUNITY RELATIONS/JULY 4TH	1,003.35 324.95	1,292.71 478.04	1,460.00	167.29	88.5 5.3
10-60-530		.00	478.04	9,000.00 800.00	8,521.96 800.00	5.3 .0
10-60-704	COMMUNITY CENTER	.00 42.84	316.06	800.00	483.94	.0 39.5
10-00-700	CONTRICTOR				403.94	
	TOTAL PARKS & RECREATION	1,371.14	2,086.81	12,060.00	9,973.19	17.3
	LIBRARY AND COMMUNITY SERVICES					
10-62-100	PERSONNEL SERVICES	7,465.65	15,055.74	81,133.00	66,077.26	18.6
10-62-105	OVERTIME	.00	.00	100.00	100.00	.0
10-62-130	EMPLOYEE BENEFITS	2,220.63	4,430.66	14,810.00	10,379.34	29.9
10-62-271	TELEPHONE	324.50	607.90	1,575.00	967.10	38.6
10-62-290	OFFICE SUPPLIES	243.77	243.77	2,500.00	2,256.23	9.8
10-62-340	UTILITIES	766.27	2,443.44	7,420.00	4,976.56	32.9
10-62-366	INMATE/JANITORIAL	9.08	9.08	1,300.00	1,290.92	.7
10-62-460	MAINTENANCE AND SUPPLIES	.00	.00	100.00	100.00	.0
10-62-462	, — - · · · · · · · · · · · · ·	47.00	47.00	600.00	553.00	7.8
10-62-476		.00	.00.	80.00	80.00	.0
10-62-480	COMPUTER EXPENSE	.00	.00	1,500.00	1,500.00	.0
10-62-481	INTERNET	1,491.22	1,491.22	3,800.00	2,308.78	39.2
10-62-620	VEHICLE REPAIR & MAINT	.00	.00	300.00	300.00	.0
10-62-640	MEMBERSHIP	.00	.00	100.00	100.00	.0
10-62-660	TRAVEL AND TRAINING	275.00	275.00	500.00	225.00	55.0
10-62-701	E-RATE	.00	.00	9,000.00	9,000.00	.0
10-62-703	COMMUNITY RELATIONS	.00	.00	200.00	200.00	.0
10-62-705	CAPITAL OUTLAY	.00	122.05	3,700.00	3,577.95	3.3
	TOTAL LIBRARY AND COMMUNITY SERVICES	12,843.12	24,725.86	128,718.00	103,992.14	19.2
	CITY BUS					
10-65-280	INSURANCE	.00	.00	700.00	700.00	.0
	FUEL EXPENSE	.00	73.79	.00	(73.79)	.0
	BUS LINE EXP	1,097.07	2,052.00	2,000.00	(52.00)	102.6
	TOTAL CITY BUS	1,097.07	2,125.79	2,700.00	574.21	78.7
	SENIOR CENTER					
10.69.200	CHIDDIEC	EA AA	420.20	1 650 00	4 540 70	7.0
	SUPPLIES	51.11	130.22	1,650.00	1,519.78	7.9
	UTILITIES PEST CONTROL	317.94	612.51	3,000.00	2,387.49	20.4
	EQUIPMENT REPAIR	.00 .00	.00 .00	600.00 1,000.00	600.00	.0
10-00-403	EQUI MENT REFAIR	.00	.00	1,000.00	1,000.00	.0
	TOTAL SENIOR CENTER	369.05	742.73	6,250.00	5,507.27	11.9

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	TOWN GRANTS					
10-69-800	DONATIONS - ANIMAL CONTROL	.00	.00	1,000.00	1,000.00	.0
10-69-802	LIBRARY DONATIONS EXP	107.56	307.56	3,000.00	2,692.44	10.3
10-69-803	IT GRANT EXP	.00	.00	15,000.00	15,000.00	.0
10-69-804	MISC GRANT EXP	.00	.00	150,000.00	150,000.00	.0
10-69-805	BUILDING REGULATION EXP	.00	.00	10,000.00	10,000.00	.0
10-69-806	LIBRARY GRANTS EXP	1,202.21	1,254.04	50,000.00	48,745.96	2.5
10-69-807	SENIOR CENTER GRANT EXP	.00	.00	25,000.00	25,000.00	.0
10-69-808	SUMMER SPLASH GRANT EXP	.00.	.00	5,000.00	5,000.00	.0
10-69-810	E-RATE GRANT EXP	411.30	411.30	25,000.00	24,588.70	1.7
10-69-813	CITY BUS GRANT EXP	.00	.00	100,000.00	100,000.00	.0
10-69-814	LANDFILL GRANT EXP	.00	.00	25,000.00	25,000.00	.0
10-69-815	PUBLIC WORKS GRANT EXP	.00	.00	20,000.00	20,000.00	.0
10-69-816	COURT GRANT EXP	.00	.00	10,000.00	10,000.00	.0
10-69-817	SUMMER SPLASH DONATION EXP	.00	.00	5,000.00	5,000.00	.0
10-69-818	POLICE DONATION EXP	.00	.00	5,000.00	5,000.00	.0
10-69-819	GENERAL ADMIN GRANT EXP	.00	.00	50,000.00	50,000.00	.0
10-69-820	SEWER POND PROJECT EXP	.00	.00	2,000,000.00	2,000,000.00	.0
10-69-845	POLICE GRANT EXP	.00	.00	20,000.00	20,000.00	.0
10-69-846	AZDOHS GRANT EXPENDITURES	.00	.00	13,000.00	13,000.00	.0
10-69-847	AZGOHS GRANT EXPENDITURES	.00	.00	50,000.00	50,000.00	.0
10-69-850	SCBA GRANT EXP	.00	.00	200,000.00	200,000.00	.0
10-69-851	USDA EQUIPMENT GRANT	.00	.00	60,000.00	60,000.00	.0
10-69-857	BACK TO SCHOOL DONATIONS EXPEN	3,299.65	3,299.65	2,000.00	(1,299.65)	165.0
	TOTAL TOWN GRANTS	5,020.72	5,272.55	2,844,000.00	2,838,727.45	
	TOTAL FUND EXPENDITURES	114,098.17	374,086.63	4,881,302.00	4,507,215.37	7.7
	NET REVENUE OVER EXPENDITURES	30,119.48	(72,391.21)	.00.	72,391.21	.0

POLICE - DHS GRANT - BP OT

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
12-30-800	DHS GRANT BP O/T	.00.	.00	185,000.00	185,000.00	.0
	TOTAL REVENUE	.00.	.00	185,000.00	185,000.00	.0
	TOTAL FUND REVENUE	.00	.00	185,000.00	185,000.00	.0

POLICE - DHS GRANT - BP OT

		PERIO	OD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	EXPENDITURES						
12-40-130	EMPLOYEE BENEFITS		464.08	521.02	185,000.00	184,478.98	.3
12-40-135	PUBLIC SAFETY RETIREMENT		314.75	453.27	.00	(453.27)	.0
12-40-840	AUTHORIZED EXPENDITURES		1,215.23	1,750.58	.00	(1,750.58)	.0
	TOTAL EXPENDITURES		1,994.06	2,724.87	185,000.00	182,275.13	1.5
	TOTAL FUND EXPENDITURES	Sales Montrolle (1904)	1,994.06	2,724.87	185,000.00	182,275.13	1.5
	NET REVENUE OVER EXPENDITURES	(1,994.06)	(2,724.87)	.00	2,724.87	.0

TRUST FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
20-30-200	FINES AND BAILS	9,964.15	24,099.16	174,000.00	149,900.84	13.9
20-30-300	BONDS	.00	.00	100.00	100.00	.0
20-30-400	RESTITUTION	.00	.00	100.00	100.00	.0
20-30-500	JCEF	.00.	.00.	100.00	100.00	.0
	TOTAL REVENUE	9,964.15	24,099.16	174,300.00	150,200.84	13.8
	TOTAL FUND REVENUE	9,964.15	24,099.16	174,300.00	150,200.84	13.8

TRUST FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	EXPENDITURES					
20-40-200	FINES AND BAILS	14,714.01	31,456.25	174,000.00	142,543.75	18.1
20-40-400	RESTITUTION	.00	.00.	100.00	100.00	.0
20-40-401	BOND	.00	.00	100.00	100.00	.0
20-40-500	JCEF	.00	.00	100.00	100.00	.0
	TOTAL EXPENDITURES	14,714.01	31,456.25	174,300.00	142,843.75	18.1
	TOTAL FUND EXPENDITURES	14,714.01	31,456.25	174,300.00	142,843.75	18.1
	NET REVENUE OVER EXPENDITURES	(4,749.86)	(7,357.09)	.00	7,357.09	.0

VOL FIREFIGHTER PENSION FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
22-30-100	INTEREST REVENUE	.00	.00	600.00	600.00	.0
	TOTAL REVENUE	.00	.00.	600.00	600.00	.0
	TOTAL FUND REVENUE	.00	.00	600,00	600.00	.0

VOL FIREFIGHTER PENSION FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	EXPENDITURES					
22-40-800	MISCELLANEOUS EXPENSE	.00.	.00.	600.00	600.00	.0
	TOTAL EXPENDITURES	.00.	.00	600.00	600.00	.0
	TOTAL FUND EXPENDITURES	.00	.00	600.00	600.00	.0
	NET REVENUE OVER EXPENDITURES	.00	.00	.00	.00.	.0

ROAD USER FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
23-30-300	GAS TAX REVENUES - HURF	13,926.76	28,547.05	150,677.00	122,129.95	19.0
23-30-320	HURF REPAYMENT	.00	.00	17,000.00	17,000.00	.0
23-30-800	MISCELLANOUS REVENUE	.00	.00	100.00	100.00	.0
23-30-801	HURF REPAYMENT	.00.	.00	17,000.00	17,000.00	.0
	TOTAL REVENUE	13,926.76	28,547.05	184,777.00	156,229.95	15.5
	TOTAL FUND REVENUE	13,926.76	28,547.05	184,777.00	156,229.95	15.5

ROAD USER FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	ROAD USERS ADMIN					
23-40-460	MAINTENANCE AND SUPPLIES	766.37	1,317.64	4,050.00	2,732.36	32.5
23-40-475	FUEL	.00.	.00	1,080.00	1,080.00	.0
23-40-490	ROAD REPAIR	.00	.00	71,422.00	71,422.00	.0
23-40-610	EQUIPMENT REPAIR	.00	.00	7,500.00	7,500.00	.0
23-40-831	CAPITAL OUTLAY	.00	.00.	83,725.00	83,725.00	.0
	TOTAL ROAD USERS ADMIN	766.37	1,317.64	167,777.00	166,459.36	.8
	TOTAL FUND EXPENDITURES	766.37	1,317.64	167,777.00	166,459.36	.8
	NET REVENUE OVER EXPENDITURES	13,160.39	27,229.41	17,000.00	(10,229.41)	160.2

STATE HURF

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
28-30-300	STATE HURF	.00	.00	161,448.00	161,448.00	.0
	TOTAL REVENUE	.00.	.00	161,448.00	161,448.00	.0
	TOTAL FUND REVENUE	.00.	.00	161,448.00	161,448.00	.0

STATE HURF

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	STATE HURF EXPENDITURES					
28-40-122	MISC. EXPENSE	.00	.00	161,448.00	161,448.00	.0
	TOTAL STATE HURF EXPENDITURES	.00	.00	161,448.00	161,448.00	.0
	TOTAL FUND EXPENDITURES	.00	.00	161,448.00	161,448.00	.0
	NET REVENUE OVER EXPENDITURES	.00	.00	.00	.00	.0

GRANT OPPORTUNITY

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	GRANT REVENUE					
29-30-800	GRANT REVENUE CDBG	.00	.00	498,736.00	498,736.00	.0
	TOTAL GRANT REVENUE	.00	.00	498,736.00	498,736.00	.0
	TOTAL FUND REVENUE	.00	.00	498,736.00	498,736.00	.0

GRANT OPPORTUNITY

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	GRANT EXPENDITURES					
29-40-840	AUTHORIZED EXPENDITURES	.00	.00	498,736.00	498,736.00	.0
	TOTAL GRANT EXPENDITURES	.00	.00	498,736.00	498,736.00	
	TOTAL FUND EXPENDITURES	.00	.00	498,736.00	498,736.00	.0
	NET REVENUE OVER EXPENDITURES	.00.	.00	.00.	.00	.0

EFFLUENT RECHARGE PROJ

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	ODANT DELEMENT					
	GRANT REVENUE					
31-30-851	WIFA DISBURSEMENT	.00	.00.	1,770,000.00	1,770,000.00	.0
	TOTAL GRANT REVENUE	.00	.00.	1,770,000.00	1,770,000.00	.0
	TOTAL FUND REVENUE	.00	.00	1,770,000.00	1,770,000.00	.0

EFFLUENT RECHARGE PROJ

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	GRANT EXPENDITURES					
31-40-850	SEWER CLOSURE CONSTRUCTION	.00.	.00	1,770,000.00	1,770,000.00	.0
	TOTAL GRANT EXPENDITURES	.00	.00	1,770,000.00	1,770,000.00	.0
	TOTAL FUND EXPENDITURES	.00	.00	1,770,000.00	1,770,000.00	.0
	NET REVENUE OVER EXPENDITURES	.00.	.00	.00	.00	.0

WATER FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
51-30-200	WATER SALES	29,242.50	68,196.12	388,000.00	319,803.88	17.6
51-30-202	RC: RECONNECT FEE	.00.	.00	1,000.00	1,000.00	.0
51-30-300	CONNECTION FEES	150.00	315.00	1,300.00	985.00	24.2
51-30-400	PENALTIES & FORFEITURES	.00	(8.33)	6,000.00	6,008.33	(.1)
51-30-950	WF SAVINGS TRANSFERS IN	.00.	.00	5,000.00	5,000.00	.0
	TOTAL REVENUE	29,392.50	68,502.79	401,300.00	332,797.21	17.1
	TOTAL FUND REVENUE	29,392.50	68,502.79	401,300.00	332,797.21	17.1

WATER FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	WATER EXPENDITURES					
51-40-100	PERSONNEL SERVICES	7,376.27	14,796.78	102,813.00	88,016.22	14.4
51-40-105	OVERTIME	85.89	439.57	4,000.00	3,560.43	11.0
51-40-107		.00	.00	3,510.00	3,510.00	.0
51-40-110	UNIFORM EXPENSE	143.21	250.61	2,400.00	2,149.39	10.4
51-40-130	EMPLOYEE BENEFITS	2,240.47	4,535.23	30,000.00	25,464.77	15.1
51-40-280	INSURANCE	.00	.00	2,000.00	2,000.00	.0
51-40-290	OFFICE SUPPLIES	.00	.00	2,000.00	2,000.00	.0
51-40-340	UTILITIES	3,118.34	7,658.19	47,000.00	39,341.81	16.3
51-40-360	CONTRACT LABOR	500,00	1,000.00	10,000.00	9,000.00	10.0
51-40-370	SALES TAX	.00.	.00	30,000.00	30,000.00	.0
51-40-440	POSTAGE	.00.	.00	3,000.00	3,000.00	.0
51-40-460	MAINTENANCE & SUPPLIES	1,265.32	1,002.56	20,000.00	18,997.44	5.0
51-40-470	VEHICLE EXPENSE	40.85	5,101.07	11,000.00	5,898.93	46.4
51-40-472	METER REPLACEMENT	109.91	109.91	14,477.00	14,367.09	.8
51-40-475	FUEL EXPENSE	30.04	30.04	10,000.00	9,969.96	.3
51-40-476	DIESEL FUEL	.00.	.00	4,000.00	4,000.00	.0
51-40-480	COMPUTER EXPENSE	.00	.00	100.00	100.00	.0
51-40-510	WATER TESTS	60.00	60.00	7,500.00	7,440.00	.8
51-40-610	EQUIPMENT MAINTENANCE	.00.	29.02	21,000.00	20,970.98	.1
51-40-650	PROFESSIONAL SERVICES	190.00	9,425.08	40,000.00	30,574.92	23.6
51-40-660	TRAVEL	.00	.00.	1,000.00	1,000.00	.0
51-40-840	WATER CAPITAL OUTLAY	.00	.00	35,000.00	35,000.00	.0
51-40-900	BAD DEBT EXPENSE	.00	.00	500.00	500.00	.0
	TOTAL WATER EXPENDITURES	15,160.30	44,438.06	401,300.00	356,861.94	11.1
	TOTAL FUND EXPENDITURES	15,160.30	44,438.06	401,300.00	356,861.94	11.1
	NET REVENUE OVER EXPENDITURES	14,232.20	24,064.73	.00	(24,064.73)	.0

SEWER FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
52-30-100	INTEREST EARNINGS	.00	.00	200.00	200.00	.0
52-30-200	SEWER SERVICES	21,432.37	44,611,00	254,000.00	209,389.00	17.6
52-30-300	CONNECTION FEES	.00	.00	1,000.00	1,000.00	.0
52-30-950	WF SAVINGS TRANSFERS IN	.00	.00	11,077.00	11,077.00	.0
	TOTAL REVENUE	21,432.37	44,611.00	266,277.00	221,666.00	16.8
	TOTAL FUND REVENUE	21,432.37	44,611.00	266,277.00	221,666.00	16.8

SEWER FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	SEWER EXPENDITURES					
52-40-100	PERSONNEL SERVICES	6,388.88	12,791.76	85,115.00	72,323.24	15.0
52-40-105	OVERTIME	85.88	439,55	800.00	360.45	54.9
52-40-107	STAND BY TIME	.00	.00	3,510.00	3,510.00	.0
52-40-110	UNIFORM EXPENSE	143,23	250.66	1,000.00	749.34	25.1
52-40-130	EMPLOYEE BENEFITS	1,980.91	4,006.39	32,000.00	27,993.61	12.5
52-40-280	INSURANCE	.00	.00	2,000.00	2,000.00	.0
52-40-340	UTILITIES	417.56	1,357.68	7,500.00	6,142.32	18.1
52-40-360	CONTRACT LABOR	400.00	800.00	7,500.00	6,700.00	10.7
52-40-440	POSTAGE	.00	.00	1,500.00	1,500.00	.0
52-40-460	MAINTENANCE AND SUPPLIES	67.26	67.26	11,000.00	10,932.74	.6
52-40-470	VEHICLE EXPENSE	.00.	.00	3,000.00	3,000.00	.0
52-40-475	FUEL	.00	.00	10,000.00	10,000.00	.0
52-40-480	COMPUTER EXPENSE	.00	.00	100.00	100.00	.0
52-40-516	ADEQ FEES	988.00	988.00	4,000.00	3,012.00	24.7
52-40-610	EQUIPMENT MAINTENANCE	.00	91.32	7,500.00	7,408.68	1.2
52-40-630	SEWER CHEMICALS	.00	.00	1,100.00	1,100.00	.0
52-40-650	PROFESSIONAL SERVICES	.00.	406.25	12,000.00	11,593.75	3.4
52-40-702	SEWAGE POND COMPLIANCE	217.50	590.00	4,000.00	3,410.00	14.8
52-40-750	DEBT SERVICE	.00.	.00	10,952.00	10,952.00	.0
52-40-900	BAD DEBT EXPENSE	.00	.00	500.00	500.00	.0
52-40-925	MUFFIN MONSTER PAYMENT	.00	.00	3,500.00	3,500.00	.0
52-40-950	PAYMENT ON WIFA LOAN	.00.	.00	57,700.00	57,700.00	.0
	TOTAL SEWER EXPENDITURES	10,689.22	21,788.87	266,277.00	244,488.13	8.2
	TOTAL FUND EXPENDITURES	10,689.22	21,788.87	266,277.00	244,488.13	8.2
	NET REVENUE OVER EXPENDITURES	10,743.15	22,822.13	.00.	(22,822.13)	.0

GARBAGE FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
54-30-100	INTEREST EARNINGS	.00	.00	200.00	200.00	.0
54-30-200	SALES RECEIPTS	12,462.28	24,640.12	147,175.00	122,534.88	16.7
	TOTAL REVENUE	12,462.28	24,640.12	147,375.00	122,734.88	16.7
	TOTAL FUND REVENUE	12,462.28	24,640.12	147,375.00	122,734.88	16.7

GARBAGE FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	GARBAGE EXPENDITURES					
54-40-360	CONTRACT LABOR	12,074.88	24,088.99	132,000.00	107,911.01	18.3
54-40-450	EQUIPMENT/SUPPLIES	.00.	.00	500.00	500.00	.0
54-40-821	TOWN TRASH SERVICE	.00	.00	500.00	500.00	.0
54-40-850	ADMIN FEES TRANSFER TO GF	387.40	551.13	14,375.00	13,823.87	3.8
	TOTAL GARBAGE EXPENDITURES	12,462.28	24,640.12	147,375.00	122,734.88	16.7
	TOTAL FUND EXPENDITURES	12,462.28	24,640.12	147,375.00	122,734.88	16.7
	NET REVENUE OVER EXPENDITURES	.00	.00	.00	.00	.0

LANDFILL FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
55-30-100	INTEREST EARNINGS	.00	.00	500.00	500.00	.0
55-30-200	SALES - LANDFILL	114,119.85	227,005.83	1,318,271.00	1,091,265.17	17.2
55-30-201	LATE PENALTIES	.00	.00	500.00	500.00	.0
55-30-205	MISC.REVENUE	.00	.00	800.00	800.00	.0
55-30-210	TIPPING FEES	9,892.76	22,962.54	142,500.00	119,537.46	16.1
55-30-930	CONTINGENCY	.00	.00	50,000.00	50,000.00	.0
	TOTAL REVENUE	124,012.61	249,968.37	1,512,571.00	1,262,602.63	16.5
	SOURCE 36					
55-36-400	SALE OF FIXED ASSETS	.00	.00.	50,000.00	50,000.00	.0
	TOTAL SOURCE 36	.00	.00	50,000.00	50,000.00	.0
	TOTAL FUND REVENUE	124,012.61	249,968.37	1,562,571.00	1,312,602.63	16.0

LANDFILL FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	LANDFILL EXPENDITURES					
55-40-100	PERSONNEL SERVICES	19,803.49	36,001.04	220,000.00	183,998.96	16.4
55-40-105	OVERTIME	785.81	1,849.50	16,000.00	14,150.50	11.6
55-40-110	UNIFORM EXPENSE	424.24	747.95	6,000.00	5,252.05	12.5
55-40-130	EMPLOYEE BENEFITS	4,632.92	8,243.00	80,000.00	71,757.00	10.3
55-40-265	BANK COSTS/FEES	.00	.00	38,000.00	38,000.00	.0
55-40-280	INSURANCE	.00	.00	6,000.00	6,000.00	.0
55-40-290	OFFICE SUPPLIES	.00	43.21	600.00	556.79	7.2
55-40-337	PROPERTY LEASE	52,000.00	104,000.00	624,000.00	520,000.00	16.7
55-40-338	LF FINANCIAL ASSURANCE	.00.	.00	40,000.00	40,000.00	.0
55-40-340	UTILITIES	451,48	1,516.72	10,000.00	8,483.28	15.2
55-40-350	SAFETY EQUIPMENT	.00	.00	1,500.00	1,500.00	.0
55-40-360	CONTRACT LABOR	4,462.09	5,224.18	25,000.00	19,775.82	20.9
55-40-440	POSTAGE	.00	.00	500.00	500.00	.0
55-40-460	MAINTENANCE & SUPPLIES	202.19	5,050.54	50,000.00	44,949.46	10.1
55-40-470	VEHICLE EXPENSE	.00	1,048.47	5,000.00	3,951.53	21.0
55-40-475	FUEL EXPENSE	4,070.31	11,911.38	72,500.00	60,588.62	16.4
55-40-480	COMPUTER EXPENSE	.00	.00	1,500.00	1,500.00	.0
55-40-515	ENGINEERING SERVICES	.00	.00	1,000.00	1,000.00	.0
55-40-516	ADEQ FEES	.00	.00	15,000.00	15,000.00	.0
55-40-610	EQUIPMENT MAINTENANCE	2,327.62	11,987.71	54,000.00	42,012.29	22.2
55-40-650	PROFESSIONAL SERVICES/AUDIT	.00	812.50	22,000.00	21,187.50	3.7
55-40-660	TRAVEL - TRAVEL/TRAINING	.00	.00	2,900.00	2,900.00	.0
55-40-705	CAPITAL LEASE	.00	.00	81,180.00	81,180.00	.0
55-40-710	CAPITAL EQUIPMENT	.00	.00	70,000.00	70,000.00	.0
55-40-840	LANDFILL CAPITAL OUTLAY	.00	.00	63,891.00	63,891.00	.0
55-40-846	CONTINGENCY EXP	.00	.00	50,000.00	50,000.00	.0
55-40-855	METHANE MONITORING	.00	2,332.00	6,000.00	3,668.00	38.9
	TOTAL LANDFILL EXPENDITURES	89,160.15	190,768.20	1,562,571.00	1,371,802.80	12.2
	TOTAL FUND EXPENDITURES	89,160.15	190,768.20	1,562,571.00	1,371,802.80	12.2
	NET REVENUE OVER EXPENDITURES	34,852.46	59,200.17	.00.	(59,200.17)	.0

HOLIDAY FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	REVENUE					
86-30-200	HOLIDAY FUND DONATION	.00.	.00	4,000.00	4,000.00	.0
	TOTAL REVENUE	.00	.00	4,000.00	4,000.00	.0
	TOTAL FUND REVENUE	.00	.00	4,000.00	4,000.00	.0

HOLIDAY FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	HOLIDAY FUND EXPENDITURES					
86-40-100	CHILDREN'S FUND GIFTS/FOOD	.00	.00	4,000.00	4,000.00	.0
	TOTAL HOLIDAY FUND EXPENDITURES	.00	.00	4,000.00	4,000.00	.0
	TOTAL FUND EXPENDITURES	.00	.00	4,000.00	4,000.00	0,
	NET REVENUE OVER EXPENDITURES	.00	.00	.00.	.00	.0

AMERICAN RELIEF PROGRAM ACT

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	SOURCE 30					
88-30-200	ARPA FUNDS	.00	289,894.76	289,894.76	.00	100.0
	TOTAL SOURCE 30	.00	289,894.76	289,894.76	.00	100.0
	TOTAL FUND REVENUE	.00	289,894.76	289,894.76	.00	100.0

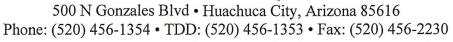
AMERICAN RELIEF PROGRAM ACT

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
88-40-100	AUTHORIZED EXPENDITURES	.00	.00	289,894.76	289,894.76	.0
	TOTAL DEPARTMENT 40	.00	.00	289,894.76	289,894.76	.0
	TOTAL FUND EXPENDITURES	.00	.00.	289,894.76	289,894.76	.0
	NET REVENUE OVER EXPENDITURES	.00	289,894.76	.00.	(289,894.76)	.0



Town of Huachuca City

The Sunset City





September 9th, 2021

To: Mayor Wallace, Council and Town Manager Harvey

This is a compiled a list of Top priorities for the Huachuca City Police Department (HCPD), they are subject to change based upon the availability of the financial support of the Town, and / or a change in mission.

Huachuca City Police Department (HCPD)





1) Community Involvement/Town Events

- a) Static Displays (Table, canopy, trinkets to pass out)
- b) Meet with business owners to develop their needs and how our department can better serve them, build cooperation between both to foster a better and direct relationship between officers and owners.
- c) Create Shop with a Cop / expand National Night Out
- d) Create a Neighborhood Watch Program for the Town
- e) Educate public for known problems using social media, (tall grass, illegally parked vehicles, town speed limits), Town website, Police website and connect with surrounding agencies to increase visibility

>	Recommended Changes:					
21						
2)	Proactive policing (Drive or Walk the Town)					
	a) Get two patrol bicycles (promotes officer fitness), slow down and create involvement with the community.					
	b) When two officers are on duty, one gets dropped off and walks c) Knock on doors, listen to the town peoples concerns.					
	d) Create a K-9 handler for the department					
>	Recommended Changes:					

3) Pol	licies	and	Proc	edures

- a) Complete SOP for all areas with supporting documentation, Police, Animal Control, Records, Evidence
- b) Create Fitness Standard
- c) Create Firearms Standard
- d) Standardize daily activities
- e) Arizona Law Enforcement Accreditation Program through Arizona Association of Chiefs of Police
- f) Title 16 and applicable documents to support and continue Town cleanup efforts
- g) MOU with Arizona Rangers completed and extend the use of the AZ Rangers to support the police department activities, Town events

	h) Complete evidence processing center, Equipment room, Armory
>	Recommended Changes:
١	School Resources Program for Huachuca City Elementary School
,	School Resources Program for Huachaca City Liementary School
	a) Hire SRO (School Resources Officer) through a grant
	b) Creative scheduling for immediate support of our school
	c) Set up an office within the school (Safe Place)
	d) School Resources Officer (Grant or volunteer)
•	Recommended Changes:

5)	Fiscal responsibility
	 a) Continue to drive spending down through Grant activities b) Communicate regularly with Town Manager and Finance Department, 80% Personnel, 10% Fleet, 10% Operations
>	Recommended Changes:
6)	Training activities (In-house / external sources)
	a) Cochise County Sheriff's Office (CCSO)
	b) Sierra Vista Police Department (SVPD)
	c) Department of Public Safety (DPS)
	 d) Examples will be, physical fitness test, firearms training, Field Training Officer, general instructor, high risk stops, clearing a residence,
	i coluctice,
>	Recommended Changes:

7)	Accurate and	<u>Timel</u>	y record	s	keeping,	tracking/
-						

- a) Adapt to the changing technology, cross train both records personnel to do each other's jobs
- b) Complete records department procedures

c) Continue to update training through webinars when possible
Recommended Changes:

8) Continue Equipment replacement

- a) 2 to 3 new police vehicles (next three years)
- b) Animal Control Officer's truck will no longer be cost effective
- c) Procure a Pepper ball gun to increase the officer's ability to end a violent situation safely.
- d) Upgrade Body Worn Camera, add front facing vehicle camera's

Recommended Changes:		

9)	Dromoto UCDD to our town and ownsending communities			
9)	Promote HCPD to our town and surrounding communities			
	a) Use police department Facebook pageb) Involve the newspaper and other social media platforms that will assist in getting our activities to the pubic in a positive manner			
> Recommended Changes:				
10)	Animal Control Options			
	a) Build a Dog Park			
	b) Create a mobile registration/vaccinations program to the towns people			
	c) Replace Animal Control vehicle			
>	Recommended Changes:			

Thank you!

James L. Thies HC-1

Chief James L. Thies jthies@huachucacityaz.gov

Huachuca City Police Department (HCPD) 500 N. Gonzalez Blvd, Huachuca City, AZ 85616

Dispatch: 520-456-1353

Town of Huachuca City

The Sunset City

500 North Gonzales Boulevard, Huachuca City, Arizona 85616

Phone (520) 456-1354, TDD (520) 456-1353, E-mail jhalterman@huachucacityaz.gov

Fax: (520) 456-0374

September 7th, 2021

To:

Town Manager and Mayor

From: Public Works Supervisor

Subj: Public Works Goals

Safety First is our Huachuca City Public Works Department program that is the foundation of employee safety, and it gives each employee the responsibility to conduct themselves in a manner that promotes safety and health throughout the workplace and in the public domain.

Work involves responsibility for an operator monitors equipment, gauges, and charts. Record data related to water/wastewater quality, repairs damage to equipment, operates pumps and valves to control distribution and treatment process. Ensures the quality of water consumed and used by the public through monitoring. Uses various tools and equipment to test the water/wastewater for contaminates and inconsistencies.

Expedite all aspects of waterline replacements and sewer system improvements, road and drainage construction projects including right away acquisition, utility relocation, plan preparation, bidding, construction administration and inspection; and ensure that all infrastructure is of the highest quality.

An equipment operator is responsible for manning in an effective and safe way. This equipment can include trucks, wheel broom, backhoe, dump trucks, roll off truck's tractors, mowers, trimmers, and hand tools. Duties to regrade land, drive piles, lay covers and other task. To maximize safe and productive operations. This job is critical to all recreational area maintenance, public buildings, grounds, and roads maintenance.

Show great care for our people, building team spirit, encouraging continues improvement for the individual, and fostering a sense of personal worth for each employee.

Make the best use of taxpayer money by doing the right things, by focusing our resources on those services that have the greatest positive impact on quality of life.

Participates personally in all crisis situations or loss such as flooding, snow operations, down trees, disasters, or loss of power. Can serve as a member of local emergency preparedness team and attend meetings and disaster preparedness training as required.

Improve the condition and functionally of places where people work and where equipment and materials are stored.

Utilize multiple pathways to transfer information between the citizens of the Town of Huachuca City and the Public Works Staff.

Increase the contribution of Public Works personnel to the overall process of city government.

James A Halterman,

Public works Foreman

GOALS FOR BUILDING/ZONING/CODE ENFORCEMENT

1	Consolidate departments (Puilding Zanina	This will make it easier for customers
1	Consolidate departments (Building, Zoning,	l l
	Planning, Code Enforcement & Floodplain into	and contractors to obtain necessary
	one "Community Development" Department	information about development within
<u> </u>	T "C	the Town.
2	Improve "Community Development" presence	This would include adding pertinent
	on website	information, forms, common
	A90.00 to 1.00	questions/answers, etc.
3	Create fillable forms to add to website and	This will help to streamline access for
	allow them to be emailed directly to the	Customers to file applications for
	Building Official	building permits, conditional use
		permits, rezoning, etc.
4	Would like to have a complaint portal on the	This will allow customers to report a
	Town website for code enforcement, rather than	property issue at any time, without
	current call-in system	having to talk to anyone, and will
	·	provide all information necessary to
		respond to the complaint.
5	Initiate a grant program to assist in the removal	Suzanne and I are currently
	of old vacant mobile homes in lower HC.	researching a possibility for this.
6	Increase Town abatement of problem properties	This will require an increase of the
	* * *	annual abatement budget.
		Recommend a minimum of \$25,000
		annually
7	Adopt a newer version of the Building Codes	This will help us stay in line with the
		area jurisdictions
8	Adopt updated street design standards	This has not been reviewed in many
	1 1	years
9	Review Town Code and make updates and	This is an ongoing task
	changes as necessary	2
10	Implement the Vacant Building Registry, as	Previous Town Manager put the
	outlined in Title 16 of Town Code	implementation of this Registry on
	ownied in Time to or Tomic Code	hold due to COVID issues
L		HOIG GUE TO CO VID 135UCS

Top Ten Priorities

Huachuca City Landfill

- 1. <u>Safety:</u> Safety is our primary concern as we cannot have any work taking place unless our staff and clients are both operating safe equipment in a safe environment. This requires our staff to maintain good physical and mental health as we must carry out our work in a constant state of caution and vigilance regardless of the situation.
- 2. <u>Compliance:</u> Aside from safety, compliance is our primary focus as we could get shut down by ADEQ if we were to not maintain those standards. (Maintaining compliance consists of several key functions and capabilities which I am also listing below as part of this list of priorities.)
- 3. Equipment Maintenance: Equipment maintenance is a key focus of ours, because if we don't have properly functioning equipment, we can't operate at all. To help insure this, not only do we inspect each machine before use and fill out inspection forms which are scanned and filed daily, but we also do everything in our power to maintain the equipment ourselves. This includes greasing everything, replacing filters, maintaining fluids, and cleaning the machines regularly. Additionally, we have successfully completed many repairs on the equipment ourselves, saving countless amounts of money and hours of downtime per shot. We are constantly learning new things and taking on more responsibilities as we go. (If we have the tools, time, and knowledge to complete installations or repairs here at the landfill, we have always been more than happy to do it.)
- 4. Road Maintenance: Road Maintenance is a critical part of our operation because if we can't get the customers to the tipping area then we can't do business. We maintain roads with several key pieces of equipment to maintain the profile and contour of the road as well as trucking in various aggregates to ensure compaction and traction especially in anticipation of rain events. (This is an ongoing process, which continues to follow the evolution of the landfill.)
- 5. Cell Construction and Slope Maintenance: Compaction and geometry of each cell is critical to this operation, as compaction and geometry is not only a safety point, but it is also key to extending the life of the landfill as well as our dirt supply. We take great pride in ensuring the structural integrity of the cell at all times. Slope maintenance is equally important, not only for structural reasons, but also because our slopes are what our community can see from the road and if our slopes are washed out and are not being fixed and maintained over the years then our landfill could not look as good as it should and could even fall out of compliance. My crew and I have made it our mission to ensure that this landfill looks as good as it can possibly look to the community as well as ADEQ. (Repairing the existing slopes is a monumental task and will take some time to complete, but we have made several improvements already and continue to work on this every chance we get.)
- 6. Litter Control: Windblown litter is a constant challenge at this landfill, and we combat this issue every day. Not only have we found creative ways on an operator level to mitigate this issue at the source, but we have even hired a part time employee whose sole purpose is to retrieve windblown litter that can accumulate around the site. We have also gained the assistance of an inmate who is a great help to this front. We have improved the situation drastically in the past several months and will soon be accessing the military installation land to the east (off site) to retrieve any litter that has made it past our fences. (This is an ongoing issue that ramps up with every windy season. But we plan to have complete control of this issue before the next windy season and will be in a better position to stay on top of it from there on out.)

- 7. Staffing: Until recently, we were operating shorthanded which posed several challenges which we have only just recently been able to recover from, but now that we have built the crew up to our target number, (One full-time and one part-time scale shack attendants, one part-time litter control employee, four full-time operators, and one director) we have since been able to begin, or complete several projects that we could only barely even contend with in the past. My goal is to maintain this number of staff from here on out, as it ensures this operation is a strong as it can be. (Obviously, it will take some time to get our two new operators trained up and familiarized with this operation to a level that they can complete daily tasks at full efficiency. There is a lot to know about this operation and it doesn't come over-night. However, our two new hires are very talented and experienced operators who have done exceptionally well since the day they started, and I am fully confident that they will have learned every aspect of this operation well within the amount of time it would take any operator to learn an operation such as this.)
- 8. Training: Proper training on both the maintenance and operation of our equipment is key to the success of this operation overall. Although we have a very effective and highly trained crew of operators as it is, I still find it imperative that all landfill operators receive the same standardized training and certifications across the board as a condition of working here. To guarantee the implementation of this training, I plan to contract a team of certified Empire Cat trainers to come out and conduct an onsite training course which will guarantee that all landfill operators have received the most current, up to date, training possible (I am currently in contact with the Empire CAT training team at the time of writing this report, and will have this training scheduled as soon as possible). This is a standard that I plan to implement with any new hire landfill operator in the future regardless of any training and certifications they may already have before working here.
- 9. <u>Teamwork:</u> Teamwork is another primary focus of ours, and we take pride in our ability to communicate freely and openly, always, no matter the situation. This not only ensures safety, but it also works to keep morale high and relations strong amongst our customers, our crew, and other departments alike. Hearts and minds.
- 10. Strong Business and New Contracts: Ultimately, our goal is to do good business and pick up as many new contracts as possible (Of which, we've picked up several just in the past few months). My crew and I have moved mountains in developing lasting relationships with many (if not all) of our customers, to the point that we have even received personal compliments and praise from haulers as well as managers from larger companies such as Waste Management. We really have gone the extra mile in developing a culture of safety, productivity, and team spirit amongst customers and landfill staff alike. We aim to work by this standard in everything we do, as it has not only gained us favor amongst contractors, but additional business as well. Such improvements have even gained the attention of talented operators who now wish to work at the landfill, many of whom have already submitted their applications and are lining up waiting for an opening. (Two of which I have already hired, with great results.) Additionally, I plan to actively seek out and pursue new business with any new or existing contractors in the area, every chance I get. The way I see it, there could be new contractors out there who haven't yet given our landfill a try, and there could even be contractors who have long since turned their backs on the landfill and may have simply not learned of the improvements we have made in the past year. Either way, I believe that maintaining positive relationships with existing customers and active marketing to gain new ones will play a major role in the overall success of this landfill.

Top 10 Priorities for 2021/2022 Stephanie Fulton – Director of Library and Community Services

- 1. Get WIFI established down at the Community Center on Yuma Street
- 2. Establish 1 day a week library services at the Community Center on Yuma Street
- 3. Create a Policies & Procedures Book for Library Staff
- 4. To plan with Suzanne and Brandye at least 1 community event per month
- 5. Hold a Senior Expo Fair in January/February at the Senior Center
- 6. Start a monthly Family Movie Night at the Senior Center once monies have arrived and equipment and a license can be purchased (both indoor and outdoor in the park)
- 7. To offer free monthly classes or workshops in conjunction with Cochise College/Small Business Development Center and/or other area agencies for our citizens, and more specifically, offer classes that will target our older community members.
- 8. To help and support the HC Community Garden in their efforts to expand the garden
- 9. Offer a free 2-part Linux computer class and each participant will receive a free refurbished laptop with Linux programming.
- 10. To write grants so we can update our book collections.

Town Clerk Top Ten Priorities

- Ensure that Agenda's and Minutes for all Council meetings, Ordinances and Resolutions are completed and posted as required.
- Ensure that the CDBG Parks project stays on track and gets completed in a way that makes the best use of the funds available.
- Complete Elections training to ensure our elections follow all laws and regulations.
- Complete a policies and procedures manual for front desk operations.
- Accurately sort all Town files, to include destruction of non-necessary documents and proper storage of permanent records.
- Streamline the process for residents to access, fill out and submit forms (new water service applications, building permit applications, complaint forms, etc.) online.
- Audit and submit to collections past due water/sewer/trash and landfill accounts. Determine
 and implement a policy/procedure for past due accounts from both types of accounts.
- Determine and implement an updated fee schedule for water/sewer services and business licenses.
- Get the Tombstone bus service running and secure funding to continue to provide bus service to our residents.
- Ensure proper processing of new Business Licenses and renewals, to include sending out renewal letters.



Priorities

- 1. Fraud Prevention
- 2. Cash conservation
- 3. Effective Internal Controls
- 4. Creating highly effective Policies and Procedures
- 5. Proper Documentation for our auditors
- 6. Get and give timely information
- 7. Better Cash Flow Forecasting
- 8. Streamlining Reports
- 9. Keep department heads accountable

Top Ten Priorities for the Huachuca City Magistrate Court

Establish trust in the court system thru transparency with the public.

Complete COJET hours as needed.

Send hearing notices to Prosecutor and attorneys involved with cases in the court

Maintain defendant case management system so all information is readily available

Do monthly reports

Follow the minimum accounting standards as set by the Administrative Office of the Courts

Process mail and return phone calls

Keep up on important legislative updates as they apply to the court

Update policy and procedure manual since system change

Balance family and work life.

TOWN MANAGER TOP TEN PRIORITIES

1. Fiscal sustainability – continue to develop policies/procedures to improve our financial health.

- -Collect more accurate cost data
- -Create a culture of excellent stewardship of taxpayers' money
- -Find additional sources of revenue and reduce costs
- -Build reserve funds and develop a capital improvement plan

2. Maintain and improve town facilities/infrastructure: roadway improvement; parks improvement; improve the maintenance of town buildings and grounds

- -Develop and execute at least one minor project from the Roadway Assessment: prioritize the remaining projects
- Find funds for the execution of one major roadway project: skyline and/or school drive
- -Work with PW to develop a parks maintenance program that includes weekly inspections
- -Work with PW to develop an inspection and maintenance plan for Town property (parks&buildings)

3. H/R – Improve employee moral; make the Town a more desirable place to work so that we can attract and retain better high-quality employees.

- -Have employee functions (i.e. lunches/birthdays/breakfasts)
- -Employee recognition program
- -Rewards for excellent performance 59 minutes and other rewards that don't cost \$.
- -Encourage professional development by making it part of annual evaluations; help employees find opportunities and giving them the time to take advantage of those opportunities.

4. Improve operational effectiveness of town departments

- Clearly define roles, responsibilities, and expectations for department heads and ensure they do the same for their subordinate staff
- -Review existing SOPS in each department and help Departments head develop/improve SOPs
- -Ensure that municipal projects are executed successfully; delegate responsibility to the staff who are best suited for specific projects and jobs
- -Reward employees who find better ways of doing things or who significantly improve operational effectiveness in their areas
- -Encourage learning, professional development and adoption of "best practices".
- -Improve work order process and timeliness
- -Automate processes that can be automated

5. Provide a safe, secure community with good quality of life for our residents.

- -Road Improvements & Park Improvements; standardize and document weekly/monthly inspections
- -Improve Broadband Accessibility
- -Library Services in Lower HC
- -Improve the communication process between Town Hall and the Community
- -Contract for quality fire services
- -Improve PD morale and standardize operations; pursue accreditation; encourage community policing

6. Strengthen Community Connections

- -Work with members of the community on projects; actively seek community input on prioritization of projects
- -Be responsive to community concerns; be a conduit of information between community & staff/council

- -Establish quarterly community meetings
- -Ensure that complaints are handled expeditiously and honestly
- -Find additional means of community outreach
- -Be present and visible to community groups in HC and the surrounding area by attending meetings and events
- -Emphasize excellent customer service; require it from all staff
- -Ensure that public information requests are responded to promptly

7. Develop policies and maximize opportunities for sustainable growth and development.

- -Increase town visibility in the business community
- -Build relationships with surrounding business community
- Ensure our codes support and encourage economic development
- -Broadband expansion
- -Brownfield mitigation & other abatement measures

8. Implement pro-active management of utility services.

- -Get staff members certified (water and sewer)
- -Identify potential infrastructure failures before they happen; proactive management of water/sewer infrastructure
- -Modernize our water system
- -Streamline work order process for water and improve two-way communication between front desk & PW
- -Consider implementing a process through which residents can communicate requests for service online instead of via telephone; direct flow of information to PW
- -Seek funding for the replacement of aging infrastructure and make 5, 10, 20 year plans

9. Funding Opportunities – look for partnerships and grants to further town goals; look for opportunities to maximize our dollars.

10. Build positive relationships with other organizations and the surrounding communities.

- -Represent the Town at social functions as well as more formal meetings with municipalities and government officials
- -Actively participate in SEAGO, SVMPO, SEACOM and other government and community groups; liaison with officials from those organizations



BEFORE THE DIRECTOR OF THE ARIZONA DEPARTMENT OF ENVIRONMENTAL QUALITY

In the Matter of:)	CONSENT ORDER
Huachuca City Landfill located at 600 N Skyline Drive, Huachuca City, Cochise,)	
Arizona)	Docket No
ADEQ Identification Number 1137)	
ADEQ Identification Number 1137)	

I. RECITALS

- A. Town of Huachuca City is the owner and operator of the Huachuca City Landfill located at 600 N Skyline Drive, Huachuca City, Cochise, Arizona.
- B. Suzanne Harvey is a representative of Town of Huachuca City and certifies that she is fully authorized to execute this Consent Order on behalf of Town of Huachuca City and to legally bind Town of Huachuca City to this Consent Order.
- C. The Director of Arizona Department of Environmental Quality (ADEQ) has jurisdiction of this action's subject matter and is authorized to issue this Consent Order pursuant to the Arizona Revised Statutes (A.R.S.) §§49-781, 49-812, 49-862, 49-923, 49-964, 41-1004, and 41-1092.07(F)(5).
- D. Town of Huachuca City agrees that the Director of ADEQ has jurisdiction of this action's subject matter.
- E. This Consent Order contains the full terms of the agreement between Town of Huachuca City and ADEQ.
- F. Town of Huachuca City voluntarily agrees to this Consent Order based only on the terms contained in the Consent Order.
- G. Town of Huachuca City understands that agreeing to this Consent Order does not resolve any liability that it may have for civil penalties for a violation of any state or federal environmental law.

Initials	

- H. Town of Huachuca City understands that agreeing to this Consent Order does not mean it admits to any civil or criminal liability, or waives any right or assertion of any defense available to Town of Huachuca City under applicable law.
- I. Town of Huachuca City does not admit the validity of any Agency Determinations and Findings contained in this Consent Order.
- J. Town of Huachuca City agrees not to dispute the validity or terms of this Consent Order in any future proceeding to enforce the terms of this Consent Order.
- K. Town of Huachuca City retains the right to dispute the validity of any Agency Determinations and Findings contained in this Consent Order in any proceeding other than a proceeding to enforce the terms of this Consent Order.

II. AGENCY DETERMINATIONS AND FINDINGS

The Director makes the following Agency Determinations and Findings that Town of Huachuca City has violated a requirement of A.R.S., the Arizona Administrative Code (A.A.C.), or an ADEQ issued permit, as described below:

A. MFPA No. 02011000.04 -- 3.4.e Excluding the Receipt of Hazardous Waste Pursuant to 40 CFR § 258.20, an owner or operator of a municipal solid waste landfill facility unit must implement a program at the facility for detecting and preventing the disposal of regulated hazardous waste as defined in 40 CFR § 261 and polychlorinated biphenyl (PCB) wastes as defined in 40 CFR § 761. This program must include at minimum: reviewing all industrial, demolition and commercial process waste streams prior to acceptance (pre-screening) to ensure proper management and exclude the acceptance of hazardous wastes or PCBs.

During the April 8, 2021 inspection, SWU staff reviewed records in the landfill office located at the facility. SWU staff noted that the landfill had accepted waste from Apache Nitrogen. The landfill manager described the waste as an odorless, white, powdery, moist foam. Based on the description, SWU staff requested documentation regarding the waste's profile. The landfill manager was unable to provide waste characterization, waste determination, profile, paint filter test, and/or analytical results. The waste tracking documents that were made available for SWU staff identify the waste from Apache

Nitrogen as "Product ID: 21" and as being non-hazardous, which was transported by Chemical Transportation, Inc. (CTI). SWU staff requested that the landfill manager obtain the waste characterization and waste profile documentation of the waste that was accepted from Apache Nitrogen. To date, ADEQ has not received the waste characterization of the "Product ID:21."

B. A.R.S. § 49-762.07(F)(1)

Failure of the owner or operator of a solid waste facility to operate a facility in manner that controls wind dispersion and other surface dispersion of solid waste from the facility.

During the April 8, 2021 inspection, SWU staff observed a large amount of wind-blown litter both on-site and off-site. Most of the observed off-site wind-blown litter was located to the east of the landfill. The on-site wind-blown litter was observed throughout the northern and eastern perimeters of the landfill footprint. The landfill manager stated that the wind travels primarily from the southwest toward the northeast. During the exit debriefing, SWU staff requested documentation that the US Military Base adjacent to the facility has been contacted regarding the off-site windblown litter and documentation that the perimeter fencing had been cleared and maintained free of windblown litter. On April 16, 2021, the landfill manager provided photographic documentation that the on-site wind-blown litter had been cleaned up.

C. A.R.S. § 49-791(A)(5)

Creation of a risk to human health and the environment by operating a solid waste facility in a manner inconsistent with the solid waste facility plan after it has been approved.

During the April 8, 2021 inspection, SWU staff observed an extensive amount of unburied waste along the southern, eastern, and northern slopes as a result of the excavation and regrading of the slope. The landfill manager stated that the slopes of the landfill did not meet the 3:1 ratio and were structurally unsafe. The landfill manager stated that operators have begun excavating and re-grading the slopes in an attempt to

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Initials ____

improve the structural stability of the landfill. A structural collapse of the slope was observed at the northern slope of the landfill.

D. A.R.S. § 49-762.06(B)

Implementation prior to obtaining ADEQ approval for a Type III or IV change to the design or operation of an approved solid waste facility.

During the April 8, 2021 inspection, SWU staff observed significant erosion throughout the site and slopes did not meet 3:1 ratio. The landfill manager stated that the structural collapse of the northern slope of the landfill was likely the result of a recent rain event. The landfill manager stated that operators have begun excavating and re-grading the slopes in an attempt to improve the structural stability of the landfill. File review of ADEQ records did not reveal request nor approval of a change to the design or operation of the landfill.

E. MFPA No. 02011000.04 -- 3.5.a Stormwater Management -

The proper control of surface water drainage shall be implemented to prevent stormwater from running onto the site. Any soil erosion on landfill cover or ponding of stormwater in the landfill shall be corrected to ensure proper cover of waste and stormwater management in the landfill area pursuant to 40 CFR § 258.26.

During the April 8, 2021 inspection, SWU staff observed significant erosion throughout the site and slopes did not meet 3:1 ratio. The landfill manager stated that the structural collapse of the northern slope of the landfill was likely the result of a recent rain event. Therefore, the landfill operation is not providing proper management of stormwater.

F. MFPA No. 02011000.04 -- 3.5.a Stormwater Management

The proper control of surface water drainage shall be implemented to prevent stormwater from running onto the site. Any soil erosion on landfill cover or ponding of stormwater in the landfill shall be corrected to ensure proper cover of waste and stormwater management in the landfill area pursuant to 40 CFR § 258.26.

During the April 8, 2021 inspection, SWU staff observed a large quantity of garbage, trash, and other refuse in the stormwater retention basin located along the eastern

perimeter of the landfill footprint. The landfill manager stated that the stormwater retention basin is cleaned out as needed. However, the waste that was present in the stormwater retention basin was not actively being managed nor collected at the time of inspection.

G. 40 CFR § 258.21(a) / A.R.S. § 49-761(B)

Creation of a risk to the public health or the environment at a municipal solid waste landfill by failing to cover disposed solid waste with six inches of earthen material (or an ADEQ approved alternative daily cover) at the end of each operating day, or at more frequent intervals as necessary.

During the April 8, 2021 inspection, SWU staff observed an extensive amount of unburied waste along the southern, eastern, and northern slopes as a result of the excavation and regrading of the slope. SWU staff noted that the available soil stockpile was insufficient to provide complete cover of the active working face by the end of operating day.

H. MFPA No. 02011000.04 -- 3.2.d Approved Alternative Daily Cover (ADC)
This MFPA grants permission to apply ADC at Huachuca City Landfill (HCL). The following conditions shall govern all ADC use at HCL: A minimum of a one (1) day stockpile of earthen cover material and required equipment shall be available to ensure a corrective response to any violation of performance of any ADC.
During the April 8, 2021 inspection, SWU staff noted that the available soil stockpile was insufficient to provide complete cover of the active working face by the end of operating

I. A.R.S. § 49-791(A)(5)

day.

Creation of a risk to human health and the environment by operating a solid waste facility in a manner inconsistent with the solid waste facility plan after it has been approved.

During the April 8, 2021 inspection, SWU staff observed two working faces, one working face for municipal solid wastes and one working face for construction and

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demolition debris. The landfill operator stated that the construction and demolition debris working face does not receive daily cover.

J. MFPA No. 02011000.04 -- 3.6.a Groundwater Monitoring

Groundwater monitoring shall be conducted semiannually in accordance with 40 CFR §§ 258.50 through 258.55 and the SWFP.

During the April 8, 2021 inspection, SWU staff reviewed available groundwater records. The available groundwater records included analytical results, but failed to maintain required elements of 40 CFR 258.53, such as depth to groundwater and direction of flow, as part of the operating record.

K. A.R.S. § 49-762.06(B)

Implementation prior to obtaining ADEQ approval for a Type III or IV change to the design or operation of an approved solid waste facility.

During the April 8, 2021 inspection, SWU staff observed two (2) excavated pits on the north side of the landfill. The excavated pit located on the northwest corner of the property was excavated to a depth that is lower than the naturally occurring wash located on the north side of the landfill footprint. File review of ADEQ records and approved permits did not reveal approval of the excavations and expansion observed at the time of inspection to the north of the landfill footprint. The landfill manager has been rebuilding the base of this pit back up to a height above the elevation of the wash to prevent flooding in the bottom of the pit.

L. MFPA No. 02011000.04 -- 3.3.a Operational Provisions

Pursuant to A.RS. Title 49, Chapter 4, Article 4, ADEQ requires that HC must operate in a manner that protects public health and safety and the environment and prevents and abates environmental nuisances.

During the April 8, 2021 inspection, SWU staff observed one (1) water truck, one (1) bulldozer, and one (1) compactor that were available to operators for use in actively managing the landfill. SWU staff observed one (1) landfill operator managing the solid waste that was deposited at the active municipal solid waste working face. SWU staff

observed that the one (1) landfill operator had used a small bulldozer to push and consolidate municipal solid waste at the active working face. Once the waste had been consolidated, the operator exited the small bulldozer, walked across the working face, and entered the small compactor. The operator proceeded to compact the municipal solid waste at the working face. The operator then exited the compactor and returned to the bulldozer to begin consolidating the next load of incoming solid waste. According to the landfill manager, the landfill is equipped with three (3) full-time employees, one (1) of which operates the scale house full-time. Based on the observations made by SWU staff during the inspection, the landfill did not have sufficient personnel to actively manage day-to-day operations of the Huachuca City landfill nor meet the parameters outlined in the Master Facility Plan Approval (MFPA No. 02011000.04).

III. COMPLIANCE SCHEDULE

ADEQ has established the compliance requirements. ADEQ and Town of Huachuca City have agreed on the completion deadlines. Town of Huachuca City agrees to comply with the provisions of this Consent Order as follows:

- A. Within 60 calendar days the effective date of this Order, submit documentation of the waste characterization of the "Product ID:21" as part of a program which reviews waste streams prior to acceptance (pre-screening) to ensure proper management and exclude prohibited wastes.
- B. Within 60 calendar days the effective date of this Order, submit documentation to demonstrate that the solid waste has been covered with at least six inches of earthen material or ADEQ approved alternative daily cover. Documentation shall include photographs of the final daily cover and a description of actions taken to ensure adequate daily cover is applied to the landfill in the future.
- C. Within 30 calendar days the effective date of this Order, and every 30 days for the duration of this Order, provide a monthly status report with photographic documentation that the on-site windblown litter dispersed throughout the landfill footprint, along the eastern wash, and northern slope has been collected. Provide photographic documentation that the perimeter fencing has been cleared and maintained free of windblown litter.

Initials ____

- D. Within 90 calendar days the effective date of this Order, provide photographic documentation that the off-site windblown litter dispersed beyond the property lines has been collected. The monthly status report under Section IV shall include measures taken to gain access to the off-site windblown litter and maintain this compliance condition.
- E. Within 120 calendar days the effective date of this Order, submit notice of a proposed Type III modification to regrade slopes. The modification shall address re-establishing the 3:1 slopes, structural integrity, daily cover, groundwater monitoring, and stormwater control.
- F. Within 180 calendar days the effective date of this Order, submit notice of a proposed Type IV modification to for potential lateral expansion. A Type IV change includes a lateral expansion of an existing solid waste landfill and is a substantial change that requires public notice, per A.R.S. § 49-762.06(A)(4).
- G. Within 180 calendar days the effective date of this Order, provide ADEQ an analysis that shows the number of staff needed for critical operations of Huachuca City Landfill in accordance with MFPA No. 02011000.04 and A.RS. Title 49, Chapter 4, Article 4.

IV. STATUS REPORTS

- A. Town of Huachuca City agrees to submit a written status report to ADEQ every 30 calendar days from the effective date of this Consent Order, until this Consent Order terminates. Each written status report must:
 - 1. Describe what measures have been taken under Section III of this Consent Order;
 - 2. Certify when compliance with the requirements of Section III of this Order are achieved;
 - 3. Be accompanied by evidence showing compliance, as appropriate. Evidence showing compliance can include documents, photographs, or copies of any other supporting information that Town of Huachuca City deems necessary.
- B. ADEQ will review the status reports and inform Town of Huachuca City in writing of any disputes. Town of Huachuca City must incorporate all required modifications, changes or other alterations that ADEQ requests within a reasonable time specified by ADEQ.

V. COMPLIANCE WITH OTHER LAWS

- A. This Consent Order does not include issues regarding releases, contamination, sources, operations, facilities or processes not expressly stated by the terms of this Consent Order, and does not interfere with the rights that the State of Arizona or Town of Huachuca City have under any federal or Arizona environmental statutes and rules regarding such issues.
- B. This Consent Order is not a permit of any kind, does not modify any permit of any kind, nor is it an agreement to issue a permit of any kind under federal, state or local law.
- C. This Consent Order does not alter, modify or revoke federal, state, or local law.
- D. This Consent Order is not a defense to any action to enforce any such permits or laws.
- E. Town of Huachuca City has an obligation to:
 - 1. Apply for, obtain, and comply with all applicable permits.
 - 2. Comply with federal, state or local law.
 - 3. Comply with the terms of this Consent Order.

VI. SITE ACCESS

Upon presenting credentials to authorized personnel on duty, ADEQ may at any time enter the premises at the Facility in order to observe and monitor compliance with the provisions of this Consent Order. This right of entry is in addition to ADEQ's rights under applicable law.

VII. CORRESPONDENCE

A. Town of Huachuca City shall send all correspondence by email, mail, or hand delivery, such as documents, materials, plans, notices, or other items under this Consent Order, to:

Arizona Department of Environmental Quality Waste Programs Division
Attention: Melanie Rodriguez, case manager
1110 West Washington Street
Phoenix, Arizona 85007-2935
Telephone: 602-771-4369

Email: rodriguez.melanie@azdeq.gov

- B. Any submission to ADEQ is treated as submitted when ADEQ receives it.
- C. ADEQ shall send all correspondence by email, mail, or hand delivery under this Consent Order to:

Suzanne Harvey, Town Manager Town of Huachuca City

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500 Gonzales Blvd Huachuca City, AZ 85616 520-456-1354 sharvey@huachucacityaz.gov

VIII. RESERVATION OF RIGHTS

- A. ADEQ agrees to this Consent Order based solely upon currently available information. If additional information is discovered, which indicates that the actions under this Consent Order are or will be inadequate to protect human health, safety, or the environment, or to conform with applicable federal or state laws, ADEQ has the right to require further action.
- B. ADEQ has the right to:
 - 1. Seek civil penalties for any and all violations of A.R.S. Title 49 or the applicable rules, occurring before the effective date of this Consent Order;
 - 2. Disapprove Town of Huachuca City's work that fails to comply with this Consent Order;
 - 3. Take enforcement action for any and all violations of this Consent Order; and,
 - 4. Take enforcement action for any and all violations of A.R.S. Title 49 or the applicable rules, occurring after the effective date of this Consent Order.
- C. As to this Consent Order, Town of Huachuca City waives all rights to appeal this Order under A.R.S. Title 41, pursuant to the ability to waive this right based on A.R.S. § 41-1004.

IX. VIOLATIONS OF ORDER

If Town of Huachuca City fails to comply with this Consent Order, Town of Huachuca City can be liable for other administrative or judicial sanctions, including civil penalties under A.R.S. §§ 49-783, 49-811, 49-861, 49-924, and/or 49-1013, the same as if for a violation of any State or Federal environmental law.

X. SEVERABILITY

If a court of law declares that any provision of this Consent Order is invalid or unenforceable, all other provisions of this Consent Order remain in full force and effect.

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XI. MODIFICATIONS

Initials

Any modifications of this Consent Order must be in writing and Town of Huachuca City and ADEQ both must approve the modifications.

XII. EFFECTIVE DATE

The effective date of this Consent Order is the date this Consent Order is signed by ADEQ and Town of Huachuca City. If ADEQ and Town of Huachuca City sign on different dates, the later date is the effective date of this Consent Order.

XIII. PARTIES BOUND

Town of Huachuca City is responsible, and will remain responsible, for carrying out all activities required under this Consent Order, regardless of change in ownership, corporate status, or partnership status, or transfer of assets or real or personal property relating to the subject of this Consent Order, unless:

- A. The Party to whom the right, title, or interest has been sold, transferred, or assigned agrees in writing to fulfill the obligations of this Consent Order; and,
- B. ADEQ approves the provisions transferring the obligation.

XIV. TERMINATION

- A. ADEQ will notify Town of Huachuca City in writing that this Consent Order is ended when ADEQ determines that Town of Huachuca City has demonstrated that all of the terms of this Consent Order have been completed or satisfied.
- B. If ADEQ denies Town of Huachuca City's request for termination, ADEQ will notify Town of Huachuca City in writing and describe which terms of the Consent Order have not been completed to ADEQ's satisfaction.
- C. ADEQ reserves the right to terminate this Consent Order unilaterally at any time for any reason, but will notify Town of Huachuca City in writing as to the reason(s) for termination.

Signed this			

Terry Baer, Value Stream Manager Waste Programs Hazardous Waste – Solid Waste Section Arizona Department of Environmental Quality

CONSENT TO ORDER

Suzanne Harvey, on behalf of Town of Huachuca City acknowledges that she has read all of the Consent Order. Town of Huachuca City agrees:

- A. With the statements made,
- B. To this Consent Order with the Arizona Department of Environmental Quality, and,
- C. That Town of Huachuca City will comply with Consent Order and waive any right to appeal.

Signed this	
Suzanne Harvey, Town Manager Town of Huachuca City	

I HEREBY CERTIFY that on located at:	, the ORIGINAL was filed in the facility file
Arizona Department of Environmental Quality 1110 W Washington St Phoenix, AZ 85007-2935	
I HEREBY CERTIFY that on provided, or sent via USPS regular mail to:	, a true and correct copy was emailed, if
Suzanne Harvey, Town Manager Town of Huachuca City 500 Gonzales Blvd Huachuca City, AZ 85616 sharvey@huachucacityaz.gov	
I HEREBY CERTIFY that on provided, or sent via USPS regular mail to:	, a true and correct copy was emailed, if
Arizona Department of Environmental Quality Office of Administrative Counsel	
Curtis Cox, Chief Counsel, Environmental Enfo Michelle Ogburn, Unit Manager, Solid Waste U Melanie Rodriguez, Case Manager, Solid Waste	nit
Cochise County Public Health Services [Mailing Address/Email Address REQUIRED]	
Hearing Administrator	

Town of Huachuca City

PROCLAMATION NO. 2021-08

A PROCLAMATION OF THE MAYOR OF THE TOWN OF HUACHUCA CITY, COCHISE COUNTY, ARIZONA, DECLARING THE MONTH OF SEPTEMBER, 2021, AS "HISPANIC HERITAGE MONTH."

WHEREAS, for more than a century, Arizona has celebrated a diverse culture, and today, Hispanics make up nearly one-third of the state's population; and

WHEREAS, the Hispanic community is a dynamic, valued part of our borderlands region and a vital contributor to our economy, with an entrepreneurial spirit, a strong work ethic, and an unwavering belief in the American dream; and

WHEREAS, the prosperity of our region is closely tied to the success of our citizens of Hispanic heritage, who are a significant and growing segment of our population and who contribute in every aspect to our way of life, while preserving the unique customs and traditions of their ancestors; and

WHEREAS, Hispanic culture shapes the Southern Arizona experience and influences our art, literature, music, food, and faith, thereby enriching our region; and

WHEREAS, Hispanics have earned our Nation's highest military decorations and play a significant role in our academic, scientific, legal, political and artistic communities.

NOW, THEREFORE, I, Johann R. Wallace, Mayor of the Town of Huachuca City, Arizona, by the authority vested in me by the laws of the State of Arizona and Town Code hereby proclaim September, 2021, as Hispanic Heritage Month in the Town of Huachuca City. I call upon the citizens of the Town to celebrate the profound contributions of Hispanic Americans to our Town, and honor their many talents, culture and spirit.

PROCLAIMED by the Mayor of the Town of Huachuca City, Cochise County, Arizona, this 23rd day of September, 2021.

or or promise on, — o — a.	
ATTEST:	Johann R. Wallace, Mayor
Brandye Thorpe, Town Clerk	Thomas Benavidez, Town Attorney

Town of Huachuca City

PROCLAMATION NO. 2021-09

A PROCLAMATION OF THE MAYOR OF THE TOWN OF HUACHUCA CITY, COCHISE COUNTY, ARIZONA, DECLARING THE MONTH OF SEPTEMBER, 2021, AS "LIBRARY CARD SIGN UP MONTH."

WHEREAS, a library card is the most essential school supply of all; and

WHEREAS, libraries and librarians play a crucial role in the education and development of children; and

WHEREAS, libraries offer a variety of programs to stimulate an interest in reading and learning; and

WHEREAS, library resources serve students of all ages, from early literacy to STEAM programs to research databases; and

WHEREAS, signing up for a library card is the first step on the path towards academic achievement and lifelong learning; and

WHEREAS, a library card gives students the tools that foster success in the classroom and beyond; and

WHEREAS, the Town's library provides welcoming and inclusive spaces for students of all backgrounds to learn together and engage with one another; and

WHEREAS, a library card empowers all people to pursue their dreams and explore new passions and interests; and

WHEREAS, the Town's library is transforming and expanding services to meet the evolving needs of our community.

NOW, THEREFORE, I, Johann R. Wallace, Mayor of the Town of Huachuca City, Arizona, by the authority vested in me by the laws of the State of Arizona and Town Code hereby proclaim September, 2021, as Library Card Sign Up Month in the Town of Huachuca City. I call upon the citizens of the Town to visit the Town's library and get a library card today.

PROCLAIMED by the Mayor of the Town of Huachuca City, Cochise County, Arizona, this 23rd day of September, 2021.

ATTEST:	Johann R. Wallace, Mayor
Brandye Thorpe, Town Clerk	Thomas Benavidez, Town Attorney



MARK BRNOVICH Attorney General

September 20, 2021

T. Benavidez - Attorney for Huachuca City Town of Huachuca City 7440 N Oracle Rd Bldg 7 Tucson, AZ 85704 tbenavidez@benavidezlaw.com

Via U.S. Mail and Email

Re: National Opioid Settlements

Dear County, City & Town Leaders:

Late last year, I wrote requesting your participation in the *One Arizona Opioid Settlement Memorandum of Understanding* (the "*One Arizona Plan*" or "MOU"), an innovative plan and national model that created a common-sense structure for distributing opioid settlement funds fairly and effectively throughout Arizona's communities. Recognizing the importance of ensuring that monies from opioids settlements be maximized and distributed expeditiously to ameliorate the opioid epidemic, every county and 90 of 91 cities and towns signed on to the *One Arizona Plan*.

After much hard work and years of negotiations, significant opioids actions have reached proposed final settlements. The first is a global settlement with three opioid distributors—McKesson, AmerisourceBergen, and Cardinal ("the Distributors Settlement"). The second is with opioid manufacturer Johnson & Johnson ("the J&J Settlement"). If these settlements are finalized, Arizona will receive up to \$549 million from the settlements, with the monies to be used for opioid treatment, prevention, and education. Arizona counties, cities and towns can participate in these settlements, regardless of whether they filed a lawsuit.

I, on behalf of the State, have formally indicated the State's conditional approval for the proposed Distributors & J&J Settlements. The next phase for both settlements consists of subdivision signon, which must be concluded before January 2, 2022. You should be receiving notice directly from the national settlement administrators for both settlements in the near future. The total amount of money that Arizonans receive is dependent upon the number of local governments that participate. Accordingly, it is imperative that your political subdivision respond to that notice and join our efforts. If enough subdivisions participate in Arizona and across the nation (called "critical mass"), then both settlements will be finalized.

National Opioid Settlements September 20, 2021 Page 2 of 3

With these proposed settlements pending, it is now time to update and finalize the *One Arizona Plan* into a binding distribution agreement. This will ensure Arizona's ability to participate in the national settlements and facilitate funding to the State and local governments as quickly as possible. The enclosed One Arizona Distribution of Opioid Settlement Funds Agreement ("the *One Arizona Opioid Agreement*") accomplishes this goal. All of the material principles of the MOU remain the same:

- A 44/56 split between the State and Local Governments, respectively;
- Requirements that (1) the money be used to combat the opioid epidemic, in accord with the approved purposes in Exhibit A to the One Arizona Opioid Agreement and that (2) basic reciprocal reports be made;
- Allocations developed in the national opioids litigation that are based on data regarding opioid use disorder rates, opioid deaths and the amount and potency of opioids shipped to your community, as well as historical spending by each city and town on opioid abatement. (The allocations made in the One Arizona Plan remain the same in the One Arizona Distribution Agreement.)
- Local governments empowered to use settlement resources for their constituents without state authorization of local government spending.

Updates to the One Arizona Plan:

- Allowing the national settlement administrator for each settlement to send the funds to the State and subdivisions directly, which would avoid the expense of hiring a separate trustee.
- If the federal government claims some of the settlement funds under federal law, the claimed funds will come from the total settlement funds before any allocation to the State and the subdivisions.
- A parity provision wherein any State uncovered outside counsel fees in the Purdue bankruptcy matter will be covered from the gross proceeds of any funds flowing to the state
- Clarifying that any Arizona governmental entity will not receive money from a settlement unless they sign on to that settlement.
- Pursuant to a request from outside counsel for the subdivisions, changes clarifying the mechanisms for any subdivision outside counsel to receive their fees.

Together, we can maximize critically needed resources to assist Arizonans impacted by the opioid crisis. That is why, as we have discussed before, 100% participation among counties, cities and towns is essential. Review the One Arizona Opioid Agreement with your legal counsel, and execute the Agreement in the space provided.

Once competed, please return your *One Arizona Opioid Agreement* signature page to my office, to the attention of SherryAnn.Patrick@azag.gov or mail it to her at the address listed below, by November 10, 2021. If you have any substantive questions, please contact Section Chief Leslie Kyman Cooper at Leslie.Cooper@azag.gov, or Unit Chief Matthew du Mée at Matthew.duMee@azag.gov.

National Opioid Settlements September 20, 2021 Page 3 of 3

Please note that signing the One Arizona Opioid Agreement does <u>not</u> mean your political subdivision has signed the two pending settlement agreements with the Distributors and J&J. You will need to sign both agreements separately as instructed by the notice you will receive from the national settlement administrator.

The deadline to submit your *One Arizona Opioid Agreement* signature page to my office is November 10, 2021. The deadline to submit your signature pages for the Distributors Settlement and J&J Settlement is January 2, 2022.

Sincerely,

Mark Brnovich Attorney General

Enclosures:

One Arizona Distribution of Opioid Settlement Funds Agreement

cc: Joseph Sciarrotta, AGO Civil Litigation Division Chief Counsel
Leslie Kyman Cooper, AGO Consumer Protection & Advocacy Section Chief Counsel
Matthew du Mée, AGO Consumer Litigation Unit Chief Counsel
Tom Belshe, Executive Director – League of Arizona Cities and Towns

ONE ARIZONA DISTRIBUTION OF OPIOID SETTLEMENT FUNDS AGREEMENT

General Principles

- The people of the State of Arizona and Arizona communities have been harmed by the opioid epidemic, which was caused by entities within the Pharmaceutical Supply Chain.
- The State of Arizona, ex rel. Mark Brnovich, Attorney General (the "State"), and certain Participating Local Governments are separately engaged in litigation seeking to hold the Pharmaceutical Supply Chain Participants accountable for the damage they caused.
- The State and the Participating Local Governments share a common desire to abate and alleviate the impacts of the Pharmaceutical Supply Chain Participants' misconduct throughout the State of Arizona.
- The State and the Participating Local Governments previously entered into the One Arizona Opioid Settlement Memorandum of Understanding for the purpose of jointly approaching Settlement negotiations with the Pharmaceutical Supply Chain Participants.
- The State and the Participating Local Governments now enter into this One Arizona
 Distribution of Opioid Settlement Funds Agreement ("Agreement") to establish binding
 terms for the distribution and spending of funds from Settlements with the Pharmaceutical
 Supply Chain Participants.

A. Definitions

As used in this Agreement:

- 1. "Approved Purpose(s)" shall mean those uses identified in the agreed Opioid Abatement Strategies attached as Exhibit A.
- 2. "Contingency Fee Fund" shall mean a sub fund established in a Settlement for the purpose of paying contingency fees, such as the Attorney Fee Fund described in Section I.V of the Settlement with the Settling Distributors and the sub fund of the Attorney Fee Fund described in Section II.D of the Settlement with J&J.
- 3. "J&J" shall mean Johnson & Johnson, Janssen Pharmaceuticals, Inc., OrthoMcNeil-Janssen Pharmaceuticals, Inc., and Janssen Pharmaceutica, Inc.
- 4. "Litigation" means existing or potential legal claims against Pharmaceutical Supply Chain Participants seeking to hold them accountable for the damage caused by their misfeasance, nonfeasance, and malfeasance relating to the unlawful manufacture, marketing, promotion, distribution, or dispensing of prescription opioids.

¹ Text of both settlements available at https://nationalopioidsettlement.com.

- 5. "Opioid Funds" shall mean monetary amounts obtained through a Settlement as defined in this Agreement.
- 6. "Participating Local Government(s)" shall mean all counties, cities, and towns within the geographic boundaries of the State that have chosen to sign on to this Agreement and each applicable Settlement. The Participating Local Governments may be referred to separately in this Agreement as "Participating Counties" and "Participating Cities and Towns" (or "Participating Cities or Towns," as appropriate).
- 7. "Parties" shall mean the State and the Participating Local Governments.
- 8. "Pharmaceutical Supply Chain" shall mean the process and channels through which licit opioids are manufactured, marketed, promoted, distributed, or dispensed.
- 9. "Pharmaceutical Supply Chain Participant" shall mean any entity that engages in or has engaged in the manufacture, marketing, promotion, distribution, or dispensing of licit opioids.
- 10. "Settlement" shall mean the negotiated resolution of legal or equitable claims against a Pharmaceutical Supply Chain Participant when that resolution has been jointly entered into by the State and the Participating Local Government and approved as final by a court of competent jurisdiction.
- 11. "Settling Distributors" shall mean McKesson Corporation, Cardinal Health, Inc., and AmerisourceBergen Corporation.
- 12. "Trustee" shall mean either (1) an independent trustee who shall be responsible for the ministerial task of releasing the Opioid Funds that are in trust as authorized herein and accounting for all payments into or out of the trust, or (2) a settlement fund administrator, in the event that the Settlement includes a fund administrator. In either case, the Trustee will distribute funds in accordance with this Agreement.

B. Intrastate Regions

- 1. The State of Arizona will be divided into regions, each of which will be referred to as a "Region" and will consist of: (1) a single Participating County and all of its Participating Cities and Towns; or (2) all of the Participating Cities and Towns within a non-Participating County. If there is only one Participating City or Town within a non-Participating County, that single Participating City or Town will still constitute a Region. Two or more Regions may at their discretion form a group ("Multicounty Region"). Regions that do not choose to form a Multicounty Region will be their own Region. Participating Cities and Towns within a non-Participating County may not form a Region with Participating Cities and Towns in another county.
- 2. The LG Share funds described in Section C(1) will be distributed to each Region according to the percentages set forth in Exhibit B. The Regional allocation model uses three equally weighted factors: (1) the amount of opioids shipped to the Region; (2) the number of opioid deaths that occurred in that Region; and (3) the number of people who suffer opioid use disorder in that Region. In the event any county does not participate in this Agreement, that

- county's percentage share shall be reallocated proportionally amongst the Participating Counties by applying this same methodology to only the Participating Counties.
- 3. In single-county Regions, that county's health department will serve as the lead agency responsible for distributing the LG Share funds. That health department, acting as the lead agency, shall consult with the cities and towns in the county regarding distribution of the LG Share funds.
- 4. For each Multicounty Region, an advisory council shall be formed from the Participating Local Governments in the Multicounty Region to distribute the collective LG Share funds. Each advisory council shall include at least three Participating Local Government representatives, not all of whom may reside in the same county. Each advisory council shall consult with the Participating Local Governments in the Multicounty Region regarding distribution of the collective LG Share funds.
- 5. For each Region consisting of the Participating Cities and Towns within a non-Participating County, an advisory council shall be formed from the Participating Cities and Towns in the Region to distribute the LG Share funds. Each advisory council shall include at least three representatives from the Participating Cities and Towns in the Region, or a representative from each Participating City and Town if the Region consists of fewer than three Participating Cities and Towns. In no event may more than one individual represent the same city or town. To the extent any Participating Cities or Towns in the Region are not represented on the advisory council, the advisory council shall consult with the non-represented Participating Cities and Towns regarding distribution of the collective LG Share funds.

C. Allocation of Settlement Proceeds

- 1. All Opioid Funds shall be divided with 44% to the State ("State Share") and 56% to the Participating Local Governments ("LG Share").²
- 2. All Opioid Funds, except those allocated to payment of counsel and litigation expenses as set forth in Section E, shall be utilized in a manner consistent with the Approved Purposes definition. Compliance with this requirement shall be verified through reporting, as set out in Section F.
- 3. Each LG Share will be distributed to each Region or Multicounty Region as set forth in Section B(2). Participating Counties and their constituent Participating Cities and Towns may distribute the funds allocated to the Region or Multicounty Region amongst themselves in any manner they choose. If a county and its cities and towns cannot agree on how to allocate the funds, the default allocation in Exhibit C will apply. The default allocation formula uses historical federal data showing how each county and the cities and towns within it have made opioids-related expenditures in the past. If a county or any cities or towns within a Region or Multicounty Region do not sign on to this Agreement and each

² This Agreement assumes that any opioid settlement for Native American Tribes and Third-Party Payors, including municipal insurance pools, will be dealt with separately.

Settlement, and if the Participating Local Governments in the Region or Multicounty Region cannot agree on how to allocate the funds from that Settlement amongst themselves, the funds shall be reallocated proportionally by applying this same methodology to only the Participating Local Governments in the Region or Multicounty Region.

- 4. If the LG Share for a given Participating Local Government is less than \$500, then that amount will instead be distributed to the Region or Multicounty Region in which the Participating Local Government is located to allow practical application of the abatement remedy. If the county did not sign on to the Settlement as defined herein, the funds will be reallocated to the State Share.
- 5. The State Share shall be paid by check or wire transfer directly to the State through the Trustee, who shall hold the funds in trust, or as otherwise required by a Settlement for the benefit of the State, to be timely distributed as set forth in C(1) herein. The LG Share shall be paid by check or wire transfer directly to the Regions or Multicounty Regions through the Trustee, who shall hold the funds in trust, or as otherwise required by a Settlement for the benefit of the Participating Local Governments, to be timely distributed as set forth in B(2), C(1), C(3), and C(4) herein.
- 6. The State Share shall be used only for (1) Approved Purposes within the State or (2) grants to organizations for Approved Purposes within the State.
- 7. The LG Share shall be used only for (1) Approved Purposes by Participating Local Governments within a Region or Multicounty Region or (2) grants to organizations for Approved Purposes within a Region or Multicounty Region.
- 8. The State will endeavor to prioritize up to 30% of the State Share for opioid education and advertising related to awareness, addiction, or treatment; Department of Corrections and related prison and jail opioid uses; and opioid interdiction and abatement on Arizona's southern border, including grants to assist with the building, remodeling and/or operation of centers for treatment, drug testing, medication-assisted treatment services, probation, job training, and/or counseling services, among other programs.
- 9. If the federal Center for Medicare and Medicaid Services ("CMS") disallows any federal funding for the State's Medicaid programs pursuant to 42 U.S.C. § 1396b as a consequence of sums received pursuant to resolution of any Litigation with Pharmaceutical Supply Chain Participants, or otherwise seeks to recover sums it regards as the federal share of any Settlement, the amount recovered by CMS shall first be paid from the total amount of Opioid Funds available to the Parties under that Settlement and the distribution to the State and Participating Local Governments shall thereafter be made from the remaining funds.
- 10. The Parties acknowledge and agree that any Settlement may require Participating Local Governments to release all their claims against the settling Pharmaceutical Supply Chain Participants to receive Opioid Funds. The Parties further acknowledge and agree based on the terms of any such national Settlement, a Participating Local Government will not receive funds through this Agreement until it has complied with all requirements set forth

in that national Settlement to release its claims. This Agreement is not a promise by any Party that any Settlement (including any Settlement resolved through bankruptcy) will be finalized or executed.

D. Participation of Cities and Towns

- 1. By signing on to the Agreement and any Settlement, a Participating County will receive 60% of its available LG Share for that Settlement when distribution under that Settlement occurs. Any such Participating County will receive up to an additional 40% of its available LG Share for that Settlement by securing the participation of its constituent cities and towns as signatories to this Agreement and that Settlement when distribution under that Settlement occurs. The sliding scale attached as Exhibit D will determine the share of funds available to the Participating County.³
- 2. If a Participating County does not achieve 100% participation of its cities and towns within the period of time required in a Settlement document for subdivision participation, the remaining portions of the LG Share that were otherwise available to the Participating County will be reallocated to (i) the State Share and (ii) the LG Share for the Participating Counties which have achieved 100% participation of their cities and towns in accordance with the percentages described in Sections B(2), C(1), and C(3), and set forth in Exhibits B and C.

E. Payment of Counsel and Litigation Expenses

- 1. The Parties anticipate that any Settlement will provide for the payment of all or a portion of the fees and litigation expenses of certain state and local governments.
- 2. If the court in *In Re: National Prescription Opiate Litigation*, MDL No. 2804 (N.D. Ohio) or if a Settlement establishes a common benefit fund or similar device to compensate attorneys for services rendered and expenses incurred that have benefited plaintiffs generally in the litigation (the "Common Benefit Fund"), and requires certain governmental plaintiffs to pay a share of their recoveries from defendants into the Common Benefit Fund as a "tax," then the Participating Local Governments shall first seek to have the settling defendants pay the "tax." If the settling defendants do not agree to pay the "tax," then the "tax" shall be paid from the LG Share prior to allocation and distribution of funds to the Participating Local Governments.⁴

³ Population allocation of cities and towns within counties will be derived from the population data included in any national Settlement. If such data is not included in the respective national Settlement, then population allocation will be determined from those cities and towns listed in Exhibit C. The data in Exhibit C is derived from the U.S. Census Estimate (July 1, 2019).

⁴ This paragraph shall not apply to the Settlement with the Settling Distributors or the Settlement with J&J.

- 3. Any governmental entity that seeks attorneys' fees and expenses from the Litigation shall seek those fees and expenses first from the national Settlement.⁵ In addition, the Parties agree that the Participating Local Governments will create a supplemental attorney's fees and costs fund (the "Backstop Fund").
- 4. In the event that any Settlement imposes additional limitations or obligations on the payment of counsel and litigation expenses, those limitations and obligations take precedence over this Agreement.
- 5. The Backstop Fund is to be used to compensate counsel for Participating Local Governments that filed opioid lawsuits by September 1, 2020 ("Litigating Participating Local Governments"). Payments out of the Backstop Fund shall be determined by a committee consisting of one representative from each of the Litigating Participating Local Governments (the "Opioid Fee and Expense Committee").
- 6. The amount of the Backstop Fund shall be determined as follows: From any national Settlement, the funds in the Backstop Fund shall equal 14.25% of the LG Share for that Settlement. No portion of the State Share shall be used for the Backstop Fund or in any other way to fund any Participating Local Government's attorney's fees and costs. If required to do so by any Settlement, Participating Local Governments must report to the national Settlement Fund Administrator regarding contributions to, or payments from, the Backstop Fund.
- 7. The maximum percentage of any contingency fee agreement permitted for compensation shall be 25% of the portion of the LG Share attributable to the Litigating Participating Local Government that is a party to the contingency fee agreement, plus expenses attributable to that Litigating Participating Local Government, unless a Settlement or other court order imposes a lower limitation on contingency fees. Under no circumstances may counsel collect more for its work on behalf of a Litigating Participating Local Government than it would under its contingency agreement with that Litigating Participating Local Government.
- 8. Payments to counsel for Participating Local Governments shall be made from the Backstop Fund in the same percentages and over the same period of time as the national Contingency Fee Fund for each settlement. The Attorneys' Fees and Costs schedule for the Settling Distributors is listed in Exhibit R §(II)(S)(1) of the Settlement with the Settling

⁵ The State retained outside counsel in the Purdue litigation and if it is unable to secure payment of attorneys' fees and expenses from the bankruptcy proceedings in an amount sufficient to compensate outside counsel consistent with the terms of the State's contract with that outside counsel, any remaining attorneys' fees and expenses related to the representation of the State will first be paid directly from the total amount of Opioid Funds available to the Parties under that Settlement, up to the agreed amount in the outside counsel contract, and the distribution to the State and Participating Local Governments shall thereafter be made from the remaining funds.

Distributors.⁶ The Attorneys' Fees and Costs schedule for J&J is listed in Exhibit R §(II)(A)(1) of the Settlement with J&J.⁷ For future Settlements with other defendants in the Pharmaceutical Supply Chain, any necessary payments to counsel for Participating Local Governments shall be made from the Backstop Fund in the same percentages and over the same periods of time as the fee funds for those Settlements, if applicable, subject to the limitations set forth in this Agreement set form in paragraph E(7) above.

9. Any funds remaining in the Backstop Fund in excess of the amounts needed to cover private counsel's representation agreements shall revert to the Participating Local Governments according to the percentages set forth in Exhibits B and C, to be used for Approved Purposes as set forth herein and in Exhibit A.

F. Compliance Reporting and Accountability

- 1. If the State and Participating Local Governments use a Trustee for purposes of distributing funds pursuant to any Settlement, the Trustee shall be requested to provide timely an upto-date accounting of payments into or out of any trust established to hold such funds and/or its subaccounts upon written request of the State or a Participating Local Government.
- 2. The State, Regions, and Participating Local Governments may object to an allocation or expenditure of Opioid Funds solely on the basis that the allocation or expenditure at issue (1) is inconsistent with provision C(1) hereof with respect to the amount of the State Share or LG Share; (2) is inconsistent with an agreed-upon allocation, or the default allocations in Exhibits B and C, as contemplated by Section C(3); or (3) violates the limitations set forth in F(3) with respect to compensation of the Trustee. The objector shall have the right to bring that objection within two years of the date of its discovery to a superior court in Maricopa County, Arizona.
- 3. In the event that the State and Participating Local Governments use a Trustee, compensation for Trustee's expenses of fund administration may be paid out of the Opioid Funds for reasonable expenses; provided that, reasonable expenses do not exceed the administrative expenses allowed under the terms of the relevant Settlement.
- 4. The Parties shall maintain, for a period of at least five years, records of abatement expenditures and documents underlying those expenditures, so that it can be verified that funds are being or have been utilized in a manner consistent with the Approved Purposes definition. This requirement supersedes any shorter period of time specified in any applicable document retention or destruction policy.
- 5. At least annually, by July 31 of each year, each Region or Multicounty Region shall provide to the State a report detailing for the preceding fiscal year (1) the amount of the LG Share received by each Participating Local Government within the Region or Multicounty Region, (2) the allocation of any awards approved (listing the recipient, the amount awarded, the program to be funded, and disbursement terms), and (3) the amounts

⁶ Text of settlement available at https://nationalopioidsettlement.com.

⁷ Text of settlement available at https://nationalopioidsettlement.com.

disbursed on approved allocations. In order to facilitate this reporting, each Participating Local Government within a Region or Multicounty Region shall provide information necessary to meet these reporting obligations to a delegate(s) selected by the Region or Multicounty Region to provide its annual report to the State. Any Participating Local Government shall also comply with any reporting requirements imposed by any Settlement.

- 6. No later than September 30 of each year, the State shall publish on its website a report detailing for the preceding fiscal year (1) the amount of the State Share received, (2) the allocation of any awards approved (listing the recipient, the amount awarded, the program to be funded, and disbursement terms), and (3) the amounts disbursed on approved allocations. In addition, the State shall publish on its website the reports described in F(5) above. The State shall also comply with any reporting requirements imposed by any Settlement.
- 7. If it appears to the State, a Region, or a Multicounty Region that the State or another Region or Multicounty Region is using or has used Settlement funds for non-Approved Purposes, the State, Region, or Multicounty Region may on written request seek and obtain the documentation underlying the report(s) described in F(5) or F(6), as applicable, including documentation described in F(4). The State, Region, or Multicounty Region receiving such request shall have 14 days to provide the requested information. The requesting party and the State, Region, or Multicounty Region receiving such request may extend the time period for compliance with the request only upon mutual agreement.
- 8. Following a request made pursuant to F(7) and when it appears that LG Share funds are being or have been spent on non-Approved Purposes, the State may seek and obtain in an action in a court of competent jurisdiction in Maricopa County, Arizona an injunction prohibiting the Region or Multicounty Region from spending LG Share funds on non-Approved Purposes and requiring the Region or Multicounty Region to return the monies that it spent on non-Approved Purposes after notice as is required by the rules of civil procedure. So long as the action is pending, distribution of LG Share funds to the Region or Multicounty Region temporarily will be suspended. Once the action is resolved, the suspended payments will resume, less any amounts that were ordered returned but have not been returned by the time the action is resolved.
- 9. Following a request made pursuant to F(7) and when it appears to at least eight Participating Counties that have signed on to this Agreement and a subsequent Settlement that the State Share funds are being or have been spent on non-Approved Purposes, the Participating Counties may seek and obtain in an action in a superior court of Maricopa County, Arizona an injunction prohibiting the State from spending State Share funds on non-Approved Purposes and requiring the State to return the monies it spent on non-Approved Purposes after notice as is required by the rules of civil procedure. So long as the action is pending, distribution of State Share funds to the State temporarily will be suspended. Once the action is resolved, the suspended payments will resume, less any monies that were ordered returned but have not been returned by the time the action is resolved.

10. In an action brought pursuant to F(8) or F(9), attorney's fees and costs shall not be recoverable.

G. Settlement Negotiations

- 1. The State and the Participating Local Governments agree to inform each other in advance of any negotiations relating to an Arizona-only settlement with a Pharmaceutical Supply Chain Participant that includes both the State and the Participating Local Governments and shall provide each other the opportunity to participate in all such negotiations.
- 2. The State and the Participating Local Governments further agree to keep each other reasonably informed of all other global settlement negotiations with Pharmaceutical Supply Chain Participants. Neither this provision, nor any other, shall be construed to state or imply that either the State or the Participating Local Governments (collectively, the "Arizona Parties") are unauthorized to engage in settlement negotiations with Pharmaceutical Supply Chain Participants without prior consent or contemporaneous participation of the other, or that either party is entitled to participate as an active or direct participant in settlement negotiations with the other. Rather, while the State's and the Participating Local Government's efforts to achieve worthwhile settlements are to be collaborative, incremental stages need not be so.
- 3. The State or any Participating Local Government may withdraw from coordinated Settlement discussions detailed in this Section upon 10 business days' written notice to the other Arizona Parties and counsel for any affected Pharmaceutical Supply Chain Participant. The withdrawal of any Arizona Party releases the remaining Arizona Parties from the restrictions and obligations in this Section.
- 4. The obligations in this Section shall not affect any Party's right to proceed with trial or, within 30 days of the date upon which a trial involving that Party's claims against a specific Pharmaceutical Supply Chain Participant is scheduled to begin, reach a case-specific resolution with that particular Pharmaceutical Supply Chain Participant.

H. Amendments

 The Parties agree to make such amenda Agreement. 	ments as necessary to implement the intent of this
One Arizona Distribution of Opioid Settlement and executed this day of	t Funds Agreement ACCEPTED by the undersigned, 2021.
	ARIZONA ATTORNEY GENERAL
	Mark Brnovich

APACHE COUNTY

APACHE COUNTY	EAGER TOWN
By:	
SPRINGERVILLE TOWN	ST JOHNS CITY
By:	By:
Its:	Its:

COCHISE COUNTY

COCHISE COUNTY	BENSON CITY
By:	By:
BISBEE CITY	DOUGLAS CITY
By:	
HUACHUCA CITY TOWN	SIERRA VISTA CITY
By:	
TOMBSTONE CITY	WILLCOX CITY
By:	By:

Exhibit A

OPIOID ABATEMENT STRATEGIES

PART ONE: TREATMENT

A. TREAT OPIOID USE DISORDER (OUD)

Support treatment of Opioid Use Disorder (OUD) and any co-occurring Substance Use Disorder or Mental Health (SUD/MH) conditions, co-usage, and/or co-addiction through evidence-based, evidence-informed, or promising programs or strategies that may include, but are not limited to, the following:

- 1. Expand availability of treatment for OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, including all forms of Medication-Assisted Treatment (MAT) approved by the U.S. Food and Drug Administration.
- Support and reimburse services that include the full American Society of Addiction Medicine (ASAM) continuum of care for OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, including but not limited to:
 - a. Medication-Assisted Treatment (MAT);
 - b. Abstinence-based treatment;
 - c. Treatment, recovery, or other services provided by states, subdivisions, community health centers; non-for-profit providers; or for-profit providers;
 - d. Treatment by providers that focus on OUD treatment as well as treatment by providers that offer OUD treatment along with treatment for other SUD/MH conditions, co-usage, and/or co-addiction; or
 - e. Evidence-informed residential services programs, as noted below.
- 3. Expand telehealth to increase access to treatment for OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, including MAT, as well as counseling, psychiatric support, and other treatment and recovery support services.
- 4. Improve oversight of Opioid Treatment Programs (OTPs) to assure evidence-based, evidence-informed, or promising practices such as adequate methadone dosing.
- 5. Support mobile intervention, treatment, and recovery services, offered by qualified professionals and service providers, such as peer recovery coaches, for persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction and for persons who have experienced an opioid overdose.
- 6. Support treatment of mental health trauma resulting from the traumatic experiences of the opioid user (e.g., violence, sexual assault, human trafficking, or adverse childhood experiences) and family members (e.g., surviving family members after an overdose

or overdose fatality), and training of health care personnel to identify and address such trauma.

- Support detoxification (detox) and withdrawal management services for persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, including medical detox, referral to treatment, or connections to other services or supports.
- 8. Support training on MAT for health care providers, students, or other supporting professionals, such as peer recovery coaches or recovery outreach specialists, including telementoring to assist community-based providers in rural or underserved areas.
- 9. Support workforce development for addiction professionals who work with persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction.
- 10. Provide fellowships for addiction medicine specialists for direct patient care, instructors, and clinical research for treatments.
- 11. Provide funding and training for clinicians to obtain a waiver under the federal Drug Addiction Treatment Act of 2000 (DATA 2000) to prescribe MAT for OUD, and provide technical assistance and professional support to clinicians who have obtained a DATA 2000 waiver.
- 12. Support the dissemination of web-based training curricula, such as the American Academy of Addiction Psychiatry's Provider Clinical Support Service-Opioids web-based training curriculum and motivational interviewing.
- 13. Support the development and dissemination of new curricula, such as the American Academy of Addiction Psychiatry's Provider Clinical Support Service for Medication-Assisted Treatment.

B. SUPPORT PEOPLE IN TREATMENT AND RECOVERY

Support people in treatment for and recovery from OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction through evidence-based, evidence-informed, or promising programs or strategies that may include, but are not limited to, the following:

- Provide the full continuum of care of recovery services for OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, including supportive housing, residential treatment, medical detox services, peer support services and counseling, community navigators, case management, and connections to community-based services.
- 2. Provide counseling, peer-support, recovery case management and residential treatment with access to medications for those who need it to persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction.

- 3. Provide access to housing for people with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, including supportive housing, recovery housing, housing assistance programs, or training for housing providers.
- 4. Provide community support services, including social and legal services, to assist in deinstitutionalizing persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction.
- 5. Support or expand peer-recovery centers, which may include support groups, social events, computer access, or other services for persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction.
- 6. Provide employment training or educational services for persons in treatment for or recovery from OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction.
- 7. Identify successful recovery programs such as physician, pilot, and college recovery programs, and provide support and technical assistance to increase the number and capacity of high-quality programs to help those in recovery.
- 8. Engage non-profits, faith-based communities, and community coalitions to support people in treatment and recovery and to support family members in their efforts to manage the opioid user in the family.
- 9. Provide training and development of procedures for government staff to appropriately interact and provide social and other services to current and recovering opioid users, including reducing stigma.
- 10. Support stigma reduction efforts regarding treatment and support for persons with OUD, including reducing the stigma on effective treatment.

C. <u>CONNECT PEOPLE WHO NEED HELP TO THE HELP THEY NEED</u> (CONNECTIONS TO CARE)

Provide connections to care for people who have – or are at risk of developing – OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction through evidence-based, evidence-informed, or promising programs or strategies that may include, but are not limited to, the following:

- 1. Ensure that health care providers are screening for OUD and other risk factors and know how to appropriately counsel and treat (or refer if necessary) a patient for OUD treatment.
- 2. Support Screening, Brief Intervention and Referral to Treatment (SBIRT) programs to reduce the transition from use to disorders.
- 3. Provide training and long-term implementation of SBIRT in key systems (health, schools, colleges, criminal justice, and probation), with a focus on youth and young adults when transition from misuse to opioid disorder is common.

- 4. Purchase automated versions of SBIRT and support ongoing costs of the technology.
- 5. Support training for emergency room personnel treating opioid overdose patients on post-discharge planning, including community referrals for MAT, recovery case management or support services.
- 6. Support hospital programs that transition persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, or persons who have experienced an opioid overdose, into community treatment or recovery services through a bridge clinic or similar approach.
- 7. Support crisis stabilization centers that serve as an alternative to hospital emergency departments for persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction or persons that have experienced an opioid overdose.
- 8. Support the work of Emergency Medical Systems, including peer support specialists, to connect individuals to treatment or other appropriate services following an opioid overdose or other opioid-related adverse event.
- 9. Provide funding for peer support specialists or recovery coaches in emergency departments, detox facilities, recovery centers, recovery housing, or similar settings; offer services, supports, or connections to care to persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction or to persons who have experienced an opioid overdose.
- 10. Provide funding for peer navigators, recovery coaches, care coordinators, or care managers that offer assistance to persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction or to persons who have experienced on opioid overdose.
- 11. Create or support school-based contacts that parents can engage with to seek immediate treatment services for their child; and support prevention, intervention, treatment, and recovery programs focused on young people.
- 12. Develop and support best practices on addressing OUD in the workplace.
- 13. Support assistance programs for health care providers with OUD.
- 14. Engage non-profits and the faith community as a system to support outreach for treatment.
- 15. Support centralized call centers that provide information and connections to appropriate services and supports for persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction.
- 16. Create or support intake and call centers to facilitate education and access to treatment, prevention, and recovery services for persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction.

17. Develop or support a National Treatment Availability Clearinghouse – a multistate/nationally accessible database whereby health care providers can list locations for currently available in-patient and out-patient OUD treatment services that are accessible on a real-time basis by persons who seek treatment.

D. ADDRESS THE NEEDS OF CRIMINAL-JUSTICE-INVOLVED PERSONS

Address the needs of persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction who are involved – or are at risk of becoming involved – in the criminal justice system through evidence-based, evidence-informed, or promising programs or strategies that may include, but are not limited to, the following:

- 1. Support pre-arrest or post-arrest diversion and deflection strategies for persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, including established strategies such as:
 - a. Self-referral strategies such as the Angel Programs or the Police Assisted Addiction Recovery Initiative (PAARI);
 - b. Active outreach strategies such as the Drug Abuse Response Team (DART) model;
 - c. "Naloxone Plus" strategies, which work to ensure that individuals who have received naloxone to reverse the effects of an overdose are then linked to treatment programs or other appropriate services;
 - d. Officer prevention strategies, such as the Law Enforcement Assisted Diversion (LEAD) model;
 - e. Officer intervention strategies such as the Leon County, Florida Adult Civil Citation Network or the Chicago Westside Narcotics Diversion to Treatment Initiative;
 - f. Co-responder and/or alternative responder models to address OUD-related 911 calls with greater SUD expertise and to reduce perceived barriers associated with law enforcement 911 responses; or
 - g. County prosecution diversion programs, including diversion officer salary, only for counties with a population of 50,000 or less. Any diversion services in matters involving opioids must include drug testing, monitoring, or treatment.
- 2. Support pre-trial services that connect individuals with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction to evidence-informed treatment, including MAT, and related services.
- 3. Support treatment and recovery courts for persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, but only if these courts provide referrals to evidence-informed treatment, including MAT.

- 4. Provide evidence-informed treatment, including MAT, recovery support, or other appropriate services to individuals with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction who are incarcerated in jail or prison.
- 5. Provide evidence-informed treatment, including MAT, recovery support, or other appropriate services to individuals with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction who are leaving jail or prison have recently left jail or prison, are on probation or parole, are under community corrections supervision, or are in re-entry programs or facilities.
- 6. Support critical time interventions (CTI), particularly for individuals living with dualdiagnosis OUD/serious mental illness, and services for individuals who face immediate risks and service needs and risks upon release from correctional settings.
- 7. Provide training on best practices for addressing the needs of criminal-justice-involved persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction to law enforcement, correctional, or judicial personnel or to providers of treatment, recovery, case management, or other services offered in connection with any of the strategies described in this section.

E. ADDRESS THE NEEDS OF PREGNANT OR PARENTING WOMEN AND THEIR FAMILIES, INCLUDING BABIES WITH NEONATAL ABSTINENCE SYNDROME

Address the needs of pregnant or parenting women with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, and the needs of their families, including babies with neonatal abstinence syndrome, through evidence-based, evidence-informed, or promising programs or strategies that may include, but are not limited to, the following:

- Support evidence-based, evidence-informed, or promising treatment, including MAT, recovery services and supports, and prevention services for pregnant women or women who could become pregnant who have OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, and other measures to educate and provide support to families affected by Neonatal Abstinence Syndrome.
- 2. Provide training for obstetricians or other healthcare personnel that work with pregnant women and their families regarding treatment of OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction.
- Provide training to health care providers who work with pregnant or parenting women
 on best practices for compliance with federal requirements that children born with
 Neonatal Abstinence Syndrome get referred to appropriate services and receive a plan
 of safe care.
- 4. Provide enhanced support for children and family members suffering trauma as a result of addiction in the family; and offer trauma-informed behavioral health treatment for adverse childhood events.

- 5. Offer enhanced family supports and home-based wrap-around services to persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, including but not limited to parent skills training.
- 6. Support for Children's Services Fund additional positions and services, including supportive housing and other residential services, relating to children being removed from the home and/or placed in foster care due to custodial opioid use.

PART TWO: PREVENTION

F. PREVENT OVER-PRESCRIBING AND ENSURE APPROPRIATE PRESCRIBING AND DISPENSING OF OPIOIDS

Support efforts to prevent over-prescribing and ensure appropriate prescribing and dispensing of opioids through evidence-based, evidence-informed, or promising programs or strategies that may include, but are not limited to, the following:

- 1. Training for health care providers regarding safe and responsible opioid prescribing, dosing, and tapering patients off opioids.
- 2. Academic counter-detailing to educate prescribers on appropriate opioid prescribing.
- 3. Continuing Medical Education (CME) on appropriate prescribing of opioids.
- 4. Support for non-opioid pain treatment alternatives, including training providers to offer or refer to multi-modal, evidence-informed treatment of pain.
- 5. Support enhancements or improvements to Prescription Drug Monitoring Programs (PDMPs), including but not limited to improvements that:
 - a. Increase the number of prescribers using PDMPs;
 - b. Improve point-of-care decision-making by increasing the quantity, quality, or format of data available to prescribers using PDMPs or by improving the interface that prescribers use to access PDMP data, or both; or
 - c. Enable states to use PDMP data in support of surveillance or intervention strategies, including MAT referrals and follow-up for individuals identified within PDMP data as likely to experience OUD.
- 6. Development and implementation of a national PDMP Fund development of a multistate/national PDMP that permits information sharing while providing appropriate safeguards on sharing of private health information, including but not limited to:
 - a. Integration of PDMP data with electronic health records, overdose episodes, and decision support tools for health care providers relating to OUD.

- b. Ensuring PDMPs incorporate available overdose/naloxone deployment data, including the United States Department of Transportation's Emergency Medical Technician overdose database.
- 7. Increase electronic prescribing to prevent diversion or forgery.
- 8. Educate Dispensers on appropriate opioid dispensing.

G. PREVENT MISUSE OF OPIOIDS

Support efforts to discourage or prevent misuse of opioids through evidence-based, evidence-informed, or promising programs or strategies that may include, but are not limited to, the following:

- 1. Corrective advertising or affirmative public education campaigns based on evidence.
- 2. Public education relating to drug disposal.
- 3. Drug take-back disposal or destruction programs.
- 4. Fund community anti-drug coalitions that engage in drug prevention efforts.
- 5. Support community coalitions in implementing evidence-informed prevention, such as reduced social access and physical access, stigma reduction including staffing, educational campaigns, support for people in treatment or recovery, or training of coalitions in evidence-informed implementation, including the Strategic Prevention Framework developed by the U.S. Substance Abuse and Mental Health Services Administration (SAMHSA).
- 6. Engage non-profits and faith-based communities as systems to support prevention.
- Support evidence-informed school and community education programs and campaigns for students, families, school employees, school athletic programs, parentteacher and student associations, and others.
- 8. School-based or youth-focused programs or strategies that have demonstrated effectiveness in preventing drug misuse and seem likely to be effective in preventing the uptake and use of opioids.
- 9. Support community-based education or intervention services for families, youth, and adolescents at risk for OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction.
- 10. Support evidence-informed programs or curricula to address mental health needs of young people who may be at risk of misusing opioids or other drugs, including emotional modulation and resilience skills.
- 11. Support greater access to mental health services and supports for young people, including services and supports provided by school nurses or other school staff, to

address mental health needs in young people that (when not properly addressed) increase the risk of opioid or other drug misuse.

H. PREVENT OVERDOSE DEATHS AND OTHER HARMS

Support efforts to prevent or reduce overdose deaths or other opioid-related harms through evidence-based, evidence-informed, or promising programs or strategies that may include, but are not limited to, the following:

- Increase availability and distribution of naloxone and other drugs that treat overdoses
 for first responders, overdose patients, opioid users, families and friends of opioid
 users, schools, community navigators and outreach workers, drug offenders upon
 release from jail/prison, or other members of the general public.
- 2. Provision by public health entities of free naloxone to anyone in the community, including but not limited to provision of intra-nasal naloxone in settings where other options are not available or allowed.
- 3. Training and education regarding naloxone and other drugs that treat overdoses for first responders, overdose patients, patients taking opioids, families, schools, and other members of the general public.
- 4. Enable school nurses and other school staff to respond to opioid overdoses, and provide them with naloxone, training, and support.
- 5. Expand, improve, or develop data tracking software and applications for overdoses/naloxone revivals.
- 6. Public education relating to emergency responses to overdoses.
- 7. Public education relating to immunity and Good Samaritan laws.
- 8. Educate first responders regarding the existence and operation of immunity and Good Samaritan laws.
- 9. Expand access to testing and treatment for infectious diseases such as HIV and Hepatitis C resulting from intravenous opioid use.
- 10. Support mobile units that offer or provide referrals to treatment, recovery supports, health care, or other appropriate services to persons that use opioids or persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction.
- 11. Provide training in treatment and recovery strategies to health care providers, students, peer recovery coaches, recovery outreach specialists, or other professionals that provide care to persons who use opioids or persons with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction.
- 12. Support screening for fentanyl in routine clinical toxicology testing.

PART THREE: OTHER STRATEGIES

I. <u>FIRST RESPONDERS</u>

In addition to items C8, D1 through D7, H1, H3, and H8, support the following:

- 1. Current and future law enforcement expenditures relating to the opioid epidemic.
- 2. Educate law enforcement or other first responders regarding appropriate practices and precautions when dealing with fentanyl or other drugs.

J. LEADERSHIP, PLANNING AND COORDINATION

Support efforts to provide leadership, planning, and coordination to abate the opioid epidemic through activities, programs, or strategies that may include, but are not limited to, the following:

- Community regional planning to identify goals for reducing harms related to the opioid epidemic, to identify areas and populations with the greatest needs for treatment intervention services, or to support other strategies to abate the opioid epidemic described in this opioid abatement strategy list.
- 2. A government dashboard to track key opioid-related indicators and supports as identified through collaborative community processes.
- 3. Invest in infrastructure or staffing at government or not-for-profit agencies to support collaborative, cross-system coordination with the purpose of preventing overprescribing, opioid misuse, or opioid overdoses, treating those with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, supporting them in treatment or recovery, connecting them to care, or implementing other strategies to abate the opioid epidemic described in this opioid abatement strategy list.
- 4. Provide resources to staff government oversight and management of opioid abatement programs.

K. TRAINING

In addition to the training referred to in various items above, support training to abate the opioid epidemic through activities, programs, or strategies that may include, but are not limited to, the following:

1. Provide funding for staff training or networking programs and services to improve the capability of government, community, and not-for-profit entities to abate the opioid crisis.

2. Invest in infrastructure and staffing for collaborative cross-system coordination to prevent opioid misuse, prevent overdoses, and treat those with OUD and any co-occurring SUD/MH conditions, co-usage, and/or co-addiction, or implement other strategies to abate the opioid epidemic described in this opioid abatement strategy list (e.g., health care, primary care, pharmacies, PDMPs, etc.).

L. RESEARCH

Support opioid abatement research that may include, but is not limited to, the following:

- 1. Monitoring, surveillance, and evaluation of programs and strategies described in this opioid abatement strategy list.
- 2. Research non-opioid treatment of chronic pain.
- 3. Research on improved service delivery for modalities such as SBIRT that demonstrate promising but mixed results in populations vulnerable to opioid use disorders.
- 4. Research on innovative supply-side enforcement efforts such as improved detection of mail-based delivery of synthetic opioids.
- 5. Expanded research on swift/certain/fair models to reduce and deter opioid misuse within criminal justice populations that build upon promising approaches used to address other substances (e.g. Hawaii HOPE and Dakota 24/7).
- 6. Research on expanded modalities such as prescription methadone that can expand access to MAT.

Exhibit B

Exhibit B

Allocation to Arizona Counties/Regions		
County/Region	Percentage of LG Share	
APACHE	0.690%	
COCHISE	1.855%	
COCONINO	1.688%	
GILA	1.142%	
GRAHAM	0.719%	
GREENLEE	0.090%	
LA PAZ	0.301%	
MARICOPA	57.930%	
MOHAVE	4.898%	
NAVAJO	1.535%	
PIMA	18.647%	
PINAL	3.836%	
SANTA CRUZ	0.370%	
YAVAPAI	4.291%	
YUMA	2.008%	

Exhibit C

			Exhibit C		
Government Name	County Name	State Name	Government Type	Census ID	Intra-county Allocation (%) Based on Past Spending
		APA	APACHE COUNTY		
APACHE COUNTY	Apache County	ARIZONA	County	3100100100000	56.63%
EAGAR TOWN	Apache County	ARIZONA	City	3200100100000	20.66%
SPRINGERVILLE TOWN	Apache County	ARIZONA	City	3200100300000	10.73%
ST JOHNS CITY	Apache County	ARIZONA	City	3200100200000	11.98%
		(20C)	COCHISE COUNTY		
COCHISE COUNTY	Cochise County	ARIZONA	County	3100200200000	63.47%
BENSON CITY	Cochise County	ARIZONA	City	3200200100000	3.52%
BISBEE CITY	Cochise County	ARIZONA	City	3200200200000	3.47%
DOUGLAS CITY	Cochise County	ARIZONA	City	3200200300000	8.44%
HUACHUCA CITY TOWN	Cochise County	ARIZONA	City	3200250100000	0.91%
SIERRA VISTA CITY	Cochise County	ARIZONA	City	3200200400000	16.63%
TOMBSTONE CITY	Cochise County	ARIZONA	City	3200200500000	1.16%
WILLCOX CITY	Cochise County	ARIZONA	City	3200200600000	2.39%
		0000	COCONINO COUNTY		
COCONINO COUNTY	Coconino County	ARIZONA	County	3100300300000	71.16%
FLAGSTAFF CITY	Coconino County	ARIZONA	City	3200300100000	18.45%
FREDONIA TOWN	Coconino County	ARIZONA	City	3200300300000	0.31%
PAGE CITY	Coconino County	ARIZONA	City	3200390100000	3.41%
SEDONA CITY	Coconino County	ARIZONA	City	3201340200000	4.09%
TUSAYAN TOWN	Coconino County	ARIZONA	City	3200310100000	0.67%
WILLIAMS CITY	Coconino County	ARIZONA	City	3200300200000	1.92%
		ES .	GILA COUNTY		
GILA COUNTY	Gila County	ARIZONA	County	3100400400000	68.13%
GLOBE CITY	Gila County	ARIZONA	City	3200400100000	10.23%

Exhibit D

Exhibit D	
Percent Participation of Cities	Award
0	0%
5	2%
10	4%
15	6%
20	8%
25	10%
30	12%
35	14%
40	16%
45	18%
50	20%
55	22%
60	24%
65	26%
70	28%
75	30%
80	32%
85	34%
90	36%
95	38%
100	40%